

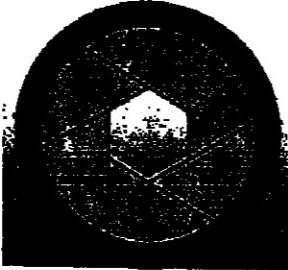
Jospin's cabinet

# FINANCIAL TIMES

Riding the waves

Age of inflation gives way to stability

Book review, Page 14



Japanese cinemas

Multiplexes multiply in foreign invasion

Page 6

Algeria votes

Will the poll end the violence?

Page 15

Some like it hot

Plants can beat the heat

Technology, Page 12

World Business Newspaper <http://www.FT.com>

## UK demands more labour flexibility in European Union



The UK government launched a programme to increase labour market flexibility throughout the European Union and said it would block a proposed new employment chapter in the EU's treaty if it threatened jobs. Finance minister Gordon Brown (left) has written to all EU finance ministers setting out a three-point initiative called "Getting Europe to Work" for European job creation, which will be the UK's main priority when it takes up the EU presidency next year. Page 16

**Backing for Belgian merger:** A merger of two of Belgium's biggest companies, Tractebel and Electrabel, to create a €165bn (\$18.5bn) utility which would dominate Belgian electricity and gas was urged by the Belgian government. Page 17

**Gazprom poised to miss debt deadlines:** Gazprom, Russia's biggest company, is set to miss the June 10 deadline to pay off more than \$1bn in back taxes in a development that could add to the vulnerability of its embattled management. Page 17

**Ireland grants oil licences:** The Dublin government awarded oil exploration licences to 11 foreign consortia for the Rockall Trough, 850 miles west of Ireland, one of the five key exploration areas in the world. Page 6

**Italy moves to overhaul government:** Italy took the first step towards an overhaul of the executive with a decision to introduce a French style semi-presidential system of government. Page 2

**Deutsche Telekom plans music sales:** Deutsche Telekom, Europe's largest telecoms group, is in talks with German record companies on a trial service enabling customers to buy music at home using their personal multimedia computers. Page 2

**New York likely to trade in sixteenths:** The New York Stock Exchange's board of directors is expected to vote on a shift to trading stocks in increments of sixteenths, instead of eighths, following similar moves by the rival Nasdaq market and other US exchanges. Page 7

**BT and MCI secure \$10bn loan:** British Telecommunications and MCI, the US telecoms company, secured a \$10bn loan in one of the mostly tightly priced deals to reach the syndicated loan market. The loan will be used to launch global telecommunications company Concert. Page 17

**Iraq's oil-for-food deal extended:** The United Nations Security Council approved a six-month extension of the Iraqi oil-for-food programme. Iraq will be permitted to sell a further \$2bn of oil to finance food and humanitarian supplies. Syria reopens border; Page 4

**Foreigners leave Freetown:** France evacuated more foreigners from Freetown and Sierra Leoneans streamed out to the provinces as Ghana tried to avert a showdown pitting Nigeria against coup leaders and their rebel allies. Page 4

**China invests to secure oil supply:** China's national oil company will pay \$4.3bn for a 60 per cent stake in Kazakhstan's Atyubinsk oil company in a move aimed at securing long-term supplies. Page 16

**Japan investigates stockbrokers:** Japan's securities watchdog said that criminal investigators were inspecting three of the country's largest stockbrokers, following Nomura Securities' allegedly illicit dealings with gangsters. Page 16

**McDonald's abandons cheap burgers:** US fast food chain McDonald's has been forced into an about-turn over its 55-cent hamburger promotion, because of poor sales and signs of revolt among the franchisees who run most of its US restaurants. Page 21; Lex, Page 20

**Phone hotline seeks double agents:** Russia's secret service has set up a telephone hotline aimed at enticing Russians working as spies for outside powers to turn into double agents for the motherland. Page 2

**FT.com:** the FT web site provides online news, comment and analysis at <http://www.FT.com>

EU STOCK MARKET INDICES		EU GOLD	
New York	Dow Jones Ind Av ...	\$29.08	(+2.17)
NASDAQ Composite	136.52	\$43.80	(+3.38)
Europe and Far East			
CAC40	3265.57	\$10.08	(+0.08)
DAX	3001.54	\$10.10	(+0.10)
FTSE 100	4577.1	(+0.7)	
Nikkei	20811.55	\$40.40	(+0.40)

EU DOLLAR	
New York: London	
E	1.7085
DM	1.73775
FF	1.87905
FR	1.44855
Y	118.305

EU OTHER RATES	
US: 3-mo T-bank	5.2%
US: 10 yr Cbnd	10.0%
France: 10 yr DAT	6.6311
Germany: 10 yr Bund	10.38
Japan: 10 yr JGB	10.21
Yield	8.87%

EU NORTH SEA OIL (Barrels)		EU STERLING	
Spot Dated	\$18.38	(10.58)	(2.84)
Spot Oct 97			
Spot Nov 97			
Spot Dec 97			

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NASDAQ Composite</td			

## NEWS: EUROPE

# Italy plans direct presidential elections

By Robert Graham in Rome

Italy took the first step yesterday towards a radical overhaul of government with a decision to introduce direct elections for the office of president.

The move was approved yesterday by 38 votes to 31 with three abstentions by a constitutional reform commission drawn from both houses of parliament. It completely alters the system in force since 1948 – designed after the fascist dictatorship to prevent too much power being held by one person.

The change is also a blow to the government parties. These had favoured reinforcing the powers of the prime minister through direct elec-

tions, leaving the head of state with a role similar to his current one – a symbol of national unity, with powers of moral suasion and the ability to dissolve parliament.

But the circumstances in which the decision has been taken risk undermining its credibility and will complicate agreement on its introduction.

The weight of voting was changed at the last minute because representatives of the populist Northern League in the commission decided to participate.

"D'Alema has got everything wrong," observed Mr Achille Occhetto, the former PDS leader who was one of the three abstaining in yesterday's vote. He added: "The League operated solely on

the basis of seeing which grouping could be most harmed and then cast its vote."

Mr Fausto Bertinotti, leader of the hardline Reconstructed Communism (RC), said the vote was disastrous and vowed to prevent its implementation.

Mr D'Alema, who headed the constitutional reform commission, not only failed to push through the favoured option of his allies but was also unable to forge a bipartisan deal on the future powers of the executive.

"D'Alema has got everything wrong," observed Mr Achille Occhetto, the former PDS leader who was one of the three abstaining in yesterday's vote. He added: "The League operated solely on

the basis of seeing which grouping could be most harmed and then cast its vote."

Similar comments came from Mr Gianfranco Fini, head of the rightwing National Alliance (AN), and the driving force behind the introduction of presidentialism.

The battle will now hinge on whether the new president is elected on a majority vote in one round or if, as in France, there is a second ballot run-off. The PDS is probably ready to support "semi-presidentialism" provided there is a second round – a move opposed by the right.

Without agreement on the electoral system, parliament will lack the two-thirds sup-

port necessary for a constitutional change and the reform could be stillborn.

The proposed system differs in a number of ways from the French model. The most important differences are that the Italian parliament will be able to remove the president on a two-thirds majority vote; the president will only be able to dissolve parliament in consultation with the premier and the leaders of the two houses; dissolution cannot come in the first two years of a new legislature; and in the case of "cohabitation" between a prime minister representing one grouping and a president backed by another, the president will not be allowed to attend cabinet meetings.

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Without agreement on the electoral system, parliament will lack the two-thirds sup-

## EUROPEAN NEWS DIGEST

# Luzhkov wins housing deal

Mr Yuri Luzhkov, mayor of Moscow, has won the Kremlin's blessing for a special go-slow housing reform programme, in another sign that the Russian capital has the muscle to pursue its own economic course.

Mr Luzhkov's six-point housing plan, announced in yesterday's edition of *Izvestia*, a Russian daily, is slower to raise the cost of rents and utilities to market levels than a more radical approach being pushed by the new reform team in the Russian cabinet.

Under the mayor's housing programme, rents and utility fees will not rise until 2000 for most Muscovites, although owners of more than two apartments will have to pay market rates next month. The plan also calls for the introduction of competitive bidding between the inefficient, largely state-owned organisations which currently maintain municipal housing. Reformers, led by Mr Boris Nemtsov, first deputy prime minister, want to raise prices to market levels more swiftly, while providing direct compensation for Russia's poorest citizens, ensuring that no family pays more than 25 per cent of its income for housing.

*Christia Freeland, Moscow*

## Holbrooke tipped for Cyprus

Mr Richard Holbrooke, who negotiated a Bosnia peace agreement, was yesterday confirmed as the new presidential emissary to Cyprus, according to officials in Washington.

Mr Holbrooke replaces Mr Richard Beattie, who was named last month by Mrs Madeleine Albright, US secretary of state, as her adviser on incorporating three foreign affairs agencies into the State Department.

Mr Holbrooke, noted for his tough bargaining style, negotiated the 1995 Dayton peace agreement which ended a 43-month civil war in Bosnia. In February last year he resigned as assistant secretary of state and took a job with Credit Suisse First Boston bank in New York. Leaders of the Greek and Turkish Cypriot communities are to hold UN sponsored talks in New York next month.

*Reuter, Washington*

## New jail term for Tapie

Mr Bernard Tapie, the bankrupt tycoon, was sentenced by a French appeals court yesterday to six months in jail on tax evasion charges after passing off pleasure cruises on his luxury yacht *Phocaea* as business expenses.

The court upheld a lower court's conviction of the ex-cabinet minister a year ago for evading more than FFr12m (\$2m) in taxes. It also upheld a 30-month suspended sentence for misusing company funds in underpaying the Alain Colas Tahiti (ACT) concern which owned the 74m *Phocaea* and was part of his collapsed business empire. Lawyers said Mr Tapie had yet to decide whether to appeal to the Supreme Court.

Mr Tapie, 54, is serving an eight-month sentence for rigging a soccer match when he was the boss of former European champions Marseilles.

*Reuter, Paris*

## World Bank loan to Romania

The World Bank has approved loans worth \$550m to Romania to help the government with its ambitious market reforms, the bank announced yesterday.

The loans will fund improvements in social welfare, agriculture and the highway system, which are below European standards.

The reformist centre-right government began privatising state industries, scrapping subsidies and granting benefits to foreign investors at the start of this year. Although Romanians suffer inflation at almost 90 per cent, the reforms have won praise from western lending organisations and investors.

*AP, Bucharest*

## ECONOMIC WATCH

## Italian inflation dips to 1.6%

Italy's annualised inflation in May fell to 1.6 per cent from 1.7 per cent the previous month but was still slightly higher than preliminary estimates. In May, headline consumer prices rose 0.3 per cent, the highest increase since last November, according to Istat, the official statistics institute. The main push came from an increase in postal tariffs, without which, Istat said, the May rise would have been 0.2 per cent. A downward trend in food prices this year has continued to play an important part in containing inflation. Excluding the items in the food basket from the May figures, year-on-year inflation last month was running at 2.2 per cent against 2.1 per cent in April.

Housing costs are now most out of line, rising as of May at an annualised 4 per cent. The treasury yesterday estimated inflation this year would average 2.1 per cent to 2.2 per cent.

*Robert Graham, Rome*

# EU's Flynn takes tough line on factory closures

By Neil Buckley in Brussels

Factory closures and redundancy plans could be declared illegal if companies fail to consult their workers properly in advance, under plans being considered in Brussels.

Mr Padraig Flynn, European Union social affairs commissioner, said yesterday he wanted to reopen the question of sanctions against companies which ignore legal obligations to consult workers about lay-offs plans.

The move comes after French car maker Renault's surprise announcement in February that it was closing a Belgian factory with the loss of 3,100 jobs sparking concerns that EU workers protection laws were inadequate.

The sanctions issue will be raised with the "social partners" – union and employers' organisations – in discussions launched yesterday on plans to require all EU companies to set up worker

consultation committees at national level.

Unions and employers have six weeks to give their views.

Legislation adopted under the social chapter requires only a qualified majority among ministers.

The paper sent to the social partners includes as a "main element" for consideration "sanctions and/or arrangements to annul the legal effects on the contract or conditions of employment of decisions taken in breach of the right to consultation".

The idea could be a test of the new British government's attitude towards EU social policy.

The Labour administration has dropped the British opt-out to the social chapter. But Mr Tony Blair, prime minister, warned at his first meeting with EU leaders in the Netherlands last month that the UK would reject social measures that might impede competitiveness.

Meanwhile in France, political pressure on Renault

to reconsider its position

appeared to increase further when a member of the Socialist party that is set to lead the country's new left-wing government said the party was asking the company to halt the procedure to close the plant.

Socialist officials in Paris

were unable immediately to confirm the party's official position, although they reiterated its opposition to the closure. The French state has 46 per cent of company's shares and five out of 14 board members.

# Millennium and Emu create software grief

By Nicholas Denton

The European information technology industry may join calls to postpone Europe's monetary union unless the European Commission lays down technical guidelines for dealing with a single currency by September.

IT trade associations from 12 European countries have warned – in a letter to Mr Yves-Thibault de Silguy, the European commissioner – that there may be insufficient time to revise and test computer systems before the scheduled start of Emu in 1999.

The coincidence of preparing computer systems to handle a single currency and to deal with dates after the year 2000 – so-called Millennium Bug – is putting severe pressure on staffing in the IT industry.

The task is further complicated, according to the IT industry, by the European Union's lack of speed and

decisiveness in producing common guidelines on issues which affect the programming of computers, such as payment settlement.

The delay led to a heightened warning yesterday from Mr Rob Wirszyk, director general of the UK's Computing Services & Software Association, which groups 550 companies including IBM and Electronic Data Systems.

"Because timescales are tight, specifications unclear and resources at a premium, from an operational point of view we may have to re-examine the feasibility of Emu in 1999. The Emu start-date can be moved but the millennium cannot," he said.

The IT associations said haphazard rule-making and unco-ordinated software development could increase the IT cost of Emu, which is already estimated at \$26bn by BZW, the investment banking subsidiary of Barclays Bank.

Gen Kovalyev, a sales pitch worthy of the most zealous capitalist entrepreneur, promised would-be

# Russia invites spies to come in from the cold

By Christia Freeland in Moscow

Russia's revamped KGB has set up a 24-hour telephone hotline aimed at wooing back Russians who have strayed into the employ of foreign intelligence services.

In an example of the former bastion of communism making use of techniques pioneered by the decadent capitalist west, the hotline is an effort to entice Russians working as spies for outside powers to turn into double agents for the motherland.

As General Nikolai Kovalyev, head of the Federal Security Service (FSB), the successor to the KGB, explained in a television interview, the main sweetener in the spymasters' appeal to Russia's treacherous citizens is financial: double agents will be able to receive their pay-offs from their foreign handlers with Moscow's approval.

Gen Kovalyev, in a sales pitch worthy of the most zealous capitalist entrepreneur, promised would-be

double agents complete confidentiality. An FSB spokesman went further, telling *Itar-Tass*, the Russian news agency, that all Russian informants who went to work for the Kremlin would be safe from prosecution.

No KGB proposal would be credible without a hint of iron. That Gen Kovalyev provided, warning spies they should turn themselves in soon, because "sooner or later we will catch everybody".

Gen Kovalyev said the telephone appeal was an attempt to crack down on foreign spying in Russia, which he claimed had flourished in the more open, post-Soviet era. The FSB says it has caught 39 agents for foreign countries over the past two years, and 400 foreign spies.

Judging by the difficulties in getting through to the Moscow phone number 224-3500, the double-agent hotline was an instant success.

Manning the phones yesterday morning was Lieutenant-Colonel Alexander, a

20-year veteran of the Russian secret service, whose seal for secrecy was such that he declined even to give his surname.

Col Alexander would not admit whether any "spooks" had volunteered on the hotline to be double agents. But he said, the novelty of direct access to the KGB had attracted hundreds of callers, ranging from "the mentally unwell" to curious journalists, as well as impoverished pensioners seeking an audience for their complaints about the collapse of the Soviet Union.

This collection of oddballs would seem to be enough to try the patience of any telephone operator, particularly in Russia, a country renowned for the harshness of its telephone manners.

But Col Alexander was unperurbed. "This is my job. I am trained to listen carefully to all conversations and answer carefully," he said.

He hoped the hotline would "help people get out of a difficult situation, and that is no bad thing."

# Estonia yearns to return to European fold

The tiny Baltic republic is making a strong case for EU entry – with or without its neighbours

**T**wo castles face each other in stony silence across the Narva, a river which has for centuries been one of Europe's great dividing lines, where Swedes fought Slavs, and Protestantism confronted Orthodox Christianity.

But this bleak Baltic town of Narva could soon be an outpost of a new frontier if Estonia is admitted to the European Union and neighbouring Russia develops in its own unique direction.

There is certainly a palpable longing in the tiny Baltic country of 1.5m people to return to the (west) European fold from which it was ripped by the Soviet invasion of 1940.

Mr Mart Siimann, Estonia's prime minister, says he hopes his country will be in the first wave of countries to be invited to start accession talks at the end of the year.

The decision to join the EU was approved unanimously by parliament. It has no trade barriers, a flat tax rate of 26 per cent for both companies and individuals, no restrictions on foreign own-

ership, and a currency board which has linked the kroon to the D-Mark at a rate of 8:1 for almost five years.

While economic crisis still dog many other parts of the former Soviet Union, the most heated debate among Estonian legislators appear to be over whether licensed taxi drivers should wear ties.

This mixture of economic liberalism and social orderliness inevitably conjures up images of a Baltic Singapore, fully deserving of EU membership. But one of the big

dilemmas confronting the EU is whether Estonia's performance is so exceptional that it deserves to be invited to start accession talks ahead of neighbouring Lithuania and Latvia, which share a similar history this century.

The other dilemma is the degree to which geopolitical considerations should influence the selection of new members from the list of applicants. That list also includes the Czech Republic, Hungary, Poland, Slovenia,

recently narrowed the performance gap with Estonia and now deserve to be admitted to the Union at the same time.

Nonetheless, both Latvia and Lithuania say that, though they would be disappointed, they would accept Estonia's admission ahead of themselves, provided the EU fully explained its decision and left the door open for them to join later.

If anything stalls Estonia's early admission to the EU, it is more likely to be largely unspoken concerns about the country's ethnic Russian minority and its vexed relations with its giant neighbour.

Not surprisingly, there are subtle differences of view in Latvia and Lithuania, which also hope to be among the first wave of new EU members.

Mr Piter Ustubs, head of the EU policy division at the Latvian foreign ministry, argues that all three Baltic states should be invited to start talks simultaneously, then move at their own pace towards full membership.

The Lithuanians, for their part, claim they have

that causes much resentment among the inhabitants of overwhelmingly Russia towns, such as Narva, although they concede the standard of living exceeds that in Russia. Opinion polls show a higher proportion of young Russian favour joining the EU than young Estonians.

Mr Tunne Kelam, deputy speaker of Estonia's parliament, who was forced to work as a nightwatchman at a chicken farm during the Soviet occupation, says it would be wrong to "punish Estonia for its tolerance of its giant neighbour by denying it entry to the EU".

He argues that Estonia has been extraordinarily forgiving towards the Russian minority – even allowing 100,000 Soviet army officers to remain in the country.

"It is inconceivable that Czechoslovakia would have allowed German Wehrmacht officers to remain on their soil after the second world war," he says.

*John Thornhill*

all the necessary reforms."

With impressive speed, the Estonians have set about restructuring their economy along capitalist lines – resulting in growth rates of about 5 per cent a year – and recreating democratic institutions.

Since regaining its independence in 1991, Estonia has developed into a model liberal economy. It has no trade barriers, a flat tax rate of 26 per cent for both companies and individuals, no restrictions on foreign own-</

Minister survives censure but gives no clue how he will plug the gaps

## Waigel fails to clear budget fog

By Peter Norman in Bonn

The defeat of an opposition motion of censure in the Bundestag yesterday against Mr Theo Waigel, the finance minister, ensured continuity in one of Germany's most important government departments.

But very little else about the nation's public finances is clear or predictable. The minister's declaration on his handling of the proposed revaluation of the Bundesbank gold and currency reserves and his stewardship of the nation's finances lasted just 20 minutes.

Mr Waigel gave no new details about how he planned to plug yawning gaps in the federal budgets for 1997 and 1998, except to announce that future expenditures above DM1m (US\$900,000) would require his express permission. As in the past, he pinned his hopes on increased privatisation, mentioning the planned sale of more government shares in Deutsche Telekom, the Postbank, federal stakes in various airports, some properties and a chain of motorway service stations.

Although Mr Waigel gave

no figures in parliament, he is understood to have told party colleagues that he could raise DM10bn this year and another DM10bn in 1998 through placing Telekom shares with institutions.

The lack of news in his statement was a measure of the problems he faces. Higher than expected unemployment threatens additional federal outlays of up to DM20bn this year. Tax revenues of federal, state and local authorities will be about DM9bn less than expected in January, when the government drew up its economic forecast for this year.

That forecast included the prediction that Germany's 1997 public deficit would be 2.9 per cent of gross domestic product, just fractionally below the 3 per cent limit specified in the Maastricht treaty as a condition for membership of Europe's economic and monetary union from January 1, 1999.

The Maastricht treaty, therefore, is one constraint on Mr Waigel borrowing more to escape from his budget problems this year. Another is Article 115 of Germany's Basic Law, which



Waigel: saving face

states that federal borrowing cannot exceed spending on investment except in an economic crisis. Mr Waigel could borrow about DM2.1bn more this year before hitting the investment level but officials doubt whether it would be possible to exceed this sum because the economy is growing at about 2.5 per cent and hence is not in crisis.

Mr Waigel would almost certainly prefer to raise taxes. But here he is constrained by the Free Democrat party, the junior coalition partner, which at its recent congress in Wiesbaden rejected tax increases

tary declared without any qualification that "Germany will meet the public deficit criterion this year".

Much greater concern surrounds the 1998 federal budget. One senior parliamentarian said yesterday that there would have to be further difficult negotiations before it was clear whether the cabinet could produce a 1998 draft budget that conformed with the constitution.

Mathematically, the outlook is bleak. The finance ministry's tax estimates committee last month predicted that next year's federal tax revenues alone would be DM14.5bn less than previously expected.

Although economic growth is accelerating, there is still no sign of a significant downturn in unemployment and its associated costs.

Two rounds of talks among the coalition leaders this week failed to break an impasse arising from the FDP's determination to reject tax rises. It is a sign of the government's problems that it has quietly dropped its plan to secure cabinet approval of the 1998 budget on July 2.

## Rühe sees go-ahead for Eurofighter

By Ralph Atkins in Bonn

Germany's defence minister, Mr Volker Rühe, yesterday gave his strongest assurance in recent months that Bonn would back the Eurofighter aircraft project after the country's exasperated air and space industry threatened to pull out if there was no "positive signal" within the next month.

Speaking after a meeting with Mr George Robertson, the UK's new defence secretary, in Bonn, Mr Rühe expressed confidence that the German cabinet would give the go-ahead at a meeting expected on July 11, despite the country's deteriorating public finances.

Mr Rühe had spoken earlier yesterday with Mr Theo Waigel, finance minister, and agreed "there are no more savings possible in the German armed forces". The aerospace industry reckons Bonn needs to find about DM850m (\$800m) in its 1998 budget for Eurofighter.

Germany's delay in providing a formal commitment for the joint project with Italy and Spain, as well as the UK, is proving an increasing embarrassment for Bonn. It

regards the aircraft as vital for its defence strategy and for its European relations; but the decision on funding for the 20-year-project has coincided with enormous pressure on federal budgets.

Mr Aloysius Rauen, responsible for the Eurofighter at Daimler-Benz Aerospace (Dasa), said patience with the German government was running out. Dasa, which has spent more than DM200m gearing up for production, had "finally reached the limit of what it can bear".

Dasa confirmed it had offered to bring forward the repayment to the government of DM100m lump sum it received for the development of Airbus aircrafts. Mr Rühe

said he regarded the industry's threat to pull out not as a threat but as "information" about the industrial situation. But he would not discuss whether failure by the cabinet to reach a decision in July would, in effect, kill the project.

Mr Robertson described Mr Rühe's pledges as "a step forward" and said the UK's Labour government was as committed to Eurofighter as its Conservative predecessor. Lex Comment, Page 16

## Brussels in single market action plan

By Emma Tucker in Brussels

Greater tax harmonisation in the European Union and the abolition of internal frontier controls within three years are two of the targets set out in a European Commission action plan for completing the single market, published yesterday.

The ambitious blueprint sets out a clear timetable for plugging the holes in the internal market launched in 1993, but still plagued by barriers to the free movement of goods, services, capital and people.

The plan, drawn up by Mr Mario Monti, single market commissioner, will be presented to European heads of state when they meet in Amsterdam for a summit later this month.

The Commission hopes they will give fresh political backing to a January 1, 1999 goal for completion of the single market, to coincide with the launch date of the European single currency.

"The completion of the single market and the single currency go hand in hand," said Mr Jacques Santer, Commission president yesterday.

The aim of abolishing internal frontier controls would not apply to Britain, which is expected to negotiate an opt-out from such plans at the Amsterdam summit.

The plan divides the failures of the single market into three areas, with separate completion deadlines for each.

Phase one covers actions which can be implemented in the very short term as they do not require new legislation, relying instead on practical steps at an European Union and national level to realise commitments already given.

Phase two covers measures that have already been proposed but still need adoption by the European parliament and Council.

Phase three tackles the trickiest areas where progress has been stalled because of disagreement among the 15 member states.

Measures covered include

- Phase 1** (not requiring further legislation)
- Harmonising rules in transposing single market directives (Oct 1, 1997)
- Liberalisation of telecoms (Jan 1998) and electricity (Feb 1999)

- Phase 2** (needs to be adopted by parliament and ministers)
- European company statute (Jan 1, 1999)
- Liberalisation of gas supply (Jan 1, 1999)

- Phase 3** (priority treatment to find maximum possible agreement by Jan 1, 1999)
- Restrictions on pension fund investments
- Cross-border mergers
- Copyrights
- Selling of financial services
- Modernisation of VAT
- Tax package
- Freedom of movement

distance selling of financial services, abolition of frontier controls, pension legislation and reform of value-added tax.

The Commission is committed to bringing forward legislation where necessary and is urging the council and the parliament to reach "maximum possible agreement" by 1998.

Privatisations of state owned companies will be scrutinised in future by the European Commission to see if governments have discriminated against non-national investors when selling the shares, according to guidelines adopted by the Commission yesterday.

Any country caught favouring its own nationals over investors from other EU countries could face action in the European Court of Justice.

The guidelines, which clarify Treaty rules on free movement of capital, could affect big privatisations such as the sale in Italy of Eni, the oil, gas and petrochemicals group.

The Commission believes that an Italian law obliging investors to request authorisation for buying more than a limited number of voting shares discriminates in favour of Italians.

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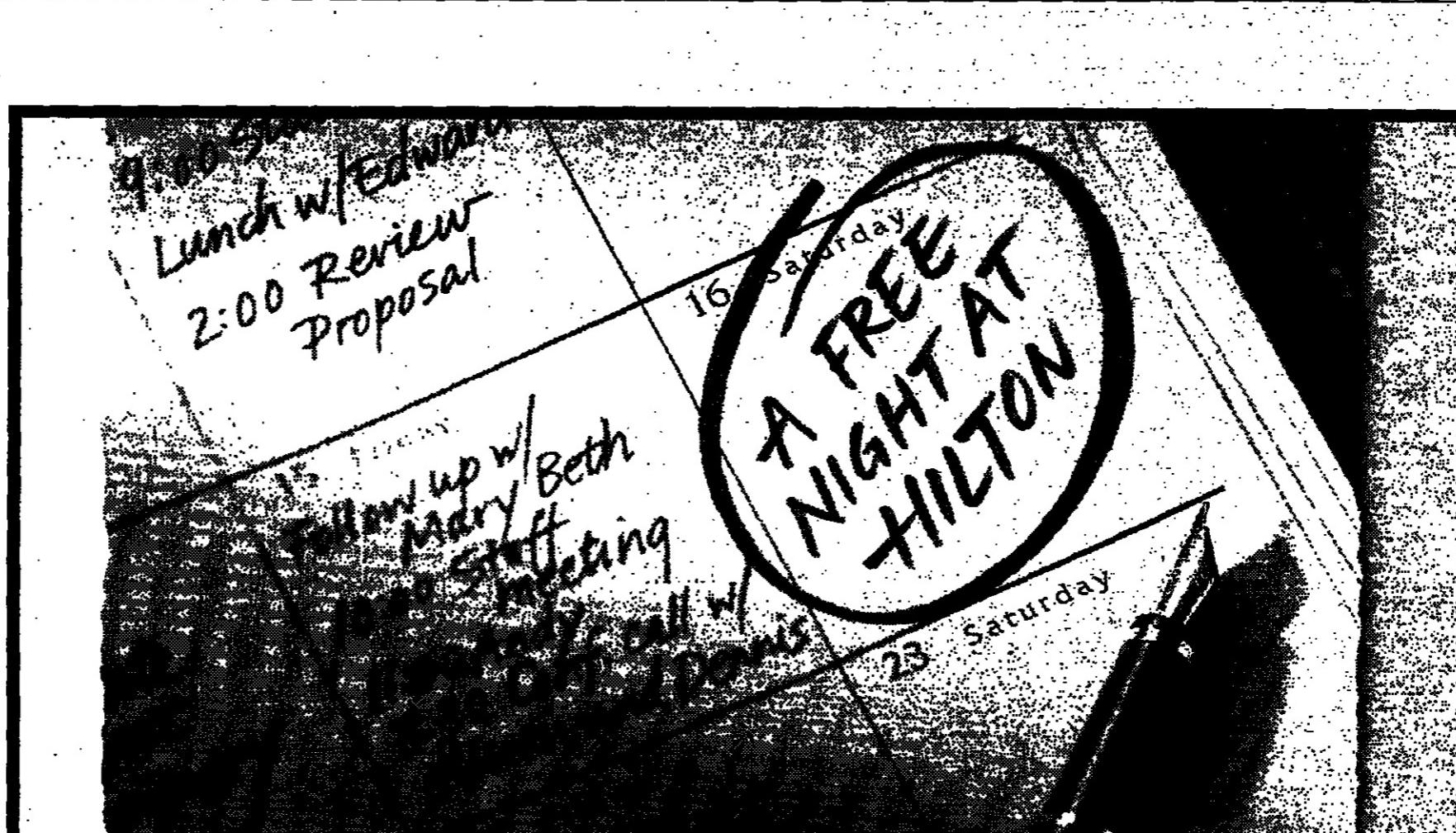
The unit is approximately 165m<sup>2</sup> and is situated A-side Terminal 1. It is anticipated that the contract will commence February 1998.

Companies wishing to be considered for inclusion on a select list of tenderers should apply as detailed, providing the following information:

- Copies of the last two years audited accounts.
- Company brochure/profile.

Applications should be made to the Administration Manager, Manchester Airport PLC, Manchester M90 1QX by Friday 13 June 1997.

Manchester Airport



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## NEWS: INTERNATIONAL

# Syria reopens its border with Iraq

By David Gardner,  
Middle East Editor

Syria has reopened its border with Iraq for businessmen, in what looks like the first step towards ending one of the longest schisms in the Arab world.

The move marks Syria's attempts to win a slice of the oil-for-food market under which sanctions-hit Iraq is licensed by the UN to sell \$2bn worth of oil every six months in order to import essential food and medicine.

But longer term, the decision reflects Syria's efforts

to strengthen Arab ranks against Israel by slowly bringing Iraq back into the fold, from which it was excluded after President Saddam Hussein's invasion of Kuwait in 1990.

Syrian officials and the Syrian Chambers of Commerce say three border posts, at Abu Kamal, Abu al-Shamal, and Tal Qouqik, have been opened for Syrian and Iraqi businesses to cross into each others' countries overland.

A Syrian business delegation went to Iraq last month and was received by nine

Iraqi ministers before returning with food and pharmaceutical contracts worth \$2bn. An Iraqi business delegation is expected in Damascus tomorrow to discuss further contracts.

The UN yesterday approved a second \$2bn oil-for-food resolution.

Mr Farouq al-Shara'a, Syrian foreign minister, said on Monday no decision had been taken for a general opening of the border, but added: "It is difficult to imagine that Iraq, an Arab brother country, will eternally remain in the grip of

international isolation.

Syria has this year been attempting to persuade Arab leaders to adopt more robust line against the hardline Israeli government of Mr Benjamin Netanyahu, which has set its face against returning conquered Arab land, including Syria's Golan Heights, in exchange for regional peace.

As part of this effort, Damascus argued Iraq should be invited to send officials to an Arab summit, particularly as Israel was strengthening its alliance with Turkey, a development

Syria regards as a serious strategic threat.

Syria and Iraq are ruled by rival branches of the Ba'th party, which shared common pan-Arab nationalist aims before each became vehicles for legitimate military-backed regimes which have been at each other's throats for two decades.

Syria closed its border with Iraq in 1980, shortly after Saddam Hussein came to power, and sided with Iran in the 1980-88 Iran-Iraq war, shutting down Iraq's oil pipeline to the Mediterranean in 1982.

In the latter stages of the 1979-90 Lebanon civil war, Iraq backed and armed Maronite Christian forces opposed to Syria's creeping hegemony over the country. Following Iraq's invasion of Kuwait, Syria, along with Egypt and Saudi Arabia, which evicted Saddam's forces in 1991.

Iraq, for its part, will welcome rapprochement with its Ba'thist rivals at a time when Turkey is in a position to launch incursions against Kurdish forces in northern Iraq almost at will.

France evacuated more foreigners from Freetown yesterday and Sierra Leoneans streamed out to the provinces as Ghana tried to avert a showdown pitting Nigeria against coup leaders and their rebel allies.

Residents have virtually abandoned the seaport Aberdeen district, which was hit by shells on Monday, fleeing either into the city centre or to the interior.

Ghana sent a team to try to negotiate a peaceful end to the showdown, which began with a coup on May 25 and turned bloody on Monday after Nigerian gunboats shelled the city and dissident soldiers and rebel allies turned on Nigerian soldiers there.

A spokesman for the coup leaders said they had freed 300 Nigerian soldiers, captured on Monday to hold as human shields against air raids. They returned the Nigerians to their Freetown base. *Reuters, Freetown*

## Barak elected by big margin



Former military chief Ehud Barak (left) was elected leader of Israel's opposition Labour party, winning 57 per cent of the vote, according to TV projections yesterday. He succeeds elder statesman Shimon Peres. "This is the first step on the road that will return Israel to balance, responsible and worthy hands," Mr Barak said.

"We will replace Mr Benjamin Netanyahu's failing government." Mr Barak, 55, has become the hope of Israel's peace camp. He argues that he

alone can unseat Mr Netanyahu, who once served under him in Israel's elite Sayeret Matkal commando unit.

The vote marks a generational shift in Israeli politics; for the first time, Israel's two large parties - Labour and

Netanyahu's Likud - will be headed by native Israelis who grew up there.

*AP, Tel Aviv*

## Algeria arms for key poll

Heavily armed troops and police started to deploy around polling stations in Algiers yesterday as millions of voters throughout Algeria prepared for their first general election in more than five years of violence and bloodshed.

The security deployment for today's ballot followed a wave of bombings blamed on Moslem fundamentalists with at least 22 people killed and 120 wounded in three days. The authorities are expected to deploy about 200,000 soldiers and other security forces to guard the nearly 16.8m voters among Algeria's 29m people.

The ballot is seen by President Liamine Zeroual as a key to ending years of crisis that followed the last general election in December 1991. Then, the now-outlawed Islamic Salvation Front (FIS) dominated the poll and in January 1992 the authorities scrapped it. Algeria plunged into violence in which about 60,000 people have died.

*Reuters, Algiers*

Trappings of democracy, Page 15

# Palestinian aid faces obstacle course

Donors find much to frustrate them on both sides of the ethnic divide, writes Judy Dempsey

For the past 12 months, a machine for stitching shoes has been waiting for clearance by the Israeli authorities at the port of Ashdod. The machine, financed by the European Union as part of donor assistance to the Palestinian Authority (PA), is destined for a West Bank workshop.

"The Israelis said we had to have clearance from the military, for security reasons. I can understand that," said a donor. "But how much longer do we have to wait? How can a stitching machine for uppers threaten security?"

The countless examples of Israel's bureaucratic obstacles will be just one of the issues raised today at a World Bank-hosted meeting in Washington called to assess donor assistance to the PA. It is also expected to expose how much donors and the Authority differ over the goal of that aid.

In 1993, after the Israeli-Palestinian Declaration of Principles paved the way for limited autonomy in the West Bank and Gaza, donors from more than 30 countries enthusiastically committed \$2.7bn to the region.

The idea was that it would be distributed by the World Bank between 1994 and 1998 and channelled into a wide range of projects, from education and institution building, to agriculture and

Donors to the Palestinians (\$m) (Top 10 by pledge)			
Donor	pledged	committed	disbursed
US	500	296	207
EU	357	357	230
IBRD	300	68	11
Japan	256	22	222
World Bank	220	195	56
Saudi Arabia	200	185	93
Netherlands	151	150	50
Germany	150	149	99
Arab Fund	150	149	0
Spain	123	122	31
Total*	3,438	2,799	1,514

\*European Investment Bank. Total includes 30 other donors. Source: Palestinian Ministry of Planning and International Co-operation

employment schemes.

Part would be administered and disbursed by the Palestinian Council for Development and Reconstruction, or Pecdar. Part would finance the PA's budget deficit, which last year amounted to \$50m and is estimated to reach \$22m this year. To date, \$1.5bn has been disbursed.

Three years into the programme, punctuated by closures imposed by the Israeli government on the West Bank and Gaza, which slowed implementation of aid projects, donors and the Authority both agree they want the Israelis to stop placing obstacles in their way. But they see eye-to-eye on little else.

"You can blame security for nearly everything," said Mr Ferdinand Smit, chief of

staff and head of the donor co-ordination unit at the United Nations in Gaza. "Frankly, there is no incentive for Israel to change its ways. It has a \$2bn captive market in the West Bank and it wants to hold on to it." A senior Israeli official denied any bureaucratic delays were intentional.

If donors are frustrated with what one European Union diplomat described as "Israel becoming the master of bureaucratic obfuscation", they are just as irritated by the PA's own bureaucracy and lack of strategy.

"I know it takes time," an EU diplomat said, "but the PA has been slow to fill the ministries with the right people, slow to consolidate the budget and slow to make its finances transparent."

Such criticism coincided

with a recent auditor's report showing how \$22m, or about 40 per cent of last year's PA budget, had either squandered on luxury items or not collected. The report also found that some donor aid had allegedly been siphoned off into personal accounts.

Another problem the donors face is the antipathy of both the PA and Pecdar towards international and domestic non-governmental organisations, such as family planning groups, children's aid and church groups, regarded by the EU countries as fundamental for fostering economic and political pluralism.

"We are still waiting for a decent investment and tax law. No company will come to the West Bank until the legal framework is in place." However much the donors

just feel it would prevent overlapping and duplication.

Mr Shtayeh would also prefer the donors, besides financing this year's budget deficit, to focus more on water, roads and infrastructure projects. "These should be the priorities."

The donors hold a different view. "The lack of investment in small and medium-sized enterprises is a major problem," said a Scandinavian donor. "It is vital for creating jobs. We have raised this with the PA several times. But there is no effective co-ordination on the recipient side."

"We are still waiting for a decent investment and tax law. No company will come to the West Bank until the legal framework is in place."

"Other donors impose ridiculously high environmental standards on projects when what is needed is simple."

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## NEWS: WORLD TRADE

# Curtain-up on new Japanese film era

The pressure from foreign exhibitors is forcing change in the country's hide-bound cinema industry, writes Michiyo Nakamoto

**G**oing to the cinema can be a trying experience in Japan, where prices are often high, the seats cramped, and the popcorn stale. But all this may be about to change.

Japanese movie-goers have long had to endure third-rate conditions, the result of age-old practices which have restricted competition and hampered modernisation of what is the world's second biggest cinema market. But growing pressure from foreign operators promises to spur a shake-up.

Last month, United Cinemas International, a subsidiary of Paramount/Universal Studios, announced plans to build a multiplex cinema in Sapporo, one of Japan's nine main film exhibition centres which have been dominated and guarded jealously by the domestic industry.

The multiplex, to be built in an alliance with Mr Fujita Den, an entrepreneur who runs McDonald's and Toys 'R Us in Japan, is the second of 20 the company plans to develop nationwide by the year 2000.

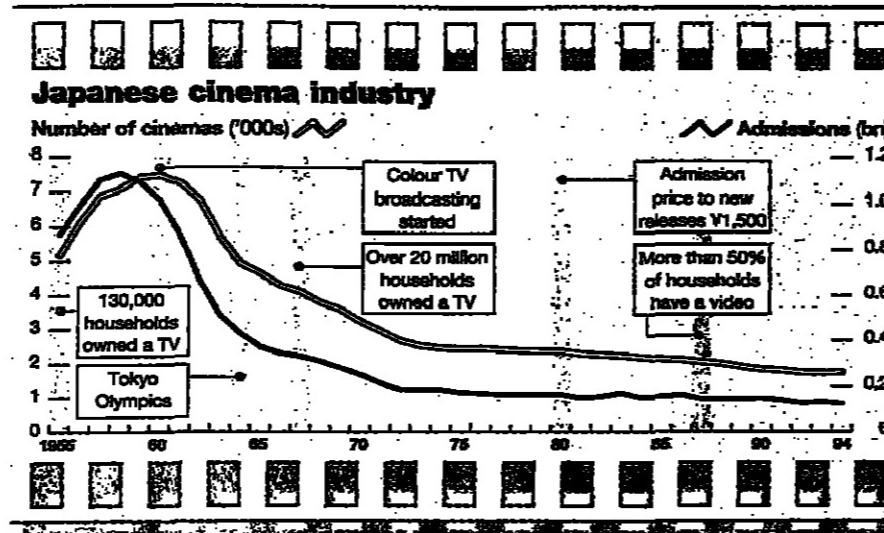
Warner Mycal, a joint venture between the US enter-

tainer company Time Warner and Mycal, a Japanese retailer, is also planning 20 more multiplexes in addition to the eight it already has across the country.

This aggressive foreign expansion is slowly but inevitably breaking down outdated practices and spearheading a transformation in the Japanese industry.

With box office revenues of \$1.5bn, the Japanese market was the second largest in the world last year. This was well behind the US with \$5.7bn, but far ahead of France, in third place with \$300m, according to industry figures. But, as Mr Adam Gower, UCI's representative director in Japan, points out, the country also has one of the industrialised world's poorest attendance rates and the lowest number of screens per head.

Where the US has one screen per 9,000 people, Japan has one per 70,000. Although Japanese have some of the highest disposable incomes in the world, the average number of visits per person to the cinema is just 1.59 a year, compared



with five per person in the US. As a national pastime, going to the cinema ranked 12th in a survey by the Leisure Development Centre, an organisation affiliated to the Ministry of International Trade and Industry.

"The number of people going to cinemas in Japan is so dismal low because it's such a miserable experience," says Mr Paul Smith, industry analyst at HSBC James Capel in Tokyo. This is echoed by UCI's Mr Gower who says that cinemas have a bad reputation in Japan. "The seating is uncomfortable... and the service is poor." To make matters worse, the price of seeing a movie has gone up 20 per cent in the past eight

years or so to Y1,800 (\$15.50). The net result has been that attendance has fallen almost consistently since 1960.

Much of the blame rests on a monopolistic industry structure, restrictions on competition and government regulations which favour the small, domestic operator. The situation is similar to that described by Kodak, the US photographic film manufacturer, which claims that its rival Fujifilm's control over distributors, and alleged government collusion to keep out foreign competition, have prevented Kodak from increasing market share in Japan. The US government has complained to the World Trade Organi-

sation over many of the issues raised by Kodak.

In the cinema market, the concern which three big companies - Shochiku, Toho and Toei - exercise over the distribution of films means they can decide which cinemas get to show any particular film, for how long and at what price.

An official at the Japan Association of Theatre Owners explains that, since the exhibitor pays a percentage of revenues to the distributor as the price of showing a film, it is unable to fix its own seat prices. According to Mr Gower, independent cinemas defying the big three could find themselves without any films to show. "Anybody who tried to do

criticism in the WTO.

According to HSBC James Capel's calculations, 600-800 new screens are planned over the next five years. It may not be too long before going to the movies anywhere in Japan becomes a pleasure rather than an ordeal.

# Irish award deep water oil licences

By John Murray Brown  
In Dublin

The Dublin government yesterday awarded oil exploration licences to 11 foreign consortia for the Rockall Trough, a deep water sedimentary basin stretching up to 650 miles west of Ireland.

The domestic industry knows the writing is on the wall, however. As one official commented: "We have to improve our services and try to compete as good rivals."

Japanese companies are beginning to join the competition. Last year, Shochiku established Shochiku Multiplex Theatres, which plans to develop 10 sites with a total of 100 screens by 1999.

UCL meanwhile, plans to go ahead with its Kanazawa project. Mr Gower believes Mitti will be too embarrassed to use the large retail store law against a foreign company at a time when it faces criticism in the WTO.

According to HSBC James Capel's calculations, 600-800 new screens are planned over the next five years. It may not be too long before going to the movies anywhere in Japan becomes a pleasure rather than an

ordeal.

The companies include BP, Shell, Elf and Total of France, Statoil of Norway, and the US companies Mobil, Arco and Union Texas - taking a total of 58 full and part blocks.

Many of the same companies were involved in the award of licences in April

from the UK government, which allocated 41 blocks to 24 companies in its section of the Rockall Trough west of the Hebrides.

Mr Stephen Scullion, analyst with Wood Mackenzie oil consultants in Edinburgh, said it was "one of five or six key exploration areas in the world". He said the next five years' exploration would determine the extent of the hydrocarbon reserves in the British and Irish offshore sector.

Ireland has had a fitful record in its offshore sector. Marathon is producing gas from a field off Kinsale in the south-west which is due to run out in a few years.

There is as yet no oil production, although Mr Stagg revealed that the first oil was due to be pumped from the Connemara field, which is being developed by Statoil.

Enterprise, which drilled two wells in the adjacent Porcupine Basin last year, had been "fairly successful", according to analysts.

Mr Stagg said he had decided that the south Porcupine would be subject to frontier licensing with a closing date of December 15, 1998. The minister said he would make a further announcement later this year about the terms, duration and phases of the

licences.

Ireland has one of the world's most attractive tax regimes for oil exploration. Technological improvements have also changed the economics of high risk deep water areas such as Rockall.

Mr Peter de Ruiter, new business development director of Shell UK, said companies were "no longer scared off by depths of over 1,000 metres."

However the industry faces a dilemma in trying to replace reserves - whether to do it through exploration or through acquisition, as happened with Statoil's take-over of Aran Energy, the Irish independent which had interests in BP's West Shetland development.

## Indonesia steps up help for Timor car

By Andrew Taylor,  
Construction Correspondent

Indonesia has taken further steps to salvage its controversial "national" car project by decreeing that all government offices and state-owned companies must buy the vehicles.

The trade and industry minister, Mr Funky Ariwibowo, was quoted as saying compulsory purchases were needed to help Timor Distributor National achieve its sales targets. Sales have fallen below expectations since its launch late last year.

This latest effort to help the national car comes as the European Union and Japan are requesting the World Trade Organisation to rule on the matter. Along with the US, they have accused the programme of breaching Indonesia's free trade commitments because the tax and tariff breaks offered to Timor Putra Nasional are not available to other local manufacturers.

The Indonesian authorities have shrugged off threats of a WTO ruling, and told several state-owned and private Indonesian banks to extend a \$690m syndicated loan to support the national car programme.

## Australia considers car tariff policy

The Australian government will settle future car tariff policy soon, following receipt of the Productivity Commission report, Mr Peter Costello, federal treasurer, said yesterday. Nikki Taft reports from Sydney. The government would balance its desire to keep a viable car industry and the need to meet its commitment to Asia-Pacific free trade by 2010, he added.

The existing tariff reduction scheme runs out in 2000, when tariffs on imported cars will have dropped to 15 per cent. The commission's report is said to recommend that tariffs continue to fall, to 5 per cent by 2004. But car manufacturers claim this will threaten the industry's survival, and ministers are understood to be looking at compromises, including a slower rate of tariff decline after 2000.

## Consortia vie for Chinese contract

By Manuela Saragosa  
in Jakarta

About 10 US, European and Japanese groups and consortia are understood to have been shortlisted to finance, build and operate the \$700m Wangcheng power station near Changsha, in China's Hunan province.

Cash offers for the project are due to be submitted by September 25. Potential bidders are believed to include a consortium of Electricité de France, the French utility, and GEC Alsthom, which last year won the concession to build the \$600m Laibin "B" power station in Guangxi.

The Laibin "B" deal was heralded as providing a model for future foreign participation in build-operate-transfer power projects in China.

Negotiations for the Wangcheng project therefore will be closely watched by bankers and developers seeking to build on the Laibin "B" deal.

Other groups reported to be bidding for the Wangcheng project include National Power and PowerGen of the UK, a consortium of the US-based Exxon group and Duke Power, Westinghouse, also of the US, and ABB Energy ventures, the power generation subsidiary of ABB Asia Brown Boveri.

The concession, as with Laibin "B", is expected to be awarded to the group providing the cheapest electricity price, leaving the developers to determine what returns they can get from their offer.

The principal obstacle to international involvement in power projects has been Chinese pre-occupation with placing a ceiling on investment returns to foreign companies, with the state trying to impose an informal cap of about 15 per cent.

Losing bidders at Laibin "B" say the low price bid by the French consortium is likely to limit returns to no more than 15 per cent. Bankers also have been concerned about the failure of central government to provide sufficient legal safeguards and underwrite part of the foreign exchange, credit, and fuel supply risks on BOT power projects.

## ETBA

### HELLENIC INDUSTRIAL DEVELOPMENT BANK S.A.

#### PROCLAMATION OF A REPEAT PUBLIC INVITATION TO TENDER (AWARD TO THE HIGHEST BIDDER) FOR THE LEASING OF THE INSTALLATIONS OF "NITROGENOUS FERTILIZERS INDUSTRY S.A." (AEBAL) OR THE SALE OF ALL THE COMPANY'S SHARES, PRESENTLY HELD BY ETBA S.A.

Within the framework of the government's privatisation policy and following the decisions of 3/12/96 and 15/1/97 of the Ministerial Privatisation Committee (MPC), the Hellenic Industrial Development Bank S.A. (ETBA), holder of 99.5% of the shares of the company styled "NITROGENOUS FERTILIZERS INDUSTRY S.A.", with the distinctive title AEBAL, hereinafter referred to as "The Company", hereby invites interested parties to submit Offers for the leasing of the plant installations or the purchase of all the Company's shares held by ETBA. The present Public Invitation to Tender (award to the highest bidder) is being conducted in accordance with the provisions of Law 2000/91 as amended and currently in force, as well as the following terms and provisions.

#### 1. THE COMPANY

The company has its registered office in Ptolemais in the prefecture of Kozani, which is also the location of its production plant for simple and composite fertilizers which has been built on a piece of land occupying 1,604,000 square metres and which belongs to the Company.

#### 2. BINDING OFFERS

Interested parties may submit to ETBA, at the Address below, either in person or through a duly authorised representative up until 14.00 hours on 30/6/1997 in closed and sealed envelopes, lawfully signed binding Offers for the Company's installations or the purchase of all the shares held by ETBA, together with the Letter of Guarantee (see paragraph 4 below). Offers not received within the prescribed time limit and Offers not accompanied by corresponding Letters of Guarantee will not be accepted. In addition, it is at ETBA's discretion not to accept offers which are not lawfully signed or do not comply with the present Proclamation. The submission of a binding Offers implies unreserved acceptance of all the terms of the Proclamation, all of which are substantial.

Offers must accurately state the rent being proposed or, in the case of purchase, the purchase price for the Company's shares held by ETBA. They must also set out in detail the proposed terms of payment: cash or credit, number of instalments, payment dates of latter and proposed interest rate.

If the following are not contained in the Offer: a) method of payment, b) whether instalments are at interest or interest free and c) the rate of interest of the instalments for the purpose of calculating the purchase price, it shall be considered respectively that a) The amount will be paid in cash, b) the instalments will be at interest and c) the instalments will be calculated on the basis of the interest rate for the most recent issue of one-year's interest bearing Treasury bills prior to evaluation.

Offers must not contain terms which qualify their binding nature or create vagueness as to the size or method of payment of the rent or purchase price being proposed or as to other matters of importance for the leasing or purchase. ETBA reserves the right at its unchallengeable discretion, to reject Offers containing terms and conditions precedent, irrespective of whether they are superior to other Offers, or to consider such terms as never having been written, in which case the Offer will remain binding as to the rest of its content.

ETBA expressly reserves the right to invite interested parties to submit improved Offers, reject all Offers submitted or modify the leasing or sale procedure if it considers that to be in the best interests of ETBA or the Company, as well as to cancel, terminate, suspend, call off the Tender procedure for any reason whatsoever, without such reasons creating any right on the part of tender participants to claim compensation.

#### 3. LETTERS OF GUARANTY

Offers must be accompanied by a Letter of Guarantee (Bid Bond) issued by a bank lawfully operating in Greece for an amount of one hundred million drachmas (100,000,000 drs) in the case of leasing or the sum of one hundred and fifty million drachmas (150,000,000 drs) in the case of share purchase, or the equivalent amounts in U.S. dollars on the basis of the official fixing rate of the Bank of Greece ruling on the day of submission of the Offer.

Letters of Guarantee deposited for participation in the Tender will be returned to the other participants following the award and to the lessee or buyer upon the signing of the relevant contract.

#### 4. SUBMISSION OF ADDITIONAL DETAILS

Together with their financial Offer, interested lessors or buyers must also submit the following:

a. Summary five-year business plan for the development of the Company. By way of indication, the said plan should cover the strategic development of the Company, specific details of short and long-term targets, forecasts of financial magnitudes, the internal rate of return (IRR) on capital to be invested, sources and allocation of funds.

b. Investment programme (size, type, time framework for realization of investments and the means by which they are to be financed).

c. Employment policy and programme for guaranteed jobs (number, duration, time framework).

d. Proposal concerning the guarantees to be furnished in order to make safe any payment by credit, ensure adherence to the business plan and investment programme as well as to secure and maintain jobs.

e. Particulars of the interested lessors or buyers indicating their financial standing and business activity to date.

f. Legalizing documents of the interested company or consortium.

g. Government Gazette containing the company's charter or the consortium's (certified) charter.

h. Government Gazette in which the names of the members of the most recent Board of Directors have been published.

i. Extract from the minutes (certified and signed) of the meeting of the Board of Directors approving the company's participation in the Tender and clearly specifying the manner of its representation in same. In the case of a consortium, the Offer must be signed by all parties to the consortium. The Offer to be submitted, as well as the contract to be signed, will be binding on all the parties to the consortium. A consortium participating in the Tender must appoint one of its members as leader, with the authorisation to bind the consortium. It will not be possible for any changes to be made to the composition of the consortium without ETBA's prior consent.

**INFORMATION**

For further information about this Tender and the submission of Offers and in order to be supplied with the Information Memorandum, Confidentiality Agreement and draft Letter of Guarantee, interested parties are asked to contact the following address:

Joyce, 15/50

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Tel.: (01) 924 806 929 4508, 924 900. Telex: 215223 ETVA GR. Fax: (01) 924 934, 924 513

Attention: D. Kyriazi, K. Vassiliou

# NYSE set to quote prices in sixteenths

By Tracy Corrigan  
In New York

The New York Stock Exchange's board of directors is today expected to vote on a shift to trading stocks in increments of sixteenths, instead of eighths. This follows similar moves recently by the rival Nasdaq market and other US exchanges.

The board may also discuss a more radical move to trading stocks in decimals instead of fractions. Either step would probably cause the gap between buy and sell prices to narrow, resulting in savings for investors - and potentially lower profits for traders.

Some change is widely expected because regional exchanges that trade some NYSE shares have already moved to sixteenths and could potentially trade on tighter spreads.

A unilateral move to decimal pricing by the NYSE would also pre-empt a bill sponsored by Congressman Mike Oxley, chairman of the House of Representatives subcommittee on finance and hazardous materials. The bill, which is working

its way through the system, is now due to go before the commerce committee.

A spokeswoman for Mr Oxley said he welcomed the recent shift to sixteenths because it should narrow trading spreads but added: "We want to make the market accessible to more investors. [The move to] sixteenths complicates the market even more."

Earlier this week, the National Association of Securities Dealers, Nasdaq's parent, formally requested comments from investors, traders and listed companies on decimal pricing, in conjunction with its own study.

"We would like to have a recommendation to put to our board by the end of summer," a Nasdaq official said.

Mr Arthur Levitt, chairman of the Securities and Exchange Commission, has expressed support for a switch to decimalisation. But any change, whether enforced by the SEC following legislation or adopted by exchanges individually, would take some time to come into effect, as computer systems would have to be adapted.

## Venezuela faces inflation surge

Venezuela's inflation rate continued to climb last month - up 3.1 per cent in May compared with a rise of 2.4 per cent in April, reports Raymond Colitt from Caracas.

The two-month rise - after an all-time low of 1.6 per cent in March - follows a year-long slowing of the consumer price index, which registered 12.6 per cent in May of last year.

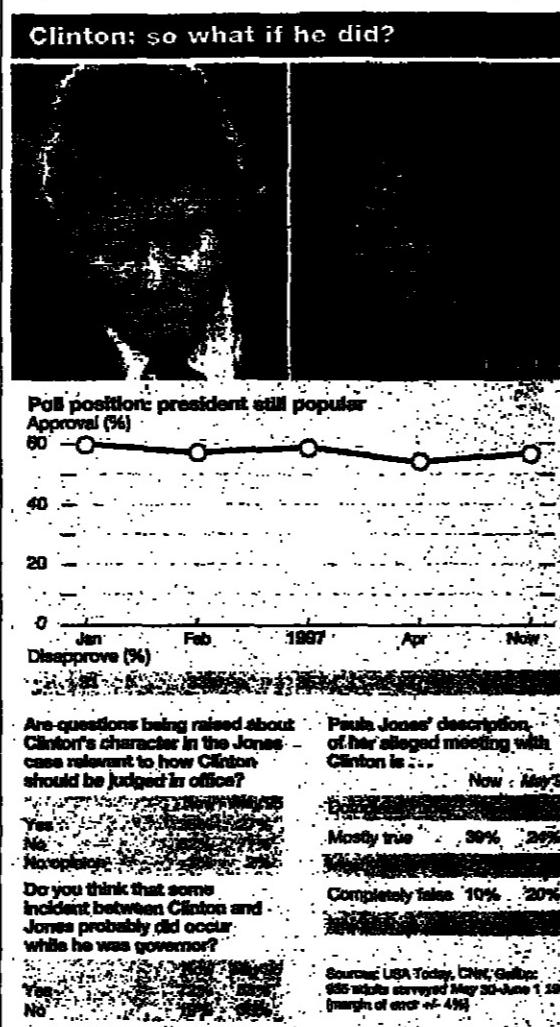
The upward turn marks a setback for the government,

whose economic programme aims to bring inflation to under 2 per cent per month. The government insists the downward trend will resume and it will still be able to meet its inflation target of 30-35 per cent for 1997. It blames the surge on recent salary increases averaging 75 per cent.

Independent analysts say inflation will not fall under 40-45 per cent for 1997. The country's inflation rate last year was 103.2 per cent.

Few Americans seem to care if Clinton solicited sex from Paula Jones

## Presidential high marks and low antics



Americans will put up with a lot from their president. It is hard to avoid that conclusion, from the evidence of recent opinion polls.

These show that nearly three quarters of Americans believe Mr Bill Clinton solicited sex from Ms Paula Jones, 60 per cent think he lied about his involvement in the Whitewater financial scandal, and 40 per cent think he traded policy favours for big campaign donations.

Even so, between 57 and 59 per cent give him high marks as president. In their minds, Americans seem to have severed any necessary connection between morality but public morality. He is not simply accused of trying to have sex with Ms Jones, but of using his position as governor to compel her compliance and charges of influence peddling in the White House imply real corruption.

But, apparently, it takes

more than this to make American jaws drop. News of the Supreme Court judgment denying the president immunity from prosecution had no perceptible effect on his approval ratings. A CNN/USA Today/Gallup poll published earlier this week showed that 72 per cent think "some incident" took place in the Little Rock hotel room, but 62 per cent believe that is irrelevant to the presidency. Mr Clinton's approval rating held steady at 57 per cent. During last year's election, polls repeatedly showed Americans did not find Mr Clinton either honest or trustworthy - just honest and trustworthy enough to be president.

Perhaps the president's approval ratings remain high because, in the market of public opinion, Mr Clinton's character flaws are already fully discounted. Perhaps

tions the White House sold policy to foreign donors.

In the court of public opinion, the president has already been convicted of an array of character offences involving not just personal but public morality. He is not simply accused of trying to have sex with Ms Jones, but of using his position as governor to compel her compliance and charges of influence peddling in the White House imply real corruption.

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It is exactly these issues - ones of them fundamentally moral ones - which their character-flawed president has exploited the most successfully. Opinion polls show high approval ratings - in

the 80 percentile range - for

Americans have simply overreacted from the president's "bully pulpit"; efforts to curb teenage smoking, install "V" chips to screen out sex and violence on television, impose youth curfews and fight smut on the internet.

Every presidential pronouncement is larded with saccharine sentiments about children and family. But though Americans know this implies a moral contradiction with the president's private life, they do not seem to care.

Critics of the president ask why he does not exploit his stubbornly high popularity to tackle some larger issues, such as ensuring the financial viability of Medicare (health insurance for the elderly) and social security. Six months into his second term, there is little sign the president will risk short-term approval of the polls to solve long-term domestic problems. He has campaigned for a place in history by expanding the Nato defence alliance, reforming welfare, and concluding a fragile agreement to balance the federal budget. But much of his campaign is waged on a far narrower battlefield: so far, not the stuff of which historic presidencies are made.

Patti Waldmeir

## Drugs links may force Banzer pact rethink

By Sally Bowen in La Paz

Links between Bolivia's influential third political party and the illegal cocaine trade look set to disrupt General Hugo Banzer's preferred plans for a governing coalition.

As results continue to come in from outlying districts, the former dictator is still set for a narrow victory in elections to decide the presidency and the country's two-chamber congress.

Gen Banzer's first choice partner for his Accion Democratica Nacionalista (ADN) is believed to have been the Movimiento Izquierdo Revolucionario (MIR), an alliance

that would have left the ruling Movimiento Nacionalista Revolucionario (MNR) out in the cold. But several prominent MIR members have been implicated in the drugs trade and there are fears involvement in government could jeopardise the country's ability to attract international aid and investment.

Mr Gonzalo Sanchez de Lozada, president and MNR party chief, has made it clear the MNR would be prepared to negotiate a pact with General Banzer "in the interests of pursuing the reforms that haven't yet gelled".

"International investors, especially in the US, are already wor-

ried at the prospect of an ADN-MIR alliance which might prejudice the integrity of this revolutionary series of measures we've managed to achieve in democracy and financial stability," he said.

The latest results make it increasingly clear MNR has snatched second place from MIR.

The margin between the top two parties - around 4 percentage points - is even closer than originally forecast. This, say MNR officials, means Gen Banzer has no clear mandate.

Under Bolivia's electoral system, Gen Banzer's narrow victory gives him an impressive number of seats, but to be able to govern he needs an overall majority of the 157 seats in the two-chamber congress. That means he must find at least two coalition partners.

MIR and ADN jointly governed Bolivia between 1989 and 1993 under a so-called "patriotic accord" with MIR's Mr Jaime Paz Zamora serving as president. But, despite an aggressive campaign to eradicate coca crops, the raw material for cocaine, largely funded by the US, some MIR members became implicated in the drugs trade. After a trial which ended in a long jail sentence for a leading MIR official, the US embassy permanently revoked the visas of Mr Paz Zamora and three other high-ranking MIR politicians in December 1995. Bolivia relies heavily on credits from the US and other countries. The US financial assistance act prohibits granting aid to governments controlled by people involved in drug trafficking.

Mr Sanchez de Lozada says he is worried MIR participation in a governing coalition could lead to the US exercising its veto power over "the concessional funds Bolivia needs". It could also jeopardise a substantial multilateral debt relief package for which Bolivia is a candidate.

### BUSINESS FEATURE

### G BANKING IN EUROPE

*"Of course we are in favour of the Euro.*

*With the Euro we can take on the Yen and the Dollar on equal terms."*



"We are an international company with production plant in many different countries and trade links that cross frontiers right round the world, so the Euro impacts on our business at many different levels," affirms Alfons Peeters, managing director of Eternit Construction Materials. "From the point of view of book-keeping, it may be just one more currency to deal with. However, when trading inside the European Union, exchange and hedging costs can amount to as much as half a percent of turnover, so their disappearance should result in a better bottom line. That's why we are looking forward to Monetary Union."

#### *The Euro - the world's strongest local currency'*

Mr Peeters went on to outline the company's position towards companies outside the European Union. "Today, negotiating with a small, local currency, we are in an inferior position, and in terms of forex we always have to make concessions. With the Euro, this position will be reversed - we expect the Euro to be a strong currency

#### *How the Euro will level the playing field*

But Mr Peeters looks further ahead than mere financial convenience and predicts management improvements as a result of the Euro. "The commercial playing field of Europe

Alfons Peeters  
managing director of Eternit  
Construction Materials talks to  
Johan Cuppens  
European financial journalist  
and analyst

Eternit in Belgium is a part of the worldwide CEMEX group of companies with factories or commercial operations in more than 80 countries. Eternit Belgium was founded in 1905 and has grown to a current yearly turnover of BEF 7 billion.

will be perfectly level thanks to the Euro and so competition will be played out without distortion, with pure management and marketing skills, technical knowhow and product quality. Money will no longer affect competitive tendering and performance and will revert to its proper role as a settlement tool. So the introduction of the Euro is going to mark a major step forward."

Preparation for the EMU has long been incorporated into Eternit's forward planning. "We have already done a great deal of thinking on the subject," Mr Peeters continued, "and as we move towards the implementation process, we expect our banks to play a crucial role in the consultation process. Generale Bank supplies us with some very valuable Euro-background as well as active briefings on financial topics and I have no doubt that we are demanding customers."

#### *The bank as a long term partner*

"For a company like Eternit with its widespread European network, having a 'house bank' with a similar reach is a major asset - it helps us both in international transactions and long term operations." In fact the Bank's international profile mirrors Eternit's outside Europe as well but according to Mr Peeters, the key factor is the relationship with the bank in daily operations. "The decentralised nature of Generale Bank's branch network gives us direct access to the man or woman in charge, and puts a human face on our business relationship. In fact, all round, we get much more than money from our bank."

#### **G Generale Bank Group**

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NETHERLANDS • PORTUGAL • SPAIN • UNITED KINGDOM  
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## NEWS: ASIA-PACIFIC

## HK protest marks Beijing crackdown

By John Riddings  
in Hong Kong

More than 50,000 people gathered in Hong Kong last night to commemorate the 1989 crackdown on pro-democracy demonstrations in Beijing, according to organisers of the rally.

Yesterday's crowd appeared to exceed the 40,000 who gathered for the annual vigil in 1996. Organisers said they would hold the rally next year, in a potential challenge to the administration that will take office when the territory returns to China at the month's end. They also announced plans for a demonstration on July 1.

The vigil came amid concerns that the post-handover government might seek to curb rallies marking the suppression of protests in Tiananmen Square. Plans by the government-in-waiting to tighten controls on demonstrations have fuelled fears among pro-democracy

groups that protest rallies will be curtailed.

Mr Tung Chee-hwa, Hong Kong's future leader, has promised not to restrict demonstrations as long as they are peaceful and conducted within the law. But speaking before yesterday's rally he urged Hong Kong people to put memories of June 4 1989 behind them and concentrate on achieving a smooth transition.

Pro-Beijing figures sought to play down concerns about protest curbs after the return to China at the stroke of midnight on June 30. Mr Lau Siu-kai, a member of the Beijing-appointed Preparatory Committee, which is overseeing the handover, said China would not seek to intervene. He predicted demonstrations relating to Tiananmen Square would "die a natural death" if left alone.

Pro-democracy politicians, however, were sceptical about assurances from the incoming administration. "If

they are sincere, then why have they changed the laws on demonstrations?" said a member of the Democratic party, the largest group in the territory's legislature.

Under laws proposed by the incoming government, demonstrators will need to secure a "notice of no objection" before staging their protests.

Mr Lee Cheuk-yan, a member of the Hong Kong Alliance in Support of Patriotic Democratic Movement in China, criticised Mr Tung for seeking to dissuade protesters. "He is putting himself in the place of the Chinese leadership, instead of siding with the rest of the population in their aspirations for a free China."

Others said the annual rallies would continue until Beijing revised its verdict on the pro-democracy protests.

"After the death of Deng Xiaoping, now is the time for a re-assessment," said one activist at last night's rally.



Hong Kong resident Chung Chee Wan weeps in front of a monument to those killed in Tiananmen Square, during a candlelight vigil last night

## Fraud suspects at newspaper arrested

By John Riddings

Hong Kong's anti-corruption agency yesterday arrested six people, including three senior managers of the Hong Kong Standard, on suspicion of fraud and false accounting at the territory's second English-language newspaper.

The Independent Commission Against Corruption (ICAC) said that the circulation figures for the Hong Kong Standard and the Sunday Standard "have been fraudulently and systematically inflated" to deceive circulation audit companies and local advertising clients.

The arrests, which followed a morning raid at the Standard's premises, deal a blow to Sing Tao Holdings, one of the territory's biggest media groups and publisher of

the Standard. It comes as Ms Sally Aw, chairman of Sing Tao and a prominent Hong Kong businesswoman, is seeking to sell all or part of her controlling stake in the group.

Industry analysts were divided over the impact of the arrests on sales prospects. "This may not lead to significant damage, unless it creates a liability for the group," said Mr Kanishka Shridharani at Salomon Bros. He said the value of the company lay in its flagship Sing Tao Daily and other titles, and not in the loss-making Standard.

However, a media analyst at another securities company argued that the arrests were likely to complicate prospects for a deal. "This is likely to raise a lot of questions in the mind of any prospective buyer," he said. "It certainly affects perceptions of the value of the Standard."

The ICAC said its investigation had revealed a scheme which involved the deliberate excess printing of more than 10,000 extra copies of the newspaper each day. These were purportedly sold to a bogus bulk distributor, when in fact the surplus was sold as waste paper.

Although the scheme was found to have been in operation since at least early 1994, the corruption watchdog said the surplus had recently been increased to between 14,000 and 23,000 copies per day. In the first six months of last year, the Standard claimed average daily sales of about 63,000.

Inquiries into the case are limited to newspapers' printing, circulation,

sales and marketing activities. Editorial operations are not the subject of investigation, the ICAC said.

Among those arrested were three serving and one former senior officials of Hong Kong Standard Newspapers, and one serving and one former circulation supervisor. According to the ICAC, those arrested were due to be released on bail last night.

Following the closure last year of the Eastern Express, Hong Kong has had only two English-language newspapers, the Standard, and the South China Morning Post. The territory's newspapers have been recovering after a recent price war and depressed advertising demand hit profits last year.

Observer, Page 15

Prime minister revises down estimate for year after first quarter slows

## Economic growth slips in Australia

By Nikki Tait in Sydney

Australia's growth rate fell to 2.4 per cent year-on-year in the first quarter, prompting Mr John Howard, the prime minister, to revise down the forecast for 1996-97.

He told parliament the economy was now expected to expand by 3 per cent. This compares with 3.5 per cent predicted in the conservative coalition government's first budget last August, and the revised 3.25 per cent contained in the latest budget package two months ago.

The 2.4 per cent figure is also the lowest quarterly rate since mid-1992, when Australia was just beginning to pull out of recession.

Growth in the 1995-96 financial year was just over

4 per cent. However, both Mr Howard and Mr Peter Costello, the federal treasurer, pointed out that output in the first quarter of 1997 alone was 0.9 per cent higher than in the fourth quarter of 1996.

That would translate into a healthier annualised rate of more than 3.5 per cent.

The three-month period also saw a continued solid level of business investment, strong private consumption, and an encouraging rise in housing investment.

These positive trends were offset by a sharp rundown in stocks, and a slight fall in company profits. Australia's manufacturing sector also struggled, with production shrinking for the second successive quarter. As the fed-

eral opposition quickly pointed out, this technically puts the sector into "recession".

"It is not just a matter of manufacturing being flat," commented Mr Gareth Evans, shadow treasurer. "We now have a manufacturing sector that is in recession: two consecutive quarters of negative growth and, over the whole year, minus 2.2 per cent. The implications of all this for unemployment... have been devastating."

The numbers were greeted calmly by financial markets. Most analysts had already revised their forecasts downwards in the wake of last week's data on stocks.

Most saw the figures as

confirmation that the Australian economy accelerated modestly in the first quarter of the year, but that the trend remains tentative and patchy.

The jury is still out on where the economy will go from here. Inflation is negligible at present, and both the prime minister and treasurer were at pains to point out the more encouraging aspects of yesterday's data.

"Over 1997-98, growth in the Australian economy is going to strengthen," claimed Mr Costello. Mr Howard suggested that yesterday's figures were consistent with the budget forecast of a 3.75 per cent growth rate in 1997-98.

Most analysts and indus-

trialists agree the bottom has probably been reached. "The latest figures show that the economy may have reached its trough in December and is now on the way up, and not before time," said Mr Mark Paterson, chief executive of the Australian Chamber of Commerce and Industry.

But there is less consensus about the pace of the economic revival.

Ms Su-Lin Ong, at Hambros Australia, pointed out that the strong private consumption trend seen in the first quarter had not been so evident in the current quarter, and the upturn in housing activity was likely to be concentrated in late 1997 and 1998.

"Capital expenditure data

suggests considerably more modest business investment in 1997-98, and while latest business surveys are cautiously optimistic on the economy, the tone is far from buoyant," she commented.

The government itself has admitted that a growth rate of about 4 per cent is probably necessary to make inroads into Australia's unemploy-

ment problem, and the Reserve Bank has indicated that, in the current environment, this would probably be consistent with inflation targets.

So talk of a further cut (the fifth in the past 12 months) in official interest rates is beginning to circulate, even if most pundits still think the odds tend to be weighted against such an event.

Mr Tarin also said he planned to hire up to 10 executives from the private sector during the next month to hold key jobs at the bank, including that of running the bad bank department. He denied reports in banking circles that most of the bank's senior managers would be sacked soon, adding that the planned recruitments this month would put his entire new team in place.

The details of the new foreclosure laws which Habib hopes to benefit from are expected to be announced today by Mr Muhammad Yaqub, the central bank governor. Bankers also expect the government to establish new banking courts to speed up the prosecution of bank defaulters.

Lufthansa

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The  
SOCIETY

As a business traveller, wouldn't it be great if the airline you fly most often were linked to other major airlines that could fly you anywhere you wanted to go. Smoothly. Effortlessly. Efficiently. Wouldn't it be great if you had access to more airport lounges. And when flying on any of these major airlines, you could earn

mileage points that count towards higher status in any of the frequent flyer programmes. Wouldn't it be great if you could enjoy the same high standards of service whenever and wherever you fly. That's the idea behind Star Alliance<sup>SM</sup>, a network of Lufthansa, Air Canada, SAS, THAI, and United Airlines. A fundamen-

Pakistan bank set up bad debt fund  
Sudan  
Md.  
th

Future head of super-regulator says French election and German gold row highlight uncertainty

## City told to check all Emu possibilities

By Samer Iskander

**M**r Howard Davies, the future head of the strengthened Securities and Investments Board, yesterday warned banks and financial institutions that the new super-regulator would take a tough view on financial transactions betting that European monetary union would take place.

"What I shall be recommending strongly is that market participants need to 'stress test' their portfolios against the possibilities of different outcomes on Emu," Mr Davies said in an interview. "There

has been a lot of convergence play activity in the markets recently. What we are saying to people is: 'Well, that's fine, it reflects the market's consensus view. But what if it is wrong?'

Convergence plays are trading positions that are profitable as long as peripheral markets such as Italy and Spain converge with Germany's on the assumption that Emu will bring their money markets closer together.

But Mr Davies pointed out that such speculation involved risks that were not being addressed.

"What we are saying to people is

'We, as regulators, are interested to know whether you have undertaken a prudent assessment of how vulnerable you are to uncertain events in the markets'. This is something we don't think market players currently do enough of, and this is a strong message from me to them today."

Mr Davies also believes these trading risks have been increased in recent days by political tensions in France and Germany over Emu.

"The markets are still expecting Emu to go ahead on 1 January 1999. [But] some uncertainties have arisen in the last couple of weeks,

due to the French elections and the Bundesbank's little difficulties with the government's plan for gold," he said.

The newly-elected left-wing government in France has questioned the terms of the Maastricht treaty on European integration. In Germany, the Bundesbank has strongly resisted government plans to revalue the central bank's gold reserves and use part of the proceeds to reduce the public deficits.

"If you look at the evolution of forward foreign exchange prices, you can see that the markets are now expecting a broader Emu," Mr

Davies said. "But volatility [in the financial markets] depends on the degree of certainty which politicians can give about the progress towards Emu."

"If it were suddenly decided that there were going to be a narrower Emu, or no Emu, what would be the effect on portfolios and on balance sheets?"

Mr Davies also said the UK's wait-and-see attitude to Emu, "while not tidy, has a lot of attractions in it because the progress towards Emu has not been as smooth as some would have thought".

## Germany's troubles are gold for Blair

**C**hancellor Helmut Kohl's troubles over European monetary union have produced both mirth and anguish among UK Conservatives.

For MPs who pressed Mr John Major, the former prime minister, to rule out UK membership, events in Germany and France that have imperilled the single currency's deadline have come a few weeks too late.

For the Labour government, Mr Kohl's retreat in the face of Bundesbank stringency of gold and the election of socialists in France less intent on convergence criteria have been good news.

Mr Tony Blair yesterday gave his strongest indication yet that he would press his EU colleagues not to push ahead with a January 1999 start date if the criteria were "fiddled, botched or fudged".

Britain holds the EU presidency in the first half of 1998 and has no desire for the single currency issue to dominate the period. Mr Blair is keen to push a different agenda in Europe, with more emphasis on jobs and flexibility than Emu.

He will use a conference of heads of socialist governments in Malmö, Sweden, to stake his claim to be the leading player in a more pragmatic centre-left EU. He meets tonight with France's new prime minister, Mr Lionel Jospin, and tomorrow with Mr Kohl in Bonn.

"You would be right in saying we're not crying too much into our beer over the Emu problems," said a top UK official. "But we're not going to be the ones pushing it, largely on the grounds that it won't enhance the case for a delay if it's seen to be coming from us."

While officials acknowledge that Emu is not dead and buried, the neutralising of what could have been a difficult long-term conundrum has reinforced the impression that Mr Blair is enjoying a period of unparalleled

Emu's travails give the government a valuable opportunity

called good fortune. Any *Schadenfreude* by Conservative Eurosceptics at Mr Kohl's travails is offset by frustration at the late conversions of Mr Major and former chancellor Mr Kenneth Clarke who they believe failed to solve internal divisions on Emu before and during the election campaign.

Both men have changed their line in recent days, using the latest developments in Bonn and Paris to disengage from their long-held "wait and see" approach to Emu.

"He regrets nothing," said an ally of Mr Major. "Wait and see" was right at the time. Now we've waited and seen what's happened."

Mr Clarke, the favourite for next week's contest to replace Mr Major as Tory leader, warned that a single currency was now "much, much less likely to succeed".

"We can say 'look, it isn't happening on the right basis so let's put it off. Let's try to get economic conditions right across Europe'. I think that would be a good thing to do," Mr Clarke said.

To Mr Clarke's rivals his conversion is "too late". "We're all on our best behaviour at the moment," said one MP. "But many of us are smarting that it was he who stopped us from adopting a policy on Emu that we could have sold the electorate with more conviction."

Another said even if the events had taken place in Germany and France two months earlier, they would have come too late for a significant improvement in Tory electoral performance.

John Kampfner



Kenneth Clarke, with Stephen Dorrell who has withdrawn from the party leadership race, arriving for a news conference

## Leadership blow for ex-minister

By James Blitz,  
Political Correspondent

Mr Michael Howard's bid to win the Conservative party leadership yesterday suffered a fresh setback when another former subordinate questioned his behaviour as Home Secretary.

Mr Charles Wardle, a former immigration minister, indicated that he had once been instructed by Mr Howard to "find a way" of giving citizenship to one of the Fayed brothers, owners of Harrods, the department store.

Mr Wardle said the granting of citizenship to Mr Ali Fayed, brother of Mr Mohamed Fayed, the Harrods chairman, would have been "unlawful".

He said it would have required officials to "cast a blind eye" to a 1985 report into the brothers by the Department of Trade and Industry - which severely criticised aspects of their takeover of House of Fraser.

In sharp contrast to the recent attack from Miss Ann Widdecombe, the former prisons minister, Mr Wardle refrained from mentioning Mr Howard by name.

## Centre-left unites around 'big hitter'

Mr Kenneth Clarke's bid for the Conservative party leadership yesterday won a significant boost when Mr Stephen Dorrell, one of his rivals, dropped out of the race and backed the former chancellor of the exchequer. In a move that unites the centre-left of the party behind a single figure, Mr Dorrell declared Mr Clarke "the outstanding figure of contemporary British politics" and "the big hitter of his generation". The move will raise fears among right-wing MPs that Mr Clarke is gaining an unstoppable lead. The former chancellor is now certain to be ahead of his four rivals after the first

ballot next Tuesday night, with between 50 and 60 votes. Mr Dorrell's switch to Mr Clarke's side followed a five-week campaign in which the former health secretary failed to secure support from more than a dozen of the 164 MPs. The new alliance increased fears among supporters of Mr William Hague, the former Welsh secretary, that his vote may be squeezed between left and right factions.

Yesterday's move was significant because Mr Dorrell had been regarded as a potential backer of Mr Peter Lilley, the former social security secretary, or Mr Hague himself.

He emphasised that his concern was the belief that the brothers had been "stitched up" by a "flawed" DTI inquiry and that reform of such procedures was urgently needed.

But friends of Mr Wardle

confirmed that the 1994 instruction to reconsider Mr Ali Fayed's bid for citizenship had come from Mr Howard. They suggested that - in contrast to allegations that Mr Howard had wanted to block the Fayed's

application - Mr Howard had been keen to end his long-running dispute with the brothers.

Mr Howard's aides denied allegations that he had instructed Mr Wardle to find ways of granting citizenship.

"At no time did Michael ever instruct Charles Wardle to turn a blind eye to the DTI report," said one.

Mr Wardle told MPs: "I explained that the provisions of the British Nationality Act require officials to carry out character checks on applicants. In doing so, they could not disregard highly adverse criticism in a report published by another government department [the DTI]."

But Mr Wardle was instructed to pursue further references at the time that might be favourable to Ali Fayed." He reiterated that "short of striking out the DTI report it would still remain an insuperable obstacle for officials in the course of their statutory duties."

A new investigation into whether Mr Fayed could get citizenship then took place but both Mr Wardle and his successor agreed nothing more could be done.

## New green pound angers farmers

Farmers' leaders will today renew their demands for compensation for the strength of sterling against the European currencies, which triggered a near 3 per cent revaluation of the green pound at midnight last night. The green pound is the exchange rate at which EU subsidies and payments are translated from the Ecu into sterling. A revaluation of the green exchange rate causes falls in support payments and thus cuts farm profits. After two earlier revaluations this year, the National Farmers' Union pressed the government for more than £500m (\$1.5bn) in compensation. The latest revaluation will increase the amount of compensation. The new green rate was calculated at 1 Ecu = 0.720829p, compared with the previous rate of 0.742230p. At the start of the year the rate was 1 Ecu = 0.809915p.

Maggie Urry

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## NEWS: UK

Corporate merger test dropped

# Labour to tighten law on cartels

By Stefan Wagstyl,  
Industrial Editor

Mrs Margaret Beckett, the trade and industry secretary, yesterday confirmed that Labour has abandoned plans to impose a tough new competition policy test on corporate mergers. However, she pledged to pursue plans to strengthen laws governing cartels and anti-competitive behaviour.

The test, which would have required companies planning mergers to show they were in the public interest, has been dropped in the face of concerted opposition from business.

The government plans to introduce a Parliamentary bill in October, which will contain penalties for companies breaking the law.

Mrs Beckett outlined her proposals for competition law reform in her first important policy speech since taking office. She told business people and trade unionists her central task would be to "enhance competitiveness and so advance the cause of Britain."

Mrs Beckett said the government had also scrapped further consideration of proposals to unify the Office of Fair Trading and the Monopolies and Mergers Commission, the two main competition authorities.

She conceded that some of her ideas were similar to those of her Tory predecessors, saying: "I have no intention of indulging in change for change's sake - after all, some of the courses that were taken by previous governments were based on proposals that we ourselves devised."

Mrs Beckett promised more wide-ranging consultation than before with employees and trade unionists as well as with employers. "I believe our predeces-

sors showed an unhealthy aversion of the prospect of common ground," she said.

Mrs Beckett drew warm applause with repeated calls for partnership between the government and business. "It is crystal clear that, if our future is to be one of prosperity and harmony, Britain must become and remain more competitive, and the path to competitiveness is one of partnership," she said.

Mrs Beckett confirmed that the government's competitiveness unit, which was moved by the Conservatives from the Department of Trade and Industry to the Cabinet Office, was returning to the DTI.

Mrs Beckett promised an audit of UK competitiveness which would lay out strengths and weaknesses - unlike Tory reports which, she said, had often painted an over-optimistic picture. A "competitiveness summit" will be held in July.

She indicated that governments would play a more active role than under the Tories, but would act in partnership with business. "The view that government cannot and should not seek to do everything has lately been used as an excuse for government doing nothing - yet sometimes there is a role that only government can play."

For example, the government had reversed a Tory decision to change the way that public support for participation in trade fairs was provided. Labour had restored the previous system of setting aside special funds for trade fair support. The Conservatives had announced that companies planning to participate in overseas trade fair would have to compete for funds with those seeking money for other schemes.



Protesters chain themselves to briefcases containing tape recorders playing ocean industrialisation sounds at Conoco Oil's boardroom in London. The occupation was to protest at the company's plans for exploration of the Atlantic frontier

## Works councils loom larger on the horizon

**P**rivate UK companies face the growing likelihood that they will have to set up consultative works councils within five years, following the publication yesterday of a European Commission document on worker information and consultation structures.

For the UK - unlike most other EU states - the proposals will represent a shift to legal regulation in an area previously ruled by agreement.

Mr Padraig Flynn, the EU's social affairs commissioner, hopes unions and employers can negotiate a deal on worker information and consultation that will satisfy him. They have six weeks in which to respond. Mr Flynn must then decide whether to issue a legislative proposal.

**B**russels sees a greater role for employees as part of the European ideal, says Robert Taylor

At that stage, the so-called social partners - the European Trade Union Confederation, and Unice and CEEP, the employer organisations - may inform the commission they wish to try to negotiate a deal.

Mr Flynn would then suspend any move to legislative action for nine months to give the sides time to reach agreement.

If this failed, he would press ahead with a legally binding direc-

tive through agreement among member governments.

His eight-page paper on consultation and information emphasises that industrial relations in companies in the EU are "characterised by the increasing involvement of employees and their representatives at different levels".

This has given them "a more active role within the company in addition to their contribution in terms of production of goods and services," it says. "A reinforced role for employees and their representatives in the operation of the firm is an essential element of the European model of society. At the very least, this involvement of employees means the right to prior information and consultation on managerial decisions which affect them."

The provision of information and consultation with employees is crucial for the acceptance and the success of the process of company restructuring and change," it says.

The need for this already applies by law across the EU over collective redundancies and the transfer of business ownership.

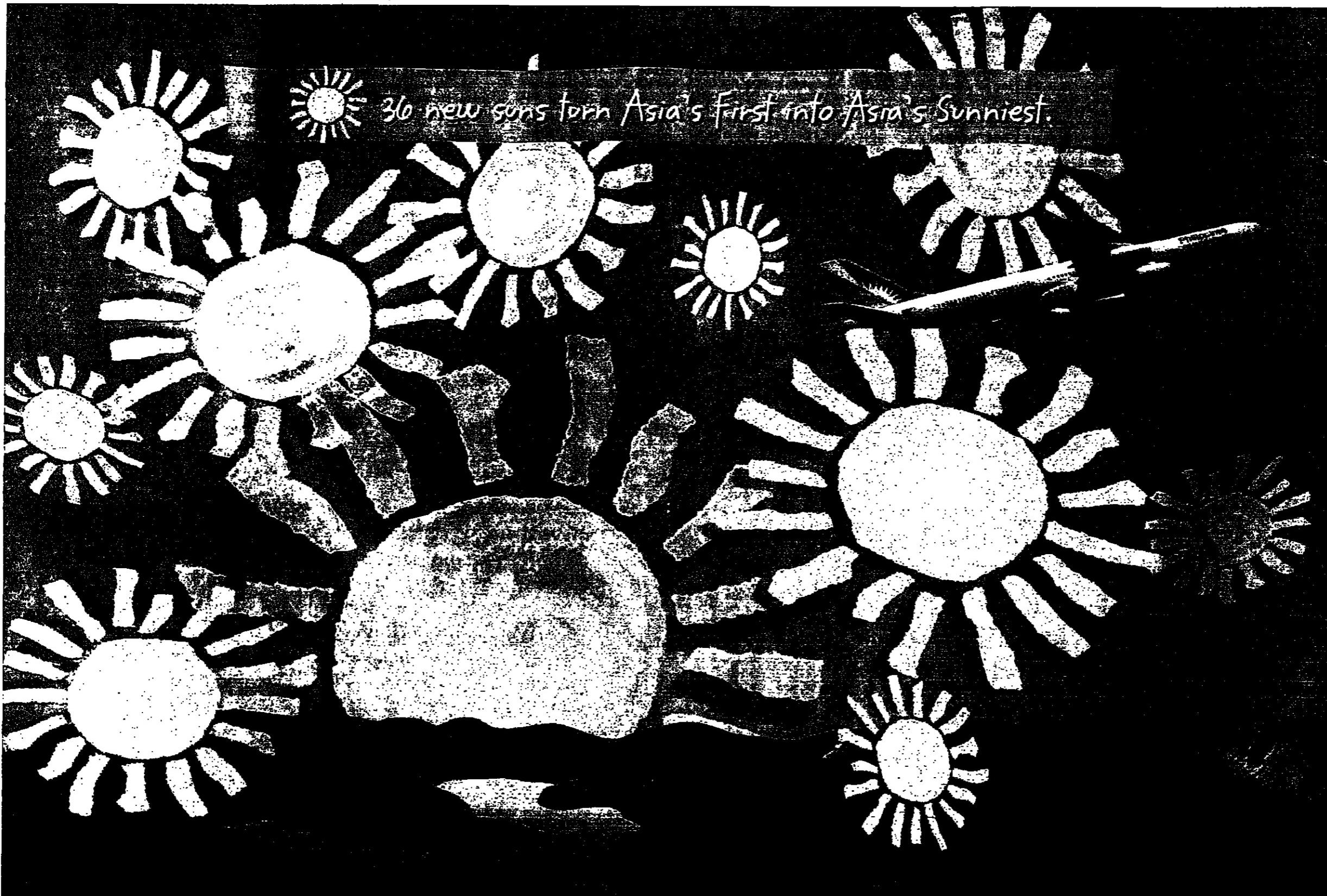
**T**he existing European works council directive requires all companies employing more than 1,500 workers in at least two member states to create works councils.

Mr Flynn argues that the aim of the new proposal is to improve competitiveness by ensuring a "skilled, mobile, committed and responsible workforce" that is capable of taking on board technological change and rallying around the objectives of increased productivity.

Consultation and information structures would enable companies to "implement genuine forward management of their employment supported by training, retraining and redeployment to avoid the social cost of change, particularly in the event of job losses".

The document recognises the "vast majority" of EU states have a "substantial legal arsenal" through law or collective agreement on worker information and consultation. But it suggests these rights are "not always effectively guaranteed", because "the involvement of the workers' representatives is situated too far downstream of the decision-making process".

Mr Flynn is flexible on the form the structures would take.



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## TECHNOLOGY

Nicki Brimicombe on chaperon proteins that help plants resist high temperatures

# Plants like it hot

**I**t is many years since society dispensed with chaperons, those prim and proper maiden aunts who safeguarded the virtue of impressionable young ladies. But plants remain old-fashioned and their preference for propriety is paying off.

According to the United Nations, 3bn people will face serious water shortages in the next 30 years. As global warming escalates and green fields are transformed into dust bowls, the sight of wilting plants has become all too familiar.

Although drought and high temperatures are irritating for gardeners, they can signal financial ruin for farmers and escalating costs for consumers, because such environmental stress factors reduce crop yield and quality.

Planta, the German biotechnology company, and researchers from the University of Tübingen, also in Germany, have announced a collaboration aimed at developing food crops with innate resistance to environmental stress factors.

High temperatures damage plants because they cause proteins, such as those needed for cell division or energy production, to "denature" or change shape. This leaves them incapable of per-

forming their proper tasks. Many plants have in-built mechanisms to help them resist the worst effects of high temperatures.

One defence system centres on the production of "chaperon" proteins which protect other proteins, preventing them from changing shape and thereby preserving their function.

The production of chaperon proteins is triggered by a number of molecular switches. The switches are always present in the plant cells, but under normal conditions they are turned off. When activated by stress, they bind on to gene promoters which subsequently initiate the production of chaperon proteins.

Fritz Schöffl, professor of plant genetics at Tübingen, and his team have been working on a molecular switch called heat shock factor (HSF) in *Arabidopsis* plants. By linking HSF to an enzyme, glucuronidase, they have found a way of activating the molecular switch and stimulating the low level production of chaperon proteins under normal temperatures.

**POOR OLD BRUBAKER STILL THINKS GROUP THERAPY IS THE ANSWER TO ENVIRONMENTAL STRESS IN PLANTS**



"We have found a way of activating chaperon protein production up to about 20 per cent of what we expect to see in a stressed plant," says Schöffl.

"This means the plant is preconditioned to cope with stress, so that when it experiences high temperatures the adverse effects are minimised. This is because there are some ready-made chaperon proteins on stand-by to protect the plant."

Reinhard Nehls, head of research at Planta, says he was surprised to find that there was no penalty associated with the premature production of chaperon proteins.

"So far research indicates that there are no downsides," he says.

As Schöffl points out: "Even if the plant does

divert some energy into making the chaperon proteins, the benefit of being ready to combat stress - in terms of improved yield and quality - would probably outweigh the minor cost of making them in advance."

Schöffl has been investigating heat resistance in plants for more than 17 years, largely under the auspices of Amica Science ESGC - a consortium of the Max Planck Institute for Plant Breeding in Cologne and the John Innes Centre in Norwich, UK.

Amica has been charged with co-ordinating a European Union project to bring together 130 plant biotechnology laboratories and tackle important issues facing agriculture in Europe.

One of its tasks has been to ensure that new technology emerging from the laboratories is transferred rapidly to European industry where it can be exploited and protected.

Amica played a central role in highlighting the commercial potential of Schöffl's work to Planta. The German company is a subsidiary of

the European plant breeding company KWS, and has bought the rights to the technology.

It aims to use Schöffl's findings to produce commercial crop plants with an in-built resistance to environmental stress.

Schöffl's team and Planta are looking for a way of activating heat shock factor in commercially important crops such as oilseed rape and sugarbeet. They are researching two approaches: the first is to transfer the genes for activated HSF from *Arabidopsis* into crop plants.

The second is to isolate and activate homologous HSF which exist within the crop plants. Planta hopes to begin field trials with the first modified plant in the next two years.

Additional research by 12 Amica-linked laboratories in five countries underlines the significance of HSF.

Early studies indicate that its activation affords protection to a broad range of environmental stresses including cold, heavy metal exposure, drought and salt - in addition to high temperatures.

In the long term, the research could lead to multi-stress resistant plants which not only like it hot but relish any extreme the environment can offer.

# Bad blood over patent

A small US biotechnology company is fighting to keep a cancer treatment on the market as it opposes a large medical equipment company and a prominent university over a patent.

The skirmish pits CellPro, based in Bothell, Washington against Johns Hopkins University and Baxter International. The dispute concerns a CellPro treatment, based on research carried out at the Fred Hutchinson Cancer Center in Seattle, which allegedly infringes a patent held by Johns Hopkins.

CellPro's treatment, Ceprate, is used in bone marrow transplants connected with cancer treatment. It collects healthy stem cells, the progenitors of blood and immune cells. The cells are reintroduced to patients after their chemotherapy.

More than 5,000 patients have received Ceprate, including children with intractable leukaemia - with some encouraging results.

CellPro portrays itself as an advocate for desperately ill cancer patients and the target of a ploy by Baxter to remove the only competitor to its own stem cell system, called Isoplex. Baxter and Johns Hopkins say CellPro is unnecessarily scaring patients by saying a court order will shut down its clinical trials and drive it out of business.

In an unprecedented move, CellPro has asked the government to keep Ceprate on the market under the Bayh-Dole Act, which allows the government to repossess a patent to address a public health need. The company has the support of the American Cancer Society and congressmen, who have asked the government to intervene.

Patent lawyer Cal Griffith, of Jones, Day Reavis & Pogue, based in Cleveland, thinks CellPro has a chance. "The petition with the gov-

ernment is a nice first step. It raises the profile and publicity of this case, and puts the most pressure on," he said.

At issue are the special antibodies used to ferret out stem cells. A Johns Hopkins researcher discovered how to isolate and purify the cells and Hopkins received patents on the technology. Hopkins gave an exclusive licence to Becton Dickinson, which sublicensed Baxter.

Ceprate was approved in Europe in July 1995, six months after Baxter's Isoplex came on the market. In the US Ceprate received government marketing approval last December, and Baxter expects to win approval for Isoplex by the end of the year.

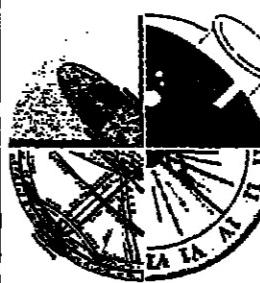
Richard Murdock, CellPro's chief executive, said the company "has always been willing to pay a reasonable royalty to avoid litigation," but Baxter kept on changing the terms of the agreement. Baxter said CellPro refused to accept a licence on three occasions on the same terms accepted by two other biotechnology companies. "If we were trying to clear the market of competitors, we certainly would not have licensed out the technology," said Baxter.

In March a federal judge ruled that CellPro wilfully infringed the Hopkins patent. An injunction may follow within the month. In the meantime, Baxter and Johns Hopkins have asked the federal court to permit CellPro to continue selling its device until an alternative is approved, and complete all its government-approved clinical trials. They want CellPro to pay them about \$2,000 for each Ceprate system it sells.

Murdock said these conditions would put CellPro out of business. "We certainly will file an appeal. There is a lot to do here to save this company."

Marjorie Shaffer

## Worth Watching • Vanessa Houlder



### The heart of gene therapy

One of the hurdles to using gene therapy to treat heart disease appears to have been overcome by scientists at Johns Hopkins University in the US who have developed a technique that efficiently delivers genes to heart cells.

The researchers used a disabled version of a common virus to "infect" the muscle cells of a rabbit's heart with a new gene. Previous researchers who tried similar techniques were partially successful. The Hopkins scientists said several factors, such as warm heart temperature, high concentration of the virus and prolonged exposure to the virus, increased the success of the technique.

Gene therapy could potentially be used to cure a variety of heart diseases, but more research is needed before it can be used in clinical trials.

*Johns Hopkins University, US, tel (410) 550 2525; fax (410) 550 2828*

**Checking up on vaccinations**

Inoculations against tetanus do not always work. But cases where the vaccination has failed to give immunity can now be identified.

ABD Technologies, based in Ambérieu, France, is marketing a relatively cheap, simple test that only requires a drop of blood and can be read in 20 minutes. The test can be used in casualty departments, where it can save patients from having unnecessary boosters and immunoglobulin injections. ABD Technologies has produced a similar test for diphtheria and is developing tests for other diseases.

*ABD Technologies, France, tel 44221822; fax 44221822; e-mail: boucham@pobox.spmc.edu*

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## ARTS

Cinema/Nigel Andrews

# Radiant losers in the frame

**D**rifting Clouds is piercingly miserable and wonderfully funny. The central couple of Finnish director Aki Kaurismaki's new film, like the radiant losers who haunted his earlier *Ariel* and *The Match Factory Girl*, seem to have stepped straight off the screen into our lives. They have both a Beckettian resonance, like all who spend too much time soliloquising inside life's dustbins, and a luminous primitive charm, like the Sunday-painted social waifs and strays of Fassbinder's films.

#### DRIFTING CLOUDS Aki Kaurismaki

#### CON AIR Simon West

#### THE FIFTH ELEMENT Luc Besson

#### MEN WOMEN: USER'S MANUAL Claude Lelouch

#### ALIVE AND KICKING Nancy Meckler

The dustbin here is recession Helsinki. The wan, duckling-faced wife (Kati Outinen) who loses her head-waiting job in a gloomy formal restaurant and the husband (Kari Väistönen), who is simultaneously made redundant by his train company, try to keep up each other's morale. But merely looking at each other's faces each day must defeat that. She resembles a Modigliani sitter suffering from anorexia. He is a stocky lumpenprole who occasionally peeks over in a dead faint on

the hall carpet, as if symbolically protesting against the universal work-market advice to "stand on your own two feet."

The film makes an art out of transparency. The dialogue has more pauses than words, the characters' bleak non-specific expressions are made up of unjoined dots - we must work to discern emotions and guess at linkages - and Kaurismaki's camera virtually never moves. Each framing is locked into place like a passport photo. Yet each scene is perfectly pitched and pregnant with feeling: from the impulsive hint of tears in Outinen's eyes as she dusts the framed photo of never-mentioned, never-seen child to tiny comic throwaways like the communal farewell toast in the restaurant's kitchen where a lone orange juice is reserved for the too vodka-prone chef.

Kaurismaki's realism is at once so focused and so poker-faced that it sometimes goes beyond the realist altogether. Many of the settings are in shades of blue, as if to match the comic mournfulness, and in two scenes workmen are actually glimpsed painting a wall blue as we watch. Likewise, real shades into hyper-real when the wife dismayed by a call from her husband saying he is going away, drops the wall-phone, leaving it to dangle in space for long, bleak seconds like some vital organ in the middle of a surgical operation. "Life is short and miserable, let's make the most of it," says a drinking pal of the husband. It is the only message that *Drifting Clouds* needs. The proper subject for human comedy, says Kaurismaki, is the same as that for human tragedy. However much we hate life, however much it disappoints us, we always seem to want more of it.

A dialogue with more pauses than words: Kati Outinen and Kari Väistönen in 'Drifting Clouds'

There is one certainty with a film produced by Jerry Bruckheimer (*Top Gun*, *Days Of Thunder*, *The Rock*): it will not be based on a novel by Henry James or Jane Austen. The bad characters will try to destroy the good characters and the good characters will use necessary force - guns, knives, bombs and baseball bats, their deployment accompanied by wall-to-wall rock music - to blast the bad characters out of the sea, sky or landscape.

*Con Air* is a connoisseur action movie. We are in over our heads almost before the credits roll. Texas Ranger Nicolas Cage kills a bully in a street fight and goes to pock for seven years. Paroled in time for his daughter's eighth birthday, he climbs aboard a convict transport plane containing John Malkovich as a rabble-rousing maniac determined on hijack and escape, and the minimum but necessary rabble required to help him. These include a Hannibal Lecter-style serial killer (Steve Buscemi), a multiple

rapist, a drug addict and a demented drag queen.

A first-time British director, Simon West, is responsible for the Armageddon that follows. As usual with Bruckheimer productions, no free-standing structure is left intact, from airport control towers to neon monuments in Las Vegas, and the actors are left gamely trying to insert their dialogue into the gaps between screen-rending explosions. Good fun, if you can stand it.

*C on Air* is at least linear and absorbing. *The Fifth Element*, which also goes "Bang" for two hours or more, is largely incomprehensible. If you can imagine an elaborate boardgame conceived by Jorge Luis Borges and developed by the Marquis de Sade, you will still fall short of the full, frenzied incoherence of Luc Besson's sci-fi epic. Bruce Willis, 23rd-century aerial cab driver, becomes ensnared in a war between good and evil

involving a mysterious robotic damsel (Milla Jovovich), a priest with the key to the future (Ian Holm) and a crazed master of the universe with a Texas accent and Hitler forelock (Gary Oldman).

Most unnervingly of all, the world of the future is dressed by Jean-Paul Gaultier. Big on bondage motifs, it has S-M dialogue to match, sometimes featuring Friedrich Nietzsche. "What doesn't kill ya makes ya stronger," snarls someone. French writer-director Luc Besson (*Subway*, *Nikita*, *Leon*) has previously given us kinky tales of sex-war and spy-war gamesmanship. Here he combines both with the large morsels of *Star Wars* - plus *Blade Runner* and *Metropolis* - and has manifestly bitten off more than he, or any of us, can chew.

Besson's compatriot Claude Lelouch is a more amenable director. He dates back to the late New Wave, so he makes films about human beings, or at

least convincing simulations thereof. French critics may have pored scorn on his most famous calling card, *A Man And A Woman*, with its tinkly sentimentalism, but the title of his new film *Men Women: User's Manual* shows that Lelouch still favours large gender abstractions in tales of love, loss and instructional heartache.

He has learned a little tartness, though. A womanising fast-lane businessman (Bernard Tapie) and a young undercover cop (Fabrice Luchini) swap medical destinies when a beautiful doctor (Alessandra Martines), for dark reasons of revenge, gives each the other's cancer test results. Subplots about a boy-girl romance, a street busker hoisted to fame and a multi-strand meditation on chance, will and kismet.

Lelouch still shows a weakness for snapshot cuteness in characterisation and for greetings-card photography - here Lourdes mantled

in snow. But the film gains strength from an inspired casting choice that of non-star Tapie, the ex-manager of Marseilles football team who won a tax martyr's kudos when given a harsh jail sentence. Now released, he plays the opinionated co-hero with a brusque, expansive charm that knocks most of his professional rivals off the screen.

*Alive And Kicking* gets nine points for bravura, one for pith and cogency. A tale of love, ballet and AIDS, it dares to explore an oddly-matched love affair between virus-affected dancer Jason Flemyng and vodka-drinking older, counsellor Anthony Sher. But around this rough, real centre all is "The show must go on, darling." Martin Sherman's script shows no mercy to troupers like Anthony Higgins as a dying, accented dancer (he fought with Castro in "the mountains") or Dorothy Tutin, playing the woman the company dub their "inspirational demented figurehead."

Staggering accomplishment, three choral pieces by Xenakis. If the last, *Medea Seneca*, demanded more of the singers (all male in this case) with its rhythmically complex ritual chanting, a more dramatic impact still was made by the harrowing howlings of *Nuits Ia*, a work for 12 mixed voices about disappeared political prisoners which ends in an all too obviously significant cough of expiry.

But the tour-de-force of the evening was a stunning performance of *Sermont*, an exultant exercise in choral virtuosity based on the words of the Hippocratic Oath and delivered with unbelievable confidence, joy and expertise. After it, choir and composer - who to my ears is obviously at his best when writing for the voice - were received with something like ecstasy, and quite rightly too.

## Theatre Festival of the senses

**H**appy days are here again. The ninth London International Festival of Theatre has opened, promising various delights from firework displays by the "French wizard" Christos Berthommeau to a gastronomic feast at Battersea Arts Centre. There are two visions of Israel: Joshua Sobol's at the Lyric Theatre, Hammersmith and a rewriting of Athol Fugard's *Stevie Banan Is Dead* by the Palestinian Al-Kasabah Theatre. Also on offer is a bizarre palliassou of Australian culture from erotic performance art at the Royal Court to *The Seven Stages Of Griefing* by the Aboriginal Theatre Group Koonebi Jiarra Indigenous Performing Arts. With the end of British rule in Hong Kong there are productions from contemporary Chinese theatre and discussions on what the handover will mean.

The organisers of the LIFT festival tell us that this year it is a festival of the senses, and what better introduction can we ask for than their opening performance, *Oráculos*, by Enrique Vargas' Taller of Investigation del Imagen Teatral, takes place in what is in reality a former coach station in King's Cross but rapidly becomes a playground of the imagination.

**B**ased on the Oracle at Delphi and on the Eleusian Mysteries which centre on the goddess Demeter, the show uses Tarot cards as the key to the journey. Entering the labyrinth one by one, visitors are asked to formulate a question. Wheat becomes the embodiment of each question and, like the audience, it is transformed by the end of the journey.

Travelling through different spaces, sometimes alone, sometimes with a guide, all senses are stimulated. The guides are by turns playful, serious, dangerous, mischievous, wise, neutral as they lead you through a sensory drama which is more than partly of your own creation. Coming out into the noise and bustle of King's Cross it feels as if we have been given a precious but fragile gift and to attempt to render it into words would make it disappear.

Vargas has worked for many years using the labyrinth as a tool for dramatic exploration. After his initial theatrical work in New York he set up his theatre workshop in Columbia where he drew on different theatrical forms and ideas from various scientific fields in an attempt to explore the world of the senses.

His work has not been seen in Britain since 1994 when he presented *Ariadne's Thread* based on the legend of the Minotaur, in which he used the senses of touch and smell to place the spectator at the centre of the dramatic experience. Experience it.

#### Sam Albasini

*Oráculos* at the former Coach Station, 23-25 Northdown Street, N1 until June 15 (0171 312 1995).

involving a mysterious robotic damsel (Milla Jovovich), a priest with the key to the future (Ian Holm) and a crazed master of the universe with a Texas accent and Hitler forelock (Gary Oldman).

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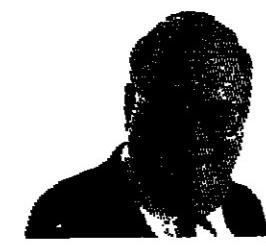
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## COMMENT &amp; ANALYSIS



Economic Viewpoint · Samuel Brittan

## Cheat in moderation

Should social objectives be written into the rules of the business game, or should companies try to pursue them directly in addition to profit?

Towards the end of the nineteenth century, an Oxford tradesman observed how his competitors were cheating and swindling at every opportunity. He agonised about how he could avoid doing the same without going out of business. Eventually, the tradesman screwed up his courage and took his problem to the formidable Benjamin Jowett, master of Balliol. Jowett paused only for a moment before replying: "Cheat as little as you can."

Not all ethical problems which arise in business can be dealt with so summarily. A recent attempt to come to grips with these questions can be found in a book written by M R Griffiths, an international management consultant, and J R Lucas, an Oxford philosopher (*Ethical Economics*, Macmillan).

The main argument of the book is given in the first chapter. A distinction is drawn between various kinds of association according to the degree to which its members have shared values and interests. A high degree of shared values characterises the family - at least in its ideal form. To a lesser extent it characterises even political associations such as the state. Such shared values are at their least in business, where sellers and buyers or employers and employees can have highly disparate values, but still have a common interest in co-operation. Hence the need to rely on arm's-length relationships, such as contracts and on the mutual desire for gain.

The contention that even very competitive business relations are a form of co-operation would not of course have been news to Adam Smith who wrote: "In civilised society man stands at all times in need of the co-operation and assistance of great multitudes, while his whole life is scarce sufficient to gain the friendship of a few persons." It is

because of this very widespread dependence that we need to "address ourselves not to the humanity but to the self love of others".

No place is seen by Griffiths and Lucas for state laws to determine just prices or minimum wages. But justice is regarded as something objective rather than subjective. The businessman is, in their view, often called on to balance conflicting interests, as a tribunal chairman so often was in post-war Britain.

The authors rightly see that businessmen have some freedom of action even while pursuing profit. Most companies have little bits of monopoly profit which they have some discretion how to allocate, and it is quite reasonable that some of this should go to good causes or employee welfare.

They do not discuss, however, the role of takeover threats in compensating for imperfections in the product market and thereby limiting the scope for such discretion. Would we be better off with a less competitive economy in which employers had more scope to exercise a quasi-governmental role? Or would it be better to have a more competitive

one in which citizens themselves decided which goods to support?

The authors know it is impossible to lay down rigid rules of business behaviour. But my worry is that other authors, using the same intellectual apparatus, could come to much more *directive* conclusions. If their book had appeared in, say 1974, it would not have provided a warning against Old Labour's attempt to interfere in every aspect of economic life.

*Ethical Economics* is written in Victorian didactic style. This has its advantages in the shape of clear summaries and definitions, but the disadvantage of not quite coming to life. If the reader's attention is to be gripped, the controversies in both ethics and economics need to be highlighted.

Such highlighting can be seen in the 1997 Napier Enterprise Lecture by Mr Adair Turner, director of the Confederation of British Industry. He contrasts what he calls Redistributive Market Liberalism (RML) with the stakeholder-communitarian approach to such matters. He divides his discussion into two sections. The first is on how a society

should assert its social objectives. The second on what form of market economy is most likely to achieve economic success.

On the first question he is unequivocally on the side of RML. This model leaves plenty of scope for political activity. But that activity takes the form of adjusting the rules of the market, providing for the collective finance of some services, and income redistribution via taxes and benefits.

Within these constraints shareholder wealth maximisation can apply.

Mr Turner cites evidence of RML working - for instance the effects of the recent landfill tax. Even more important, he doubts whether managers have the knowledge to take into account the second- and third-order effects of their actions on national well-being. It is the role of markets to make use of dispersed knowledge not available either to boards of directors or governments.

This knowledge problem is often overlooked by so-called ethical economists. Moreover, while a simple profit maximisation model provides subsidiary performance indicators for decentralised managers within a corporation, this does not apply to the much vaguer stakeholder objectives.

Mr Turner is more nuanced on the second question: whether a company that tries to maximise its long-term self-interest should identify that interest with shareholders or with a wider group. The book by Griffiths and Lucas endorses the profit motive, but argues that a businessman should also be concerned with customers, employees, suppliers and the wider community - and not merely as a means to long-term profitability.

Mr Turner points out that there are not merely the German and Anglo Saxon forms of capitalism but very

many more. Nevertheless, in the vast majority, the legal duty of a company is quite clearly and solely to shareholders. In some countries an important percentage of the economy is held by private companies whose shares are not traded in financial markets. Here ownership and control are combined as in the German Mittelstand or medium-sized Italian companies.

He clearly has a soft spot for companies where the whole problem of the relationship between owners and managers is bypassed because the managers are effectively the owners. In the UK, he cites JCB, Europe's biggest maker of construction equipment, which has flourished as a private unquoted company.

Another example is Unipart, the car parts manufacturer, whose capital structure is dominated by manager and employee shares and a few large shareholders, thus giving it some freedom from the immediate pressures of the capital market.

Mr Turner also wonders if it is that moderate advocates of the stakeholder approach, such as Mr John Kay, director of Oxford University's School of Management Studies, and advocates of RML can agree on specific instances. The difference is surely this. A stakeholder or communitarian would like social and ethical objectives pursued directly by corporations in addition to the search for profit. Market liberals prefer to provide for these objectives in the background conditions and rules within which profit is pursued.

In many cases reasonable members of both schools might agree. But the market liberal will worry that the stakeholder arrogates to business leaders the role of shaping society for which they are ill-suited; and that they would serve us and themselves better if they stuck to limited aims.



## CONTRACTS &amp; TENDERS

## HELLENIC TOURISM ORGANISATION

## ANNOUNCEMENT FOR AN INVITATION TO TENDER

The Hellenic Tourism Organization (EOT) hereby invites for an international public bidding competition (auction) with sealed bids (without counter-bids) for construction and longterm use and exploitation of a 18-hole Golf Course in an area of 600 "stremmata" (1 stremma = 1,000m<sup>2</sup>) in the district of Epanomi, Thessaloniki.

The bidding will be carried out at the offices of the Directorate of Exploitation of the EOT, at 7 Voulis street, 6th Floor, Room No. 616, on Monday, 15.09.1997, from 10.00 to 12.00 hours, before a Bidding Committee, set up for this purpose.

Interested parties can avail themselves of the invitation text from 05.06.97 onwards from the EOT offices at 7 Voulis street, 6th Floor, Room No. 611, Athens from 11.00 to 14.00 hours, daily.

The Secretary General

Nikos Skoulas

## CONTRACTS &amp; TENDERS

## HELLENIC TOURISM ORGANISATION

## ANNOUNCEMENT FOR AN INVITATION TO TENDER

The Hellenic Tourism Organization (EOT) hereby invites for an international public bidding competition (auction) with sealed bids (without counter-bids) for the tourist development and longterm use and exploitation of an area of 1.900 "stremmata" (1 stremma + 1,000 m<sup>2</sup>) in the district of Kyllini of Ilia.

The bidding will be carried out at the offices of the Directorate of Exploitation of the EOT, at 7 Voulis street, 6th Floor, Room No. 616, on Monday, 22.09.1997, from 10.00 to 12.00 hours, before a Bidding Committee, set up for this purpose.

Interested parties can avail themselves of the invitation text from 05.06.97 onwards from the EOT offices at 7 Voulis street, 6th Floor, Room No. 611, Athens from 11.00 to 14.00 hours, daily.

The Secretary General

Nikos Skoulas

The Financial Times plans to publish the 1997

## Research & Development Scoreboard

on Thursday, June 26

For further information on this guide to R&D spending by UK companies, please contact:

Bill Castle

Tel: +44 171 873 3760

Fax: +44 171 873 3062

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FT Surveys

Jay, 10/5/97

## INTERVIEW · Edward Whitehouse

THE GREAT WAVE: Price Revolutions and the Rhythm of History  
By David Hackett Fischer  
Oxford University Press, 552pp, £25

## Knocked over by inflationary waves

Inflation has been around since money was invented, but it is not a constant fact of life. Based on meticulously assembled price records from ancient Mesopotamia to the modern day, this book argues that inflation occurs in historical waves or "price revolutions".

These periods tend to end in crises, which in turn are followed by equilibrium. Professor David Hackett Fischer quotes Mark Twain: "History doesn't repeat itself - but it rhymes."

Prices have tended to rise throughout the present millennium but most of the increases occurred in four bursts during the thirteenth, sixteenth, eighteenth, and twentieth centuries. These inflationary periods had many common features. Wages often fell behind rising prices, so living standards of the majority fell. Interest rates and rents, in contrast, tended to keep up with inflation, maintaining and often increasing the real return on capital and land.

Inflation creates winners and losers. In the past, the winners tended to be (richer) owners of capital and the losers, (poorer) labourers. For example, the proportion of wealth owned by the richest 10 per cent in a Turkish town grew from a third to a half during a long inflationary wave. A change of the same magnitude occurred in Massachusetts between 1770 and 1826.

None of the great inflationary waves saw all prices rise at the same rate. In the earlier waves, manufacturing prices rose more slowly than food and fuel, reflecting the relative ease with which industrial production could be increased compared with the limits on natural resources.

The main difference between earlier inflationary periods and the modern era is in the scale of price rises: 0.5 per cent a year in the first wave, 1 per cent in the second and 2 per cent in the third. These would barely be perceptible to the modern population. Indeed, during early inflationary waves it was only after many years that people could recognise increases in prices as being caused by anything other than natural volatility resulting from the size of the harvests."

How people cope with inflation is a key theme of the book. Crime, illegitimacy, alcohol and drug use are more common in stable periods. But the short answer is that eventually people give in. Inflationary periods end with a big bang: epidemics, famine and war in the fourteenth century, the English civil war in the seventeenth and the French and American revolutions in the eighteenth. But stability eventually re-emerges from the chaos.

Prices are the only economic data available for such a long time-span. But Prof Fischer at times makes matches between supply and demand. Populations grew because people had more children, not because of longer life expectancy. Since the area of agricultural land was fixed and there was no green revolution to increase productivity, demand outstripped supply. Excess demand led to inflation.

The conclusion is optimistic. Prof Fischer argues that the fourth great inflationary wave is drawing to a close. So we can look forward to a new period of stability: a new Renaissance.

The Great Wave is available from FT Bookshop by ringing FreeCall 0800 500 635 (UK) or +44 181 521 5111 (outside the UK). Free p&p in UK

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5938 (please set fax to "line"). Email letters.editor@ft.com Published letters are also available on the FT web site: <http://www.ft.com>

Translation may be available for letters written in the main international languages.

## Systems warranties and Emu are touched by millennium madness

From Mr John Mawhood.

Sir, It seems we are seeing the first signs of millennium madness. Realism and a willingness to work hard are in short supply, as highlighted by warranties of the kind we hear demanded.

Lettres, May 31 and

"Insurer sends suppliers a 'systems bomb' ultimatum".

May 29.

Suppliers of computer systems quite rightly should refuse to sign up to such convoluted statements, especially as many "millennium compliant" systems will not be able to work beyond 2038. One simply cannot expect a system to be capable of representing any date imaginable. Common sense tells us that a system dealing with retail stock will not have to represent the same date ranges as a system holding life insurance policy information.

Suppliers and purchasers of systems have got to get down to detail. Two systems may be warranted to work through and beyond 2000, but that does not guarantee they will be able to make sense of each other's date-ranges. Suppliers must ensure warranties limit their responsibility to the date

ranges their systems will cope with and what formats for date data are supported, and they risk being held liable under an implied warranty of fitness for purpose.

More than enough nonsense is being spread about the millennium, without writing it into computer contracts.

John Mawhood,

(author, "Legal Guidelines on Millennium date change issues")

partner,

Tarla Lyons, solicitors,

33 St John's Lane,

London EC1M 4DB, UK

From Mr Chris Jenkins.

Sir, Your editorial "Emu's house of cards" (May 30/June 1) pointed out that despite the increasingly shaky economic grounding for monetary union the political imperatives will probably override mere technical considerations. Elsewhere in that issue Alan Cane made the point, uncontested within the computer industry, that the millennium problem will undoubtedly cause economic instability to some degree (Weekend money: "Countdown to calamity?").

Has anyone performed a serious risk analysis of the likely impact of millennium computer systems failure on monetary union? And has it not occurred to any politician yet that the sensible strategist would avoid taking a risk which is wholly within his control until he has dealt with the one that is out of control?

Why not postpone it until after the millennium damage has been assessed and cleaned up?

Chris Jenkins,

94 Elgin Mansions,

Elgin Avenue,

London W8 1JN, UK

## Kazakhstan progress must not be overlooked

From Mr R.H. Matzke.

Sir, In an article "Kazakhstan cracks under debt burden" (April 15), the Financial Times sought to educate its readers on some aspects of the economy in the Republic of Kazakhstan. Chevron is supportive of your newspaper's interest and encourages these kinds of articles so that other western companies which has prepared well, there will be one or more which has not.

However, some characterisations in the article on recent Kazakhstan government fuel purchases for the spring planting need clarification. Your article stated that "Oil companies Chevron and Mobil have been ordered to supply fuel...". This is inaccurate. Chevron and Mobil are partners along with the Kazakhstan government and Lukoil in the Tengizchevroil (TCO) joint venture. TCO was asked by the government to sell fuel to different farming regions in Kazakhstan.

The article also stated "... Kazakh government has apparently reverted to its old, centrally planned self". I strongly disagree.

Chevron Corporation has positive place to do business. We all recognise that new countries in central Asia have a tremendous challenge to move state-owned economies into privatised, free market models. We can write about the problems and the hardships of that transition.

However, let us not overlook the outstanding progress that Kazakhstan has made in that transition process.

## Starved of an excuse to provide food aid

From Mr Stefan König.

Sir, Re your article "Crisis proportions" (June 2), 100,000 people have died in North Korea of famine and related diseases. It is horribly cynical to link international food

aid to peace talks and improvements of human rights, as the first human right is the right to live.

The argument that North Korea would first feed its soldiers is a legitimate cri-

tique, but a bad excuse to let a population starve to death.

Stefan König,

Voltastr. 1,

90766 Fürth,

Germany

## COMMENT &amp; ANALYSIS

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Thursday June 5 1997

## Better in than out

The inclusion of Communists in the new French cabinet is not such bad news as it sounds. Mr Lionel Jospin had either to bring them in or to negotiate terms on which they would support him from outside – a formula which has not proved too comfortable for his Italian counterpart, Mr Romano Prodi.

Mr Jospin does not appear to have given any new policy commitments to get the Communists in. Nor will their voices in cabinet be a determining influence on general policy. But their party, having joined the government, is condemned to try and make a success of it. It will have to phrase any criticisms in a constructive, more-in-sorrow-than-in-anger style.

Of course, with a Communist transport minister Mr Jospin is unlikely to privatise the French railways (SNCF). But the fact is that his own party was never going to do this anyway. On the other hand the minister, Mr Jean-Claude Gayssot, will have a strong interest in proving that the SNCF can provide an efficient and competitive service within the public sector. If he concludes (as he well might) that this requires lay-offs and new working practices, he is uniquely qualified, as a former railwayman and official of the Communist-controlled CGT trade union, to push them through without major strikes.

In fact the Communist party in France has always had a dual role. In opposition, it acts as spokesman for the victims of economic change. In government it imposes discipline on the labour movement and delivers working-class acceptance of unpleasant economic realities. "One must know how to end a strike," declared its leader Maurice Thorez in 1936.

There may be a broader point here. Rightwing French governments which attempt economic reform provoke fierce and widespread popular resistance, as Mr Alain Juppé could testify. Left-wing governments, by contrast, can sometimes win grudging acceptance for necessary reforms. It was under François Mitterrand that France kicked its inflation habit and adapted to the European single market.

Mr Jospin and his team arrive in power burdened with much leftwing rhetoric but sensibly few hard-edged commitments. Their rashest campaign promise, to create 700,000 new jobs, cannot be honoured directly by the state. But it could be surpassed by private employers if the state made job creation less costly.

Such policies are known in France as "ultra-liberal" and, when attempted by a rightwing government, are liable to provoke a general strike. But a Socialist government, with the Communists on board, might just get away with them.

## Mexico's plan

The Mexican government's three-year economic plan, announced this week, is said to be aimed at avoiding the economic crises that befall the country around the end of every six-year presidential term. Would it work?

After a disastrous start to his term of office, President Ernesto Zedillo and Mr Guillermo Ortiz, the finance minister, indeed appear to have the economy ticking over nicely in time for next month's important congressional and gubernatorial elections.

Although many Mexicans have yet to recover from the deep recession of 1985, when the economy shrank by more than 6 per cent, growth exceeded 5 per cent last year and will do better in 1997.

According to the new forecasts, growth should rise to 5.6 per cent in 2000 as inflation falls from 34 per cent last year to 7.5 per cent. Growth would be driven by exports and investment, while consumption recovers only gradually. Meanwhile, the current account deficit – which expanded to 8 per cent of gross domestic product and helped trigger the disastrous 1994 devaluation – should hit a maximum of 3.2 per cent of GDP by 2000.

In a country where economic policy has been short term in orientation, the government is right to try to put policy into a

medium-term context. Its emphasis on the development of private savings in order to reduce dependence on foreign capital cannot be faulted either.

However, publication of a programme does not guarantee stability. Given Mexico's propensity to import, a significant rise in consumer spending would bring renewed concerns about the current account deficit.

Banks will have to be watched closely to avoid another disastrous consumer lending boom, such as that which preceded the 1984-93 crisis.

There are also questions about whether internal savings can grow as rapidly as the government says. A shortfall in savings would call into question the government's investment and current account forecasts.

Raising savings in the short term will depend on companies, since individuals are rebuilding their financial positions and the new private pensions programme will take time to have an effect. Tax changes may be needed to encourage this.

Moreover, the structures of Mexico's labour, housing and health markets discourage saving. On these issues and other areas of the microeconomy where reform is needed, the government has been moving too slowly to be certain that Mexico's balance of payments crises are indeed a thing of the past.

## Trade task

By putting the competitiveness of Britain's industry at the top of her agenda, Mrs Margaret Beckett has got off to a good start at the UK's Department of Trade and Industry.

The word itself has a mixed pedigree: it can be used to justify state interventionism or the pursuit of national champions. But the way Mrs Beckett interpreted it in her first policy speech yesterday – an emphasis on economic stability, flexible labour markets and government-business partnerships – gives no cause for alarm.

It may be objected that the working parties which Mrs Beckett is launching, together with a competitiveness summit next month, amount to little more than glorified talking shops. But talking about competitiveness is much better than not talking about it. Economic efficiency needs a champion in Whitehall – and the DTI is best placed to fulfil that role.

Many business people rightly remain suspicious about the planned minimum wage. If set too high it could raise costs and reduce competitiveness. But Labour has gone some way to reassuring employers by giving policy responsibility to the industry-minded DTI instead of the education and employment department. Companies should draw comfort from Mrs Beckett's pledge that the minimum wage and the UK's commitment under the EU social chapter will be judged by their

impact on competitiveness.

In competition policy, Mrs Beckett promised to press ahead with reforms most of industry has long demanded – a simplification of procedures and the introduction of clear EU-style definitions of acceptable and unacceptable behaviour. The idea of forcing companies planning mergers to prove that their actions benefit the public interest has been dropped.

Mrs Beckett failed to address a number of important issues, however. For example, the spread of grants to entice inward investment, which is reaching worrying proportions. It would be ironic if the long drive to cut subsidies to domestic industry were compromised by handouts to overseas companies.

More broadly, Mrs Beckett does not act alone. At home, her good intentions could be undermined by the actions of other departments. For example, business is justifiably hostile to the promised windfall tax. The very idea of a retrospective tax sticks in the throat.

In Europe, the task is if anything more demanding: to defend liberal trade, flexible labour markets and unsubsidised competition. The recent rows over anti-dumping duties on imported textiles and the proposed exclusion from competition rules of important sectors of European industry demonstrate the challenge. Mrs Beckett will now have to meet it.

## Trappings of democracy

Algeria's army-backed government hopes elections will legitimise its rule and isolate hardline Islamists but they could also give the opposition an opportunity, says Roula Khalaf

**T**he streets of Algiers have been decorated with fairy lights for today's legislative elections. The signs of celebration sit awkwardly with the scarred bomb sites that have resulted from a spate of explosions around the Algerian capital during the last days of the campaign. But the twinkling decorations reflect the victorious mood of the army-backed government.

Today's elections are the most important step in the government's strategy of burying the failed democratic experiment of 1991. Shortly after the December legislative elections of that year the army annulled the expected victory of the Islamic Salvation Front, which it had feared would establish an Islamic state.

Algeria's governing *Pouvoir* – now made up of the presidency and powerful army generals – abandoned half-hearted attempts to negotiate with the FIS. Since 1992 it has relentlessly repressed Islamists who took up arms against it and has sought to demonise the FIS. The cost has been an estimated 60,000 lives, many of them civilians.

The poll will not provide a solution to the years of violence that have followed the 1991 army intervention, many observers argue. But, if fairly elected, Algeria's first feeble parliament could be a timid step towards a more open and accountable political system.

Many wonder whether the *Pouvoir*, which is riven by factional rivalries, really has an interest in fair elections or in using them as the basis for a more representative system.

"The *Pouvoir* is divorced from the people," says Mr Said Saadi, leader of the anti-Islamist Rally for Culture and Democracy. "It always aims for permanent hegemony. But we are living in very unstable times and rigging this election will simply aggravate the divorce."

The election will be closely watched in western capitals, especially in Europe which has been accused of turning a blind eye to Algeria's human rights abuses. The main concern for Europe, France in particular, has been that an Islamist takeover might lead to a flood of refugees seeking sanctuary in the west.

Algeria is also a main gas supplier to Europe, and one of the last remaining under-exploited oil and gas resources in the region. In spite of the violence, foreign companies in recent years have stepped up investments in the remote but heavily guarded hydrocarbons-rich southern desert. British Petroleum is developing new gas fields as part of a \$3.5bn (£2.1bn) contract signed last year.

About 100 United Nations observers are monitoring the elections. If the poll is deemed reasonably fair, it will help the Algerian government in its bid to sign a partnership agreement with the European Union, negotiations for which are under way. Diplomats say western governments would probably do more business with Algeria if the country could improve its image.

The poll is the culmination of several years during which the *Pouvoir* has sought to consolidate and legitimise its power. It has instituted a system which allows a return to the ballot box without the FIS and under strict rules that do not threaten the regime's survival.



Poster power: 39 parties are participating in today's poll, but the Islamic FIS party is banned

Mr Lamine Zeroual, the former army general, was elected president in 1995. Amendments to the constitution last year reduced the power of the lower chamber – by introducing a counterbalancing party unelected Senate – and stipulated that Islamist parties could not exploit religion to further their appeal.

About 16.2m voters will today choose lists of candidates from 39 parties, although only those that win more than 5 per cent of the vote will gain seats in the 380-member chamber. A newly created "presidential" party, the National Democratic Rally, is expected to emerge as a dominant force. The administration has put its full weight behind the party's campaign, drawing numerous accusations of pre-electoral rigging.

But the presidential party is closely competing with the Movement for a Peaceful Society, the party formerly known as Hamas and one of two moderate Islamist parties contesting the elections. This is the only party with a strong link to society on a national level, thanks to an affiliated charitable organisation. The Movement is dismissed by the FIS – which is barred from the elections – as a government stooge. But it shares the same basic ideology as its outlawed counterpart and has caught the interest of many Algerians, including former FIS voters. The secular opposition is represented by several parties, the largest two being the Berber-based Socialist Forces Front and the Rally for Culture and Democracy.

The strategy of the *Pouvoir* has been in pushing back the threat of an Islamist takeover. But it has failed to provide either security – as this week's bomb blasts demonstrated – or economic prosperity.

**V**iolence against the regime has receded, but attacks on civilians continue. Most of this is blamed on the armed Islamic groups known as GIA, which splintered off from the FIS before shattering into several shadowy organisations. Civilian self-defence militias armed by the government have also become widespread. They are accused by human rights organisations of drawing the population deeper into the conflict and exacerbating the state of lawlessness.

The FIS has its own military wing. Less visible than a few years ago, it is believed to target security forces rather than civilians. The FIS accuses the government of manipulating the armed

groups to justify its own military clampdown.

Economically, the government feels more secure than in recent years. Thanks to high oil prices, which make up more than 95 per cent of foreign exchange revenues, it has accumulated more than \$5.5bn in foreign exchange reserves after being on the brink of default in 1993. The government has ruled out the need for another debt rescheduling in 1998, but it will need to begin servicing its \$32bn debt next year.

The social picture is more bleak. Reforms begun in 1994 to revamp the socialist-style economy will lead to as many as 300,000 job losses over the next few years. Unemployment is already above 28 per cent, and social tensions are compounded by a severe housing crisis and a deterioration in purchasing power. Successful reform of the state sector depends on mobilising private investment, but this requires a return to stability.

"In the short term, the government has evaded the threat of power being taken over by force," says a senior western diplomat in Algiers. "But in the long term, without a real political and economic opening, what you have is massive unemployment, hopeless youth, a non-performing econ-

omy, political bitterness and a climate of violence. Put these things together and it will eventually lead to explosion."

The Algerian government argues that today's elections, by replacing the cancelled 1991 poll, will remove the justification for violence. "The objective for us is that decision-making should not be limited to a single group of people," says Mr Abdelsaleh Ben-salah, secretary-general of the pro-government National Democratic Rally. "Enlarging the base of the decision-making to all the legal parties will reduce the need for violence."

But given the parliament's limited powers and the fact that those who are fighting are either not represented or reject the notion of a democratic choice, several opposition parties are not convinced by the *Pouvoir*'s argument.

"The government only thinks with the Kalashnikov," says Mr Ahmed Dene, a member of the executive bureau of the Islamist Movement for a Peaceful Society. "Democracy means dialogue and conviction. Violence will not end with the elections; it will end gradually and when the sources and reasons for it stop," he says. "One of the requirements is the return of the army to the barracks."

For the Socialist Forces Front, the secular party which has stood by the FIS and is expected to win some of the outlawed party's vote today, the parliament will give deputies an immunity to criticise and mobilise the population. "We will not be able to block anything, but we can make trouble," says Mr Ali Rachidi, one of the party's leaders. "The test will come if, for example, our deputies call a peaceful demonstration. Will they be thrown in jail or allowed to hold it? And will they refuse us access to television?"

Mr Rachidi hopes that Mr Zeroual will lift the state of emergency after the election and release political prisoners, including some FIS leaders. The government has pronounced the FIS dead. But on the streets of Algiers, resentment towards the authorities is such that the FIS is often fondly remembered as the only party that understood people's social concerns.

If the government releases some FIS leaders, the FIS will call for a truce and a dynamic will be launched," says Mr Rachidi. "The FIS can play a role in pacifying some of the armed groups."

According to Mr Mouloud Hamrouche, the former prime minister, the responsibility for turning today's vote into a long-term opportunity rests with opposition parties. Traditionally weak and easily manipulated, they will now have to fight to wrest further concessions, he says. "The *Pouvoir* may not have seen all the implications of its policy. It cannot always manipulate public opinion. It will have to cede something," he argues.

Those seeking a more representative democracy have a choice. They can "remain a naive primitive opposition, emphasising only their own identity," says Mr Hamrouche. Or they can "infiltrate the system from within, question the issues and highlight them before public opinion".

Either way "the opposition will have a huge role to play", he says. "They could kill democracy or force it into existence."

## OBSERVER

## Oskar fluffs his lines

With the centre-left on the march in western Europe and Germany's centre-right government in disarray, perennial Social Democratic party leader Oskar Lafontaine should really have done better when he had embattled finance minister Theo Waigel in his sights in yesterday's Bundestag debate. Many of Waigel's parliamentary colleagues aren't too pleased with him over his plans to revalue the Bundesbank's gold, and the latest polls show most Germans think he should quit.

It didn't help that the speaker of the house made Lafontaine, who is not a Bundestag member, preface his attack on Waigel with an apology. Lafontaine had used some unparliamentary language about Bundestag members in speeches to coal miners and building workers at recent demonstrations. His insults translate literally as "bottle" and "whistle", which in German apparently approximate to "dead loss" and "idiot". All too much for the Bundestag.

Lafontaine made matters worse by apologising only to those who backed the miners and builders – namely his own supporters – rekindling tribal loyalties on the government

bench. There was pandemonium and many government MPs stormed out, while the rest subjected the opposition leader to vigorous heckling. Weigel must have a guardian angel.

## Cat's whiskers

■ What's in a name? A great deal if you're Lily Yam, the head of Hong Kong's Independent Commission Against Corruption. The Basic Law, China's constitution for post-colonial Hong Kong, mentions a Commission Against Corruption – as the body is now known in Chinese – but "Tiger Li", the tough head of the territory's graftbusters, wants the word independent to stay.

Her robust statue and ramblings of concern from the business community encouraged Tung Chee-hwa, the territory's leader in waiting, to take a firmer stance. Yesterday he signalled that the name could stay, and underlined his commitment to the battle against graft. Purring could be heard from the ICAC headquarters.

■ Disguise the limit ■ Edouard Barak, the new leader of Israel's opposition Labour party, has a penchant for masquerade. When a Sabena jet was hijacked

long-dead Hungarians – Budapest wasn't much given to putting up statues of foreigners, however distinguished. But Lenin stood pointing the way to a socialist realist future outside the capital's Cespel Steel Works until one night in 1989. Fearing the worst in the statue-smashing upheavals after the Iron Curtain fell, steelworkers took the statue into protective custody in a cellar, then forgot about it.

Rediscovered and given a bit of a facelift, the 2.6 metre bronze crusader was yesterday yanked to his feet by a crane in the pantheon of working class strivers on the south side of Budapest. Park boss Ákos Ráthay says he hopes the new arrival will boost trade. Running this socialist museum is a pure capitalist business.

## Judicial leanings

■ France's scandal-ridden political parties all say the country's judicial system is politically biased and they want it to be independent. Now, days after the centre-left election victory, three right-wing politicians have been placed under investigation on illegal party financing charges. So did the left help accelerate the cases or did the right delay inquiries until after the polls? Or are the magistrates already independent? Inquiries continue.

## 100 years ago

The Canadian Mail Service. The British public is always loath to deprecate any scheme, having for its object the strengthening of the bonds that bind the Mother Country and her distant children. It is therefore very surprising that arrangements in connection with the Canadian mail service appear to be both inexplicable and unsatisfactory. The desire of the Dominion Government of securing a more speedy mail service could obviously be attained in one way only, by the granting of a substantial subsidy, and a grant of some £150,000 per annum was offered for a 20 knot service.

The Orient Line thought the matter over, but concluded that the offer was not good enough. Eventually tenders were invited, no subsidy being mentioned, and that submitted by Messrs J. and A. Allen of Glasgow, stipulating for a grant of £225,000 per annum, was accepted.

## 50 years ago

Trade with Soviet Russia. Everybody in his senses would welcome an expansion of British trade with Soviet Russia, not only because we need her goods and her markets, but also because it is generally assumed that increased trade would make for friendlier political relations.



# FINANCIAL TIMES

Thursday June 5 1997



## China to pay \$4.3bn for Kazakh oil stake

By Tony Walker in Beijing and Robert Corzine in London

China's national oil company is to invest \$4.3bn over 20 years to secure a 60 per cent stake in Kazakhstan's state-owned Aktyubinsk oil company.

The deal, China's biggest investment abroad by far, is aimed at securing long-term supplies to balance China's growing shortfall, and reflects mounting concern over the country's rising fuel import bill.

China National Petroleum Corporation also plans to spend an additional \$6.5bn on a 3,000km pipeline linking western Kazakhstan, site of Aktyubinsk's oilfields, with China's Xinjiang region.

Separately, China is also reported to have reached agreement with Iraq on the \$1.2bn development of the Abbad field once United Nations sanctions against the Baghdad government are lifted.

CNPC beat Texaco and Amoco of the US and Yuzhny Most of Russia to secure the

deal with Kazakhstan's privatisation commission.

The Kazakh government is to receive a payment of \$235m. Of the remaining \$4bn to be spent on development, \$585m will be invested between 1998 and 2003.

China produces about 3m barrels of oil a day, but imports 400,000 b/d, about 15 per cent of its needs. Unless substantial new deposits are found, imports are set to rise fivefold by 2010.

China's stake in the Kazakh oilfield is one of several recent investments abroad to secure production of 20m-30m tonnes by 2000. This roughly corresponds with the expected shortfall.

Chinese companies are exploring in Peru and the Sudan, and CNPC recently signed an \$115m agreement to operate Venezuela's Intercampo field.

A western official in Beijing who monitors the oil sector described as "typical" China's attempt to secure long-term hydro-carbon supplies.

The move follows a familiar pattern. China has also invested in Australian iron ore fields to guarantee supplies.

Aktyubinsk has estimated reserves of 483m tonnes and produces 2.6m tonnes annually.

China has long looked to closer co-operation with neighbouring central Asian states in oil and gas production to help fuel its rapid growth.

China's economy has been expanding at about 10 per cent annually, but oil production, which reached 158m tonnes last year, has been relatively static and has required heavy investment in mature fields in the east of the country.

Efforts to find oil offshore and in China's far west have been disappointing. This has increased pressure on CNPC to secure alternative supplies.

The pipeline proposal was thought to have been an important factor in swaying the decision in China's favour.

Kazakhstan, along with the other energy-rich former Soviet republics in Central Asia and around the Caspian Sea, wants to reduce its dependency on export routes through Russia.

## American Airlines

Continued from Page 1

"will likely need to have slots transferred to them" from BA and American. Mr Crandall said far more carriers would be able to use Heathrow if the US and UK negotiate an "open skies" agreement to replace the current arrangement under which American and United are the only two US carriers serving the UK hub.

The US government has linked its approval of the BA/AA alliance to the conclusion of an "open skies" accord. Both men later gave evidence to the senate subcommittee on aviation. Mr Crandall said the GAO report "supports our views in almost every respect". Asked if it implied some sacrifice of slots by the alliance, he replied: "It most explicitly says that is not necessary."

## Waigel slated

Continued from Page 1

subjected to withering opposition scorn. Mr Joscha Fischer, leader of the Greens in parliament, told Mr Waigel he deserved "the gold medal for creative accounting" through his bid to use a revaluation of the Bundesbank gold reserves to bring Germany's public deficit this year below the 3 per cent of gross domestic product needed for Euro.

He said of Mr Kohl: "An elephant herd in a china shop would have done less damage than you."

## Japanese brokers probed in wake of Nomura scandal

By William Dawkins in Tokyo

Japan's securities watchdog revealed yesterday that criminal investigators were inspecting three of the country's largest stockbroking firms following Nomura's allegedly illicit dealings with gangsters.

Officials of the Securities and Exchange Surveillance Commission stressed that they had found no illegal transactions at the three brokers - Daiwa, Nikko and Yamaichi Securities. "We just intended to find out the real nature of transactions," said an official.

The SEC's inquiries will intensify speculation about a further widening of the scandal surrounding pay-offs by Nomura to Kojin Building, a property dealer linked to a well-known gangster.

Investigators moved into Daiba in March and went on to Nikko and Yamaichi the following month, said SEC officials.

The scandal has already embraced Dai-Ichi Kangyo Bank. Its two most senior executives resigned last week after admitting to questionable loans to Kojin Building.

Kojin's president and his brother are also under arrest on suspicion of contravening securities laws. They are believed to have given under-takings not to disrupt annual shareholders' meetings in return for the payments.

Mr Sakamaki himself was hauled in by police last Friday, and has been under interrogation since.

Mr Brown's initiative was welcomed in Brussels yesterday as a timely and constructive contribution to tackling Europe's unemployment crisis.

One European Commission official said: "Ecofin meetings are too often beauty contests where countries vie to be the toughest on deficits. They don't talk enough about employment. Brown could change that."

The fresh inquiries demonstrate the government's eagerness to purge financial institutions of corruption as it pursues deregulation to lift Tokyo's capital markets to the size and sophistication of London.

France will be cloudy with rain and thunderstorms as a low pressure system moves across the country. Heavy rain is expected in the western Alps. Spain will have sunny periods, but a front will move into Portugal, bringing rain. Cloud will spread across England, followed by rain. Sunny conditions will prevail in Germany and Scandinavia.

Isolated thunder showers will develop over Poland, Romania and central Turkey. The Balkans will be cloudy with sunny periods.

Sunshine will give way to afternoon thunder showers in Italy and Tunisia.

### Five-day forecast

Western Europe will continue unsettled with rain or thunderstorms. Central Europe will have thunderstorms on Friday, but a dry weekend will follow.

Thunderstorms will develop over south-eastern Europe. High pressure will produce sunny conditions in northern Russia.

### TODAY'S TEMPERATURES

	Maximum	Beijing	Cloudy	Thunder	21	Faro	Shower	23	Moscow	Shower	22	Rangoon	Sun	32
Abu Dhabi	sun 40	Belfast	sun 22	Cloudy	22	Frankfurt	Cloudy	23	Melbourne	Cloudy	23	Perth	sun 10	10
Accra	cloudy 28	Berlin	sun 23	Cloudy	25	Geneva	Cloudy	21	Malta	Cloudy	25	Paris	sun 25	25
Algiers	sun 25	Bermuda	sun 25	Cloudy	24	Gibraltar	Shower	20	Manchester	Cloudy	24	Rome	sun 24	24
Amsterdam	fair 24	Bogota	showers 27	Cloudy	27	Glasgow	Shower	20	Manila	Cloudy	24	S. Africa	fair 20	20
Athens	fair 25	Bonn	fair 24	Cloudy	27	Hamburg	Sun 25	25	Melbourne	Cloudy	25	S. Korea	fair 17	17
Atlanta	shower 17	Brisbane	fair 24	Cloudy	27	Helsinki	fair 18	18	Mexico City	Cloudy	25	Singapore	shower 25	25
B. Aires	rain 22	Budapest	fair 24	Cloudy	27	Hong Kong	Shower 30	30	Miami	Cloudy	25	Stockholm	sun 22	22
B. Jham	rain 22	Bratislava	fair 24	Cloudy	27	Iceland	Cloudy	22	Milan	Cloudy	25	Strasbourg	sun 23	23
Bangkok	fair 22	Copenhagen	sun 20	Cloudy	29	Istanbul	Cloudy	22	Montreal	Cloudy	25	Sydney	fair 22	22
Barcelona	fair 22	Caracas	sun 31	Cloudy	25	Jakarta	Cloudy	21	Moscow	Cloudy	25	Taipei	Cloudy	25
			sun 31	Dubrovnik	Cloudy	Jersey	rain 19	19	Nairobi	Cloudy	25	Tel Aviv	sun 28	28
				Edinburgh	Cloudy	Karachi	fair 35	35	Naples	Cloudy	24	Tokyo	fair 24	24
					Cloudy	Kuwait	sun 41	41	New York	Cloudy	27	Toronto	shower 23	23
						Lagos	fair 28	28	Nassau	Cloudy	23	Vancouver	fair 18	18
						Las Palmas	Cloudy	25	Oslo	Cloudy	22	Venice	fair 21	21
						Lima	Cloudy	25	Paris	Cloudy	21	Vienna	fair 21	21
						Lisbon	Shower 20	20	Perth	Cloudy	21	Winnipeg	Cloudy	21
						London	Cloudy	23	Prague	Cloudy	21	Washington	Cloudy	21
						Luxembourg	Shower 21	21	Wellington	Cloudy	21	Weston-super-Mare	Cloudy	21
							Shower 19	19	Winnipeg	Cloudy	21	Winnipeg	Cloudy	21
								Cloudy	Cloudy	21				
										Cloudy	21			
											Cloudy			

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**Lufthansa**

## UK calls for more labour flexibility in Europe

By Robert Peston and David Wighton in London and Lionel Barber in Brussels

The UK government yesterday launched a programme to increase labour market flexibility throughout the European Union and said it would block a proposed new employment chapter in the EU's treaty if it threatened jobs.

Mr Gordon Brown, finance minister, has written to all EU finance ministers setting out a three-point initiative called "Getting Europe to Work" for European job creation, which will be the UK's main priority when it takes up the EU presidency next year.

Mr Brown has made the promotion of labour market flexibility a condition of the employment chapter in the EU's treaty.

Mr Brown has urged his EU colleagues that any new social or employment initiatives should only be adopted if they meet the tests of boosting productivity, creating job opportunities and promoting labour market flexibility.

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**IN BRIEF**

**Japan Airlines' debt downgraded**

Prospects for a quick recovery by Japan Airlines, the world's sixth-largest carrier, have been thrown into doubt by Moody's, the credit rating agency, which has downgraded JAL's unsecured long-term debt rating from A2 to A, citing a poor cost structure. Page 18

**McDonald's hamburger promotion fails**  
McDonald's, the US fast food chain, has been forced into an about-turn over its 55-cent hamburger promotion because of poor sales and growing signs of revolt among the franchisees who run most of its US restaurants. Page 21; Lex, Page 16

**OTE joins Stet in Telecom Serbia deal**  
OTE, Greece's state-controlled telecommunications operator, is to participate with Italy's Stet in a DM1.57bn (\$90m) deal to buy 49 per cent of state-owned Telecom Serbia. Page 20

**Zeneca's fungicide gains US approval**  
Zeneca, the UK pharmaceuticals and agrochemicals group, has received its first US approval for the use on crops of its fungicide Abound, developed from fungicides in mushrooms. Page 25

**Valmet buys Atisa Converting**  
Atisa Converting Equipment, the UK packaging equipment manufacturer founded in a shed 20 years ago, is to be acquired for £26.2m (\$40m) by Valmet of Finland. Page 24

**Signs of weakness in Malaysian market**  
Renong, Malaysia's top infrastructure company, has been unable to sell a M\$460m (\$128m) stake in an engineering affiliate. Coming on top of the undersubscription of a rights issue at Eksran, which is building the Bakun dam, Renong's difficulties are a further indication of waning confidence in the country's stock market. Page 19

**Merger of Swedish exchanges collapses**  
A planned merger between the Stockholm stock exchange and OM, the Swedish derivatives exchange, collapsed after stock exchange shareholders blocked the deal. Page 22

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First Austrian	17	Teletel	19
Forestal Cuatrecasas	22	Time Engineering	6
France Telecom	22	Time Investments	6
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**Chief price changes yesterday**

FRANKFURT (DM)		PARIS (FFR)	
Fluor	+ 16	Legato	+ 147
Heinkel	+ 22	Phone Pecker	+ 102
Herz	+ 182	Philips	+ 107
Hof & Sals	+ 72	Siemens	+ 161
Interbank Frank R	+ 1827	Stet	+ 161
Volksbank	+ 1175	Toboggan	+ 226
West	+ 1075	UFG Local	+ 18
NEW YORK (\$)		TOKYO (Yen)	
Alusuisse	+ 14	Daikin	+ 22
Argo Cas Act	+ 14	Edwards Sango	+ 23
Argo	+ 214	Kokusai Sec	+ 150
Asif	+ 224	Landesbank	+ 12
Avocet	+ 120	NIK Syring	+ 19
Avocet	+ 1554	One Corp	+ 10
Barclays	+ 158	Yamaha Gic	+ 32
Bayer	+ 14		
Bayer	+ 148		
BENELUX (Pfennig)			
Barclays	+ 125	Chemung Kong	+ 175
Bentley	+ 8079	Citic Pacific	+ 12
Steel Corp	+ 4571	Comco Corp	+ 12
TLS	+ 12	Emerson	+ 0.25
Tele	+ 26	Siemens	+ 0.25
Tele	+ 2474	Sohn Pac B	+ 0.2
Tele	+ 50	Tele	+ 0.2
Tele	+ 148	Verivox Int'l	+ 0.2
TOURONTO (Cdn\$)			
Alusuisse	+ 14	Barclays/CIBC	+ 147
Barclays	+ 0.25	Wise Star	+ 0.75
Barclays	+ 2.71	The Rayon	+ 6.0
Barclays	+ 10.59	Perfis	+ 2.15
Barclays	+ 2.37	Central Pac	+ 6
Barclays	+ 10	Freight Ship	+ 0.15
Barclays	+ 3.00	TPP Telecom	+ 3
Barclays	+ 0.55	Thomson	+ 13

New York and Toronto prices at 1230.

Russian gas group's management vulnerable after loan delay

**Gazprom set to miss \$1.2bn tax bill deadline**

By Robert Corzine and Michael Lindemann in London and Chrystia Freeland in Moscow

ward to being back in the market very quickly." But ABN Amro last night confirmed no new date had been set for the syndication.

The delay is likely to weaken Gazprom's powerful, Soviet-era managers in their struggle with the government over who should control the company.

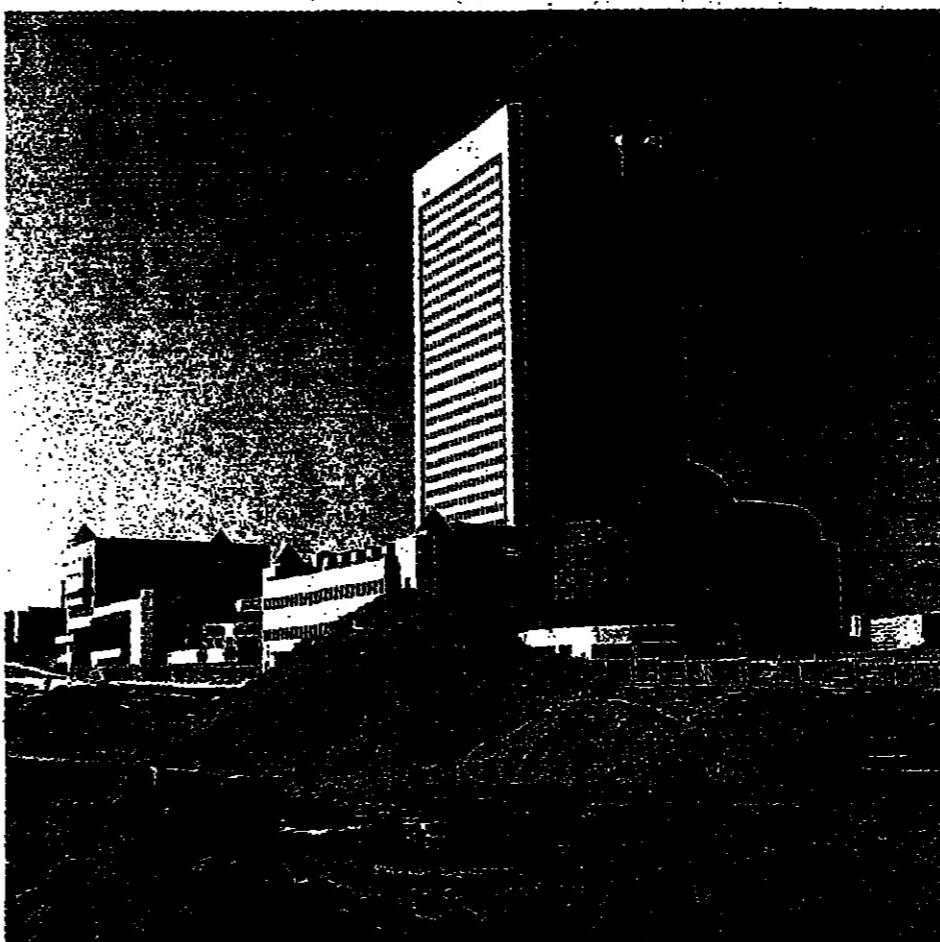
A new cabinet reform team

has already forced out the head of Russia's electricity monopoly and shaken up the state railway management. To keep the reformers from taking over Gazprom, Mr Vyakhirev, chairman, struck a series of compromises, including a promise to pay a \$1.5bn tax bill by June 10.

Without the loan, Gazprom is unlikely to meet this deadline unless it dips into internal reserves, a step executives have been reluctant to take.

Several western bankers speculated that Gazprom's loan problems could be part of an elaborate official plot to unsettle Mr Vyakhirev, Russia's most powerful corporate chief.

Goldman said: "We look for-



The Moscow buildings of Gazprom, Russia's biggest company, which may miss its deadline to pay off more than \$1bn in back taxes after a syndicated loan was delayed. Photo: James H.

But that scenario seems unlikely because Mr Boris Nemtsov, the first deputy prime minister who has led the government clampdown on Gazprom, seems to have been unaware of the gas company's loan difficulties.

"I do not think Mr Nemtsov knows about this," Mr Andrei Parshin, the minister's press secretary said.

Another senior government official close to Mr Nemtsov also believed the cabinet was unaware of Gazprom's prob-

**Battle for Great Western set to be resolved**

By Richard Waters  
in New York

California is set to have a third dominant financial institution after the end of a hostile bid battle for one of the largest savings and loan companies in the US.

The two-way tussle for control of Great Western, which has assets of \$43bn, appeared headed for a resolution after Ahmanson, its Californian rival, abandoned a \$6.5bn hostile offer for the company yesterday.

That opened the way for a takeover by Washington Mutual from neighbouring Washington state, which had come to Great Western's side with a "white knight" bid.

The likely combination of Great Western with Washington Mutual will create a savings and loan group, or thrift, with assets of \$37bn and a presence in California surpassed only by BankAmerica and Wells Fargo.

The rash of bank and thrift mergers in the West promises to leave the state with one of the country's most concentrated banking industries, with the three biggest institutions accounting for about half the total market.

The emergence of a new super-thrift could also prompt a broader restructuring in an industry which suffered a near-collapse during the 1980s. Many weaker institutions were wiped out by a rash move into commercial real estate development and other businesses far from their traditional base of domestic mortgage lending.

The survivors have moved more heavily into consumer banking and have pursued mergers and cost-cutting to make themselves more competitive with banks.

The merger would dwarf

Ahmanson, although its \$30bn of assets would still make it the country's second biggest. Ahmanson's thwarted bid was prompted in the first place by an attempt to cut costs and build a stronger base in its home market. It now becomes a potential acquisition target itself for banks looking to grow a retail banking business on the US West Coast.

Ahmanson said it would continue to expand consumer banking while looking out for "opportunistic" mergers.

**Belgian utilities merger backed**

**Government favours link-up of Tractebel and Electrabel**

The prospect of a multi-billion dollar link-up of two of Belgium's biggest companies, Tractebel and Electrabel, gained ground yesterday after the Belgian government said it favoured such a deal.

France's Compagnie de Suez, which controls 85 per cent of Tractebel through Société Générale de Belgique, its Belgian holding company subsidiary, also suggested it was prepared to retain control of Tractebel.

British Telecommunications and MCI, the US telecoms company which is already Belgium's largest company by market capitalisation, and Tractebel, the utility group which owns 44 per cent of Electrabel, insisted no merger had taken place. But it is thought the broadly positive signals from government and shareholders could trigger a review of a tie-up.

A merger would create a BFr650bn (\$18.5bn) utility which would dominate Belgian electricity and gas, and account for almost 15 per cent of the total capitalisation of the Brussels bourse.

Bankers said the deal was the latest sign of the compression of margins in a market where

## COMPANIES AND FINANCE: ASIA-PACIFIC

Long-term debt rating reduced because of concern over carrier's poor cost structure

## Moody's downgrades Japan Airlines

By Michiyo Nakamoto in Tokyo.

Prospects for a quick recovery of Japan Airlines, the world's sixth largest passenger airline, were thrown into doubt yesterday by Moody's, the credit rating agency. Moody's said it downgraded JAL's unsecured long-term debt rating from A3 to A, citing a poor cost structure of the company.

Amid increasing competition in both the international and domestic markets, JAL is unlikely to be able to improve profitability unless

it implements far deeper cost cuts than currently planned, Moody's said.

The Moody's downgrade follows a negative outlook statement in March by Standard & Poor's, another rating agency. Standard & Poor's said it downgraded JAL's outlook from stable to negative, noting that the company's need to make additional investments in aircraft would limit any short-term improvement in its financial profile.

JAL reported a loss of Y16.9bn

(\$145m) in the year just ended, in spite of higher sales of Y1.195.3bn, and has omitted the dividend. The company attributed the loss to unexpectedly high fuel costs.

In April, JAL implemented a five-year corporate plan with the aim of returning to profitability and dividend payments.

The plan involves making greater use of low-cost subsidiaries while expanding routes to meet market demand. JAL is also making cost-cuts, including a system of annual salary negotiations for

senior managers and the elimination of 800 jobs by 1999.

JAL expects these measures to help it return to profitability in the current fiscal year and make a recurring profit of at least Y30bn in fiscal 1998.

"It's very disappointing in view of the fact that our restructuring programme is producing positive results," JAL said of the Moody's downgrade.

But Ms Fujie Sato, analyst at Moody's, said JAL's current corporate plan is insufficient to return

the company to profitability. She pointed out that JAL's personnel costs are 20 to 30 per cent higher than those at All Nippon Airways, the second largest Japanese carrier, and 40 per cent higher than at most non-Japanese Asian airlines.

Internationally, competition from more cost-efficient US and Asian carriers has been particularly fierce in the home market, deregulation will allow new carriers into the market for the first time in 45 years.

## ASIA-PACIFIC NEWS DIGEST

## Technical unit for Samsung Motors

Samsung Motors, the carmaking subsidiary of one of South Korea's biggest industrial groups, has made a further step towards building its own vehicles with the opening of a technical centre at Kongseong.

The facility, in which the company plans to invest \$36m by 2005, will be crucial to its ambitions to develop an entirely independent vehicle. Samsung Motors, which expects to launch its first vehicle next March, has so far relied on technical assistance from Nissan of Japan, with which it has a collaboration agreement.

The technical centre, which embraces engine and environmental testing, prototype production and structural safety, as well as mainstream research and development, will eventually employ 3,000 people. Spending on the first phase, which has just been opened, amounted to \$16m.

*Haig Simonian, Motor Industry Correspondent*

## Wharf Cable in home shop deal

Wharf Cable TV, which holds Hong Kong's sole pay-TV licence, has marked its first week of sanctioned advertising by signing up TVSN, a Sydney-based TV shopping network. The service replaces Wharf's own home shopping service, which has migrated to other channels. Viewers of TVSN will have a choice of 4,000 products bearing brand names ranging from Pierre Cardin to Wedgwood. TVSN already broadcasts in Mandarin and Japanese, and is also launching a 24-hour Bahasa Indonesian audio channel.

*Louise Lucas, Hong Kong*

## NTT expands early retirement

NTT, Japan's largest telecoms carrier, has expanded its early retirement scheme ahead of splitting into three separate carriers in 1998. The newly enlarged scheme will extend an early retirement programme introduced in 1992 to a larger number of employees. Under the earlier scheme, only employees between the ages of 45 and 55 who had been with the company for more than 10 years were eligible for early retirement benefits. The new scheme extends to employees between 40 and 57.

NTT said it had no specific target for personnel reduction but that about 2,000 to 3,000 employees had signed up for its existing plan each year. The new plan will be in effect for 1½ to 2 years from September. The company, which had an employee count of 182,500 at the end of March, has been stepping up its personnel cuts in recent years, bringing the total to below 200,000 two years ahead of schedule.

*Michiyo Nakamoto, Tokyo*

## Cathay Pacific to resume flights

Cathay Pacific, Hong Kong's main airline whose A330-300 aircraft have been grounded because of engine problems, plans to have all flights up and running by next Friday. Testing and certification of modifications to the Rolls Royce 700 engines have been completed, the company said yesterday, paving the way for some services to resume from today.

Cathay Pacific has cancelled a total of 192 flights since suspending services on May 24 and calculates the disruption has cost it between HK\$120m and HK\$150m (US\$15.5m-\$19.4m). It has indicated it will seek compensation for the engine problems from Rolls Royce.

*Louise Lucas*

## Chairman acts to tighten grip on Tata

Ratan Tata wants the Indian group's 84 operating companies to become 'a tighter confederation'

Ratan Tata is tightening his grip on the unruly set of companies that make up India's largest industrial group.

Six years after becoming chairman of Tata Sons, the main Tata group holding company, he is stepping up the pressure on more than 80 operating companies to fall in with group discipline and to sharpen the focus of their businesses.

Mr Tata has boosted the holdings of Tata Sons in companies where it had become too diluted, and would like to increase some further. He has enforced a retirement policy on top executives, and assumed the chairmanship of group companies when chairmen retire.

He is introducing a code of conduct as well as a "fee" for using the Tata name - companies must agree to both if they wish to be members of the group. He also plans to consolidate overlapping businesses and sell others.

"We are a loose confederation of companies," he said in an interview with the Financial Times. "What I would like to see is that we become a tighter confederation of companies."

The group's recent performance suggests that some of the reforms initiated by Mr Tata are paying off. In the 1995-96 financial year, total sales at 84 Tata companies rose from Rs218bn to

Rs286bn (\$7.99bn) and pre-tax profits from Rs19.7bn to Rs22.5bn.

Telco, the group's truck and coking arm, this week reported 28 per cent growth in sales to Rs101bn in 1995-97 and a 32 per cent rise in pre-tax profit to Rs10bn.

Telco's success underlines the fact that the Tata group remains strongest in its long-standing businesses such as steel, trucks, electricity and chemicals, but has yet to make big inroads in newer areas such as infrastructure and telecommunications.

Mr Tata, however, is reluctant to be specific about where future growth will come from. This is because he is conducting a review, with the help of McKinsey, the management consultants, which will result in the consolidation of businesses in which several Tata companies compete with each other, and the sale of others. "We need to look at our businesses as businesses and stop looking at them as the domain of a single company," he said.

This is likely to be the next of a series of battles with the strapping who previously ran the Tata companies autonomously. The strong personality of the late Mr J. R. D. Tata, who headed the group for 53 years, overshadows them from a distance.

Operating companies had

Tata Group of Companies	
Tata Sons	15.22
Tata Power	7.62
Tata Steel	21.02
Tata Chemicals	20.02
Indian Hotels	30.02
Tata Chemicals (UK)	1.02
Tata Textiles	20.02
Tata Engineering & Construction	1.02

used membership of the Tata group at their own convenience. When they seek a collaborator, they are part of the group. When they seek to go to the banks or financial institutions, they are part of the group. At other times, they are not".

The latest of several face-offs with group chairmen is with Mr Nani Palkhivala, chairman of ACC, the cement company. Mr Palkhivala, a noted figure who used to give lectures on the Indian budget to huge audiences, has held out against the Tata policy of retiring chairmen at 75 (he is 77). He now says that ACC is not a Tata company, and the Tata group has deliberately left it out of its latest list of operating companies. Mr Tata said: "I hold a view that is different from his but I won't say anything more."

The new code of conduct, described by Mr Tata as "a

sort of overall governance of the group's direction," is an attempt to deal finally with such situations. It is due to be sent out to all operating companies within the next few weeks.

If the companies sign up, they will pay a small proportion of their profits to the holding company, which will then spend the proceeds on developing the Tata "brand" world-wide - even though some companies, such as Titan, the watchmaker, and Indian Hotels, which operates the Taj group, hardly use the Tata name.

Some doubt could arise

about whether companies belong to the group, since Tata only holds minority stakes in most of them.

In some cases, stakes were so low that the Tata group's role as parent could be questioned. In the 1990s, the Tata holding in the flagship Tata Iron and Steel Company (Tisco) fell as low as 3 per cent - and it was Tisco that held most of the Tata holding in Telco.

India's liberalisation, including stock market reform, a takeover code, and pressure on state-owned shareholding institutions to be less passive, made the small holdings untenable. Mr Tata has sought, sometimes by controversial means, to increase them.

The Tata holding in Tisco is now 15 per cent. Mr Tata said: "If it were an ideal world we would like to be about 26 per cent in each of our companies." Under Indian company law, a 26 per cent stake can block a special resolution at a shareholders' meeting.

Mr Tata provoked fierce criticism when he asked group companies to subscribe to a rights issue in Tata Sons and used the proceeds to increase its holdings in group companies. But he insists it was necessary to tighten the group structure so that it outlived him.

Alexander Nicoll

Photo: AP

## COMPANIES AND FINANCE: ASIA-PACIFIC

# Renong disposal hit by weak share price

By James Kyng  
in Kuala Lumpur

**Renong**, Malaysia's leading infrastructure company, has been unable to sell a M\$450m (US\$183m) stake in an engineering affiliate because of weakness of the local share price.

The difficulties encountered by the giant construction, road-building and telecoms group are a further indication of waning confidence in the country's stock market, following this week's undersubscription of a rights issue by Ekran, the company building the controversial Bakun dam.

Renong, which has close links to the government, has been trying to sell 112m shares in Time Engineering, in which it has a 47 per cent stake.

The group needs the cash to finance its participation in large infrastructure schemes such as the construction of Putrajaya, a new M\$20bn administrative capital near Kuala Lumpur, and Cyberjaya, an intelligent city which will form the centrepiece of a huge information technology project called the

multimedia super-corridor.

But the decline of the Malaysian market means any sale will lead to big losses. The stock, which Renong originally bought at M\$4.95 a share, yesterday closed at M\$4.12.

Concerns over Renong's cash flow helped drive down the company's share price yesterday by 10 cents, or 2.7 per cent, to M\$3.88.

In a face-saving exercise, Renong has come up with an unusual plan to store the shares with a newly-created company in the Cayman Islands until the market picks up.

Under the scheme, devised by Schroders Malaysia, a unit of the UK financial group, a company called Time Investments (Cayman) is to buy the shares at M\$4.95. Time Investments plans to finance the stock purchase by issuing M\$262m in floating rate notes with call warrants attached, Renong said.

Schroders will then try to sell the stock when the Malaysian market, which has fallen 12 per cent from its high this year, recovers. If the market does not

recover and the shares remain unsold after two years, Renong has pledged to buy them back.

Renong's cash squeeze worsened last month when it postponed an offering of shares in Plus, its toll-road subsidiary, from the third quarter until the end of the year because of adverse stock market conditions.

It also announced last month the sale of two parcels of land in the southern state of Johor for a total M\$236.5m. Analysts described the sale as a sign that the company needed to raise cash, because the land sold was expected to appreciate in value owing to nearby development projects.

Renong is sometimes seen as a microcosm of the wider Malaysian economy. It has benefited from the country's infrastructure boom over the last few years, but must now come to terms with a looming property glut and construction slowdown.

This requires a change in its strategy, which has been geared for a country which has seen nine uninterrupted years of growth at over 8 per cent, analysts say.

At the end of last year

China International Trust and Investment Corporation, the country's flagship state-owned conglomerate, intends to double its net worth to Yn40bn (\$4.82bn) in the coming five years as part of a concerted effort to strengthen its balance sheet.

Last December's sale of 15.5 per cent stake in Citic Pacific, its listed Hong Kong vehicle, should be seen in the context of this plan, which is designed to raise cash to develop other businesses while still improving gearing, Mr Qin Xiao, president of Citic, said in an interview.

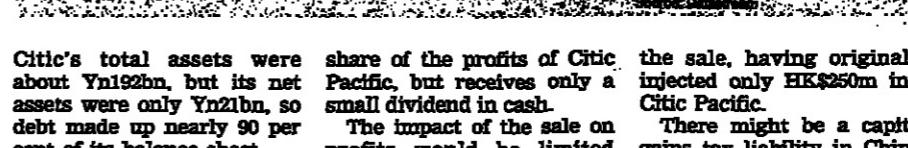
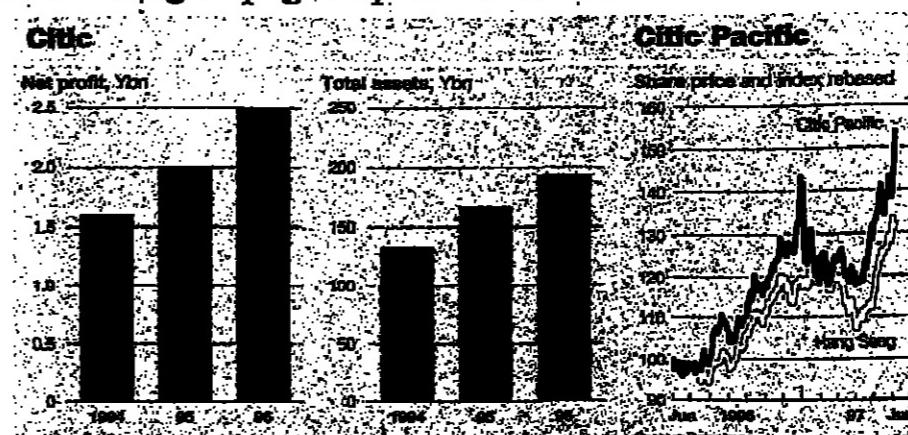
The sale, which raised HK\$10.5bn (US\$1.4bn) and reduced Citic's stake to 26 per cent, surprised the Hong Kong financial community for two reasons: Citic Pacific managers who bought the stake received a substantial discount on the market price; and the parent company's motives were not fully explained at the time.

But Mr Qin said the deal made sense because of the parent company's need for cash. "Cash flow management is the number one thing in our daily operation," he said.

At the end of last year

## Citic seeks stronger balance sheet

The head of China's flagship group aims to double its net worth in five years



state-owned enterprise could liquidate their assets at that ratio," Mr Qin said.

Mr Larry Yung, Citic Pacific Chairman, who bought the stake with other members of his management team, had an incentive to continue performing, because the buyers had gone into debt to buy the shares.

Mr Qin said Citic wanted to focus on further growth in domestic banking. Net profits at Citic Industrial Bank rose from Yn1bn in 1995 to Yn1.5bn last year. Citic planned to inject the equivalent of US\$120m into the bank this year to finance further branch and lending expansion.

Outside China, the company was seeking to exploit ownership of the Ka Wah Bank in Hong Kong, which was earning good profits but was too small in its present form. Citic might expand it with an injection of additional capital or a new share issue.

"But that's not the only choice," Mr Qin said. "I would not exclude the possibility of merger and acquisition."

Peter Montagnon,  
Tony Walker and  
John Riddings

## Telekom Malaysia in Thai venture

**Telekom Malaysia**, the country's largest telecommunications conglomerate, is to announce on Monday that it will take a large stake in Digital Phone, Thailand's newest mobile phone network operator, writes Ted Barakat in Bangkok.

Details of the venture have not been officially released, but Telekom Malaysia is expected to pay about \$100m for a 20-25 per cent stake in the company, which will operate a digital network scheduled to begin working in the first quarter of next year. Total investment cost of the new mobile system in the first three years is almost \$300m.

Digital Phone, a subsidiary of Thailand's Samart Group, will initially have 50,000 subscribers, who will automatically be transferred to it from the digital network of Total Access Communications, the country's second largest mobile operator.

Telekom Malaysia already operates a digital network in its home country but it is a GSM system, which is incompatible with Digital Phone's PCN system.

Digital Phone is the second new mobile operator in Thailand to turn to other Asian operators for an injection of equity and operating experience. Last month, Korea Telecom agreed to pay \$150m for a 20 per cent stake in Wireless Communications, a subsidiary of Thailand's International Engineering.

Two more licences to operate mobile networks are expected to be awarded by the Thai government early next year, bringing the number of operators to six.

In addition, Telecom Asia, the country's dominant telecommunications group, is launching a Japanese-style low-cost PCT system in the Bangkok area later this year.

## Four CCA board seats for San Miguel

By Nikki Tait  
in Sydney

**San Miguel**, the Philippines-based food and beverage group, will get four seats on an enlarged 16-member board of Coca-Cola Amatil, the Australian soft drinks bottler, as part of the A\$3.7bn (US\$2.5bn) deal between the two groups.

In early April, San Miguel announced that it was selling its 70 per cent stake in its domestic Coca-Cola bottling operations to CCA, and taking a 25 per cent interest in the Sydney-based group.

This will make San Miguel the second largest shareholder in the enlarged CCA after the parent Coca-Cola group in the US, whose interest will be diluted to about 33 per cent.

But the Philippines' Presidential Commission on Good Government, the government body which owns 48 per cent of San Miguel, erected obstacles, saying that the Philippines company had to receive "fair valuation" for its domestic bottling operations, and that the three board seats it had been offered at CCA were inadequate.

Apart from the additional board seat, the terms of the deal will not be changed, and CCA confirmed yesterday that the three main parties - San Miguel, Coca-Cola in the US and itself - had signed definitive agreements.

CCA added that its own "independent expert's report" had been finalised, and concluded that the transaction was "fair and reasonable" for CCA shareholders.

The report will be sent out early next week, and an extraordinary general meeting will be held later this month or in early July to seek formal shareholder approval.

Assuming the deal proceeds, it will sharply increase the size of CCA. The San Miguel bottling operation runs 21 plants in the Philippines, and sold about 1.9bn litres - or 334m unit cases - in 1996. Its net profit, at A\$144m, was slightly larger than CCA's A\$122m.

CCA shares surged after the deal was announced, and jumped again yesterday after the announcement that definitive agreements had been signed.

The stock closed 61 cents higher at A\$16.01. In early April, before the deal was first unveiled, CCA shares were trading at A\$11.95.

• ERG, the listed Australian card systems and telecommunications group, has won a A\$8.4m contract for a new automated fare collection system to be operated by the Moscow metro.

The system will use combined magnetic and non-contact smart-card readers, as well as barriers, on-station computers and a data collection system.

It will involve installing new gates in 183 metro stations, and should be launched later this year.

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## COMPANIES AND FINANCE: EUROPE

Serbs cede 'significant management rights' at telecom operator but keep veto

## OTE, Stet to take Serbian stake

By Kerin Hope in Athens and Guy Dimmick in Belgrade

OTE, Greece's state-controlled telecommunications operator, announced yesterday that it was participating with Italy's Stet telecoms group in a DM1.57bn (\$909m) deal with the Serbian government to buy 49 per cent of the state-owned Telecom Serbia.

A Greek telecoms official said Stet and OTE would have a preliminary agreement with the Serbian operator, while a senior

government official in Belgrade said the deal would be signed this week.

The Greek official said Stet and OTE would take stakes of 29 per cent and 20 per cent, respectively, in Telecom Serbia, with the Greek group retaining an option to buy a further 4.5 per cent of the company from Stet.

Telecom Serbia would also hand over "significant management rights" to its foreign partners, but the Serbian government would retain a "golden share" giving it the power of veto

over decisions by the board.

The deal would mark OTE's first equity participation in a telecoms operator outside Greece and reflects a flourishing political relationship between Greece and Serbia, including the Bosnian Serbs.

OTE has built up close links with Telecom Serbia and last year financed a \$260m study for a separate telecoms network for the self-styled Serb "republic" in Bosnia.

OTE is due to float another 10 per cent to 12 per cent of its equity on the BZW of the UK and Irian Finance, a state-owned

Greek concern, are advising OTE.

The Greek official said Stet and OTE had agreed to pay DM1.57bn for 49 per cent of the Serbian operator. OTE would pay DM675m in two tranches for its 20 per cent stake; DM543m to be paid in cash after signing the contract and DM122m next year.

The deal also includes a GSM mobile telephony licence valued at DM125m.

OTE has agreed to pay DM51m for a 40 per cent stake in what would be Serbia's second cellular network.

## Accor aims to double income

By Andrew Jack in Paris

Accor, the French hotel and travel group, yesterday revealed details of a business plan designed to increase operating profits to this year by 20 per cent to FFr300m (\$51.5m) and double net income by the end of the century.

Mr Jean-Marc Espalioux, the chairman appointed last year, told shareholders at the annual meeting in Paris that the plan - called Accor 2000 - should create extra profits of up to FFr200m next year, FFr500m in 1999 and FFr750m in 2000, when Accor should generate total net income of FFr2.2bn.

However, he said in an interview that there would be a "strategic review" of the group's assets in the second half of the year.

This was likely to lead to the sale of "dozens" of its 2,500 hotels and sale-and-leaseback operations, notably in Motel 6, its US budget chain.

He said the sale of an 11.5 per cent stake held by Accor in Compas, the UK catering group, for FFr2.35bn this year had provided the financial manoeuvring room for the group's development, and that he was satisfied with the current net debt to equity ratio of less than one.

Accor 2000 will create three multi-brand divisions of its different hotel chains which have previously operated as separate businesses.

These would be high-range and medium-range (including Sofitel, Novotel and Mercure); budget (Ibis, Formule 1, Stage Hotel); and Motel 6.

The group will increase its emphasis on bulk purchasing and divisional co-operation to reduce costs and develop a broader range of client loyalty measures across the hotel businesses.

It will invest FFr500m over the next 18 months in information technology to increase yield management, improve reservation systems and offer services through multimedia techniques.

Mr Espalioux stressed his commitment to the four operating activities of Accor: hotels; Carlson Wagonlit, its travel agency; Europicar, the car rental business; and service vouchers.

He set an objective of net income in excess of FFr500m this year for Europicar; a tripling of operational profits at Carlson Wagonlit by 2000; and highlighted sharp growth in the vouchers business.

The company disappointed last year after a weaker than expected recovery from a sharp drop in earnings in 1995. But Mr Jörg von Cranshaar, chairman, said sales would rise 7 per cent this year. "We are planning on a 25 per cent improvement in earnings in 1997. The first quarter confirms this aim," he said.

## EUROPEAN NEWS DIGEST

## SGS contract loss prompts warning

Société Générale de Surveillance, the world's biggest testing and pre-shipment inspection company, has issued a profit warning after the loss of two of its biggest contracts.

SGS had warned in March that its profits might be affected by the non-renewal of its pre-shipment import verification contract with Indonesia, its biggest contract, and the Pakistan government's early termination of a pre-shipment verification contract which was due to expire in January 1999.

However, stock market analysts had expected that the benefits of a weaker Swiss franc and strong growth in the rest of the business would offset the loss of two of the group's biggest contracts and the company would post its tenth consecutive year of earnings growth.

Yesterday, SGS announced at its annual meeting in Geneva that it had lost a smaller contract in Nigeria and expected its net profit for 1997 would be lower than in 1996 when earnings rose 14 per cent to SF726.7m (\$183m). SGS shares, which have been the worst performers in the Swiss Market index this year, fell after the profits warning but ended yesterday SF25 higher at SF3.250.

William Hall, Zurich

## French buy for AssiDomän

AssiDomän, the Swedish paper and packaging group, has acquired Lecoursonnols, a privately-owned French paper group, for SKr400m (\$51.6m). The deal will give Assi 3 per cent of the French corrugated board market, making it Europe's third largest producer of this grade. Assi said the transaction completed its pan-European network of corrugated packaging units, which includes nearly 60 plants in 12 countries. Corrugated packaging is Assi's biggest business area, accounting for 41 per cent of annual sales.

Lecoursonnols, with projected turnover this year of SKr500m, has three wholly-owned corrugated packaging plants and one paper mill. Also part of the deal is a 49.9 per cent stake in Giespac Bourgogne, a Dijon-based group consisting of five corrugated packaging plants. Mr Lehnart Ahlgren, Assi chief executive, said the acquisition would be earnings-enhancing this year.

Greg McIner, Stockholm

## First Austrian in merger

The supervisory board of First Austrian Savings Bank yesterday voted to merge its operations with those of Girocredit, which it acquired from Bank Austria earlier this year. The merger will become effective on September 30 and will create Austria's second largest bank with assets of Schfls 555bn.

Mr Andreas Treichl, who becomes First Austrian chairman next month, predicted 10 per cent earnings growth each year from the merger. Girocredit chairman Mr Ferdinand Lacina, a former finance minister, said he would step down once the merger was complete.

First Austrian will also take over the clearing house functions for the savings bank sector from Giro Credit. In contrast to First Austrian, Bank Austria, the largest bank, is barred from fully merging with Creditanstalt by a political agreement which it signed after acquiring a majority stake in its main rival at the beginning of the year.

Eric Frey, Vienna

## Wella forecasts 25% advance

Wella, the German hair care and cosmetics company, yesterday declared it was "back on track" after it reported a 10 per cent increase in first quarter sales and forecast a 25 per cent rise in earnings this year.

The company disappointed last year after a weaker than expected recovery from a sharp drop in earnings in 1995. But Mr Jörg von Cranshaar, chairman, said sales would rise 7 per cent this year.

"We are planning on a 25 per cent improvement in earnings in 1997. The first quarter confirms this aim," he said.

Graham Bouley, Frankfurt

## Iberia acquires regional carrier

Iberia, the Spanish flag carrier, said it had acquired 100 per cent control of the regional airline Aviaco in anticipation of Iberia's privatisation in 1999.

Iberia, which already held 33 per cent of Iberia, was given the remaining 67 per cent stake in Aviaco by the state holding company SEFI, which fully owns Iberia. The government did not immediately put a value on the transfer. Iberia has acknowledged it has been talking with several airlines about a strategic alliance.

The airline has cut costs substantially in recent years and announced a group net profit of Pts3.5bn (\$24m) in 1996, its first annual profit in many years. AP-DJ, Madrid

## Europe hits venture capital record

By Katharine Campbell, Growing Business Correspondent

Europe's venture capitalists invested a record Ecu8.8bn (\$6.02bn) last year, 21.7 per cent more than in 1995. The largest increase in activity was seen in the UK, but Sweden and Switzerland also showed strong growth.

As the industry matures, it is growing more international: venture capitalists made 15 per cent of their investments outside their respective borders, according to a study published today by the European Venture Capital Association and KPMG, the accountants.

The survey was carried out by Graham Bannock & Partners, the UK consultant. The average size of investment is also increasing, as smaller European companies prune debt levels in favour of more equity financing, according to Mr Raynier van

Oudryve d'Ydewalle, chairman of EVCA.

A low interest rate environment, spurring investors to hunt for ways of enhancing yield, helped to set the conditions for a record fundraising year, with fresh funds nearly doubling from Ecu4.4bn to Ecu7.8bn.

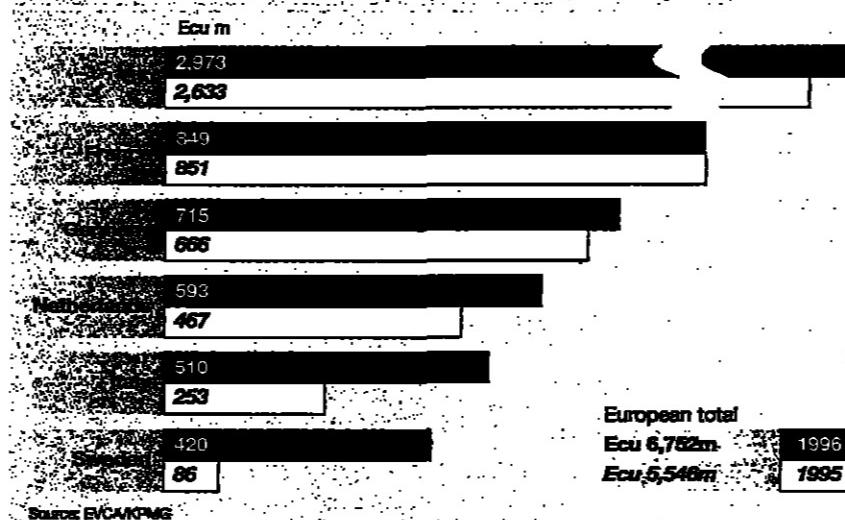
UK investment houses still pull in the most significant sums at Ecu13.7bn, but the Netherlands raised Ecu1.4bn - more than five times the 1995 tally. All countries except Spain enjoyed an increase in new funds.

More money flowed from outside the continent, principally from America, but also from Asia. Non-European sources accounted for Ecu1.4bn, compared with Ecu49m in 1995.

"Investors observe fierce competition in the US market, and at the same time they realise that Europe is maturing," said Mr van Oudryve d'Ydewalle.

Buy-outs and buy-ins

### European venture capital investment



again attracted a large share of the money - Ecu2.6bn - and Ecu2.2bn flowed into expansion stage investments.

The more risky end of the market - seed and start-up capital - witnessed

increased activity, with Ecu441m invested, a 37 per cent rise.

Consumer-related industries proved the most sought-after, with Ecu1.2bn or 18 per cent of the total

But venture capitalists also invested Ecu1.3bn across the various technology sectors - including communications, computer-related industries, other electronics and biotechnology.

## Philips disputes Grundig deficit

By Barbara Smit in Amsterdam

A row between Philips and Grundig深ened yesterday when the Dutch electronics group refused to cover the entire DM631m (\$366m) losses reported for 1996 by the German company earlier this week.

When it acquired a 31.6 per cent stake in Grundig in 1994, Philips committed itself to bear any losses incurred by the German group. After several years of dismal results, Philips relinquished management control in January, but is still obliged to compensate losses until the end of 1996.

Philips said it had already paid DM225m to honour this obligation, but it disputed the extent of the increased shortfall reported by Grundig, which had been previously estimated at DM333m.

"There is a huge gap between the reported losses and what we are prepared to fork out," said Mr Ben Geerts, Philips spokesman.

Under the 1994 agreement, Philips must pay an annual dividend of DM45m to the Max Grundig Foundation, the original parent, regardless of the company's performance.

Siemens' power generation division yesterday secured an agreement to build the coal-fired power station, together with Huatung Power Company of Taiwan, in Huallen, on the country's east coast.

The agreement strengthens Siemens' foothold in the Asia-Pacific region, which is already its biggest market in power generation, accounting for about 30 per cent of worldwide power generation sales of DMs1bn.

Siemens said it would receive orders worth about DM1.3bn to build the power

station - which will consist of two 500MW blocks - and would help operate and maintain it.

However, it said negotiations were still under way on the financing of the project. It was unclear whether, or to what extent, Siemens would be an investor in the plant.

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Siemens said it would receive orders worth about DM1.3bn to build the power

## Siemens to help build Taiwan power station

By Graham Bowley in Frankfurt

Siemens is to help build a DM22bn (\$1.2bn) power station in Taiwan, in what is set to be the German engineering group's biggest involvement yet in a power project in Asia.

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## COMPANIES AND FINANCE: THE AMERICAS

## AMERICAS NEWS DIGEST

**Brahma shares list in New York**

Brahma, Brazil's largest brewer, listed its shares on the New York Stock Exchange yesterday in the latest example of Brazilian companies seeking to attract international investors. Following the listing last week in New York by Pão de Açúcar, the retailer, there are now five Brazilian companies with Level II depositary receipts. Up to 15 other Brazilian groups are believed to be considering following suit.

Brazilian companies have been reluctant in the past to list abroad, in part because of the higher level of disclosure required. However, the demand for capital that has resulted from three years of sustained economic growth has made them more responsive to the needs of international investors.

Mr Marcel Telles, Brahma chief executive, said that more than 30 per cent of the company's shareholders were outside Brazil, primarily in the US, compared with 1 per cent six years ago.

The listing would make trading easier for these shareholders, and the publication of the company's accounts under US accounting procedures might help attract other institutions that were not dedicated emerging market investors, he said.

*Geoff Dyer, São Paulo*

**Tishman Speyer looks abroad**

Tishman Speyer, one of New York's biggest real estate developers, said yesterday it was considering building massive US-style retail and entertainment developments in the UK, Germany and Brazil.

The company has formed an alliance to explore overseas developments with The Mills Corporation, a real estate company which operates four so-called "super-regional" mall developments in the US, which between them attract 1bn visitors a year. These include the giant Potomac Mills development on the East Coast, which attracts visitors from a wide area around Baltimore and Washington DC.

"The concept of retail and entertainment centres is virtually unexplored outside the US and Canada," said Mr Laurence Siegel, Mills chairman.

*Richard Waters, New York*

**Repsol expands in Argentina**

Spain's Repsol group, pressing ahead on its acquisition trail in Latin America, has moved into the bottled-gas distribution business in Argentina with a \$75m investment through Astra, its Argentine affiliate. The purchase of Algas, one of the four main companies in the sector, followed closely the announcement of a \$345m plan to build up the Repsol-Astra group's oil interests, establishing control over a network of 700 service stations.

Repsol, which is a producer of liquefied petroleum gas, will now control about 13 per cent of the Argentine retail market through Algas and its offshoot Poligas Luján, which have 24 bottling plants and extensive storage facilities.

Last year Repsol secured about 40 per cent of the bottled gas market in Peru, the other main focus of its Latin American investment drive, by buying control of the leading company in the sector, Solgas, for \$3m.

Repsol has a 47.5 per cent stake in Astra, which it has been using as the vehicle to create an integrated oil and gas concern in Argentina, with activities in exploration, production, refining and marketing. *David White, Madrid*

**Lucent switches to Mexico**

Lucent Technologies, the US-based telecommunications company, will shift all its telephone production to its plant in Guadalajara in western Mexico by 2000. "Before this century ends, we are going to be producing in this state [of Jalisco]... 100 per cent of production," said Mr Carlos Bue, director general of the Guadalajara plant.

"After representing 10 per cent of [the company's] production [in 1991], this year we are producing for 85 per cent of world demand and next year it will be 95 per cent," he said. The six-year-old plant currently makes about 12m telephones a year.

With the shift to Mexico, Lucent will stop using Asian subcontractors, Mr Bue said. Production in Guadalajara includes 60 different models, ranging from basic telephones to more sophisticated digital and wireless units.

*Reuter, Guadalajara*

**Pegasus buys DirectTV groups**

Pegasus Communications, the US media group, is to acquire five DirectTV providers for about \$37m, consisting of \$21.5m in cash and \$15.5m in deferred payments. The providers collectively serve 18,200 subscribers, and the territories comprise more than 254,000 households in three states.

Pegasus said the planned acquisitions will significantly add to its presence in rural areas of the south-east, upper Midwest and mountain states.

*AP-DJ, Radnor, Pennsylvania*

**Chilean group to go ahead with ADR offering**

By Imogen Mark in Santiago

Forestal Quilicura, the holding company for the Chilean Lukic group, will go ahead with its American Depositary Receipts issue as planned, despite the merger negotiations between VTR, its telecoms unit, and CTC, the main Chilean telecoms company.

However, some market analysts are sceptical about the offering, which is expected to raise about \$165m.

"This is a buy-to-sell opportunity," said one analyst, who expects an initial price of about 1,200 pesos per share for a 15 per cent stake in the company, a discount of almost 50 per cent on assets worth \$2bn in the market.

The holding company consists of substantial share packages in six widely different subsidiaries, from telecoms (VTR, a 50.7 per cent stake) to beer and wine (CCU), copper cable (Madeco), pasta (Lucchetto), hotels (Carrera) and financial services in Chile and other countries of the region.

These include the ORCH group, which controls Chile's number one bank, Banco de Santiago, a private pension fund, Qualitas, and banks in Peru, Argentina, Paraguay and Uruguay.

The Santiago office of Bunker's Trust, which is handling Quilicura's listing, says final approval of the company's ADR programme by the Securities and Exchange Commission is expected within the next few days. The road show to present the company to potential investors in Santiago and abroad should start next week. The plan is to bring the company to market at the beginning of July.

Should the CTC-VTR merger go ahead, VTR's shareholders would swap their shares for a stake in the new venture. The merger makes sense for both sides, according to Ricardo Fernandez, an analyst at ING Barings in Santiago.

CTC would see a solid increase in its profits, from Telefonica del Sur, the Lukic-owned domestic carrier in two regions of southern Chile. CTC has no presence in those regions, so the merger would give it almost 100 per cent national coverage. VTR's long-distance carrier business adds another 4 to 5 per cent market share to CTC with no extra administrative cost.

The two companies are engaged in a costly battle for the cable TV market, where neither is apparently making money, so a merger there would also be good for the shareholders.

But Chile's anti-monopoly commission has warned that a merger resulting in a single company taking a 97 per cent share of the telecommunications TV market "can't be done just like that - it needs to be authorised".

**McDonald's forced to reconsider US strategy**

By Richard Tomkins  
in New York

McDonald's, the US fast food chain, has been forced into a humiliating about-turn over its 55-cent hamburger promotion, because of poor sales and growing signs of revolt among the franchisees who run most of its US restaurants.

The promotion is likely to be remembered as one of the worst marketing blunders in recent US business history, having been launched with a big fanfare only a few weeks ago.

The decision to back away from the campaign leaves McDonald's without a strategy to counter sluggish domestic sales caused by competition from other fast food companies in the US market - notably Burger King, a unit of Grand Metropolitan of the UK.

McDonald's introduced the 55-cent burger strategy in April as part of Campaign 55, a promotion named after Mr Ray Kroc's opening of the first McDonald's restaurant in 1955. The campaign was the first to be introduced by Mr Jack Greenberg, previously chief financial officer, who was appointed to the newly created job of chairman of McDonald's USA last October over the head of Mr Edward Renzi, president and chief executive.

Customers were offered the chance to buy selected menu items such as the \$1.90 Big Mac at a heavily discounted price of 55 cents, but only if they bought a serving of fries and a drink at regular prices.

Critics said customers were confused by the strings attached to the deal, especially in the light of reports that some franchisees were quietly raising the prices of drinks and fries. Customers also found that the promotion offered insignificant savings over the



Edward Renzi, president Jack Greenberg was promoted over his head last October

cost of existing cut-price combination meals.

McDonald's said the promotion would be retained for breakfast items, where it had proved more successful, but would be phased out for main menu items. Mr Richard Starrman, a senior vice president, said customer response in the first six weeks of the lunch and dinner component of the value initiative was "not up to our expectations".

Mr Mitchell Speiser, analyst at Lehman Brothers, said he was dropping his "buy" rating on McDonald's stock. He said the company's international growth would be unlikely to compensate for weakness on the US side while the company formulated a new domestic strategy. In early trading the company's shares were 5% down at \$45.4.

**P&G to get ahead by marketing**

Hair care to laundry products group aims to double global sales every decade

It's called helmet-head, the effect you get from hairsprays that turn your hair into a sticky, solid lump perched uncomfortably atop your head.

But if the advertisements are to be believed, Procter & Gamble has the answer: it's Pantene with Elastesse, the revolutionary new hairspray that provides flexible hold without that sticky feeling.

"Feel your hair, not your hairspray," the slogan goes.

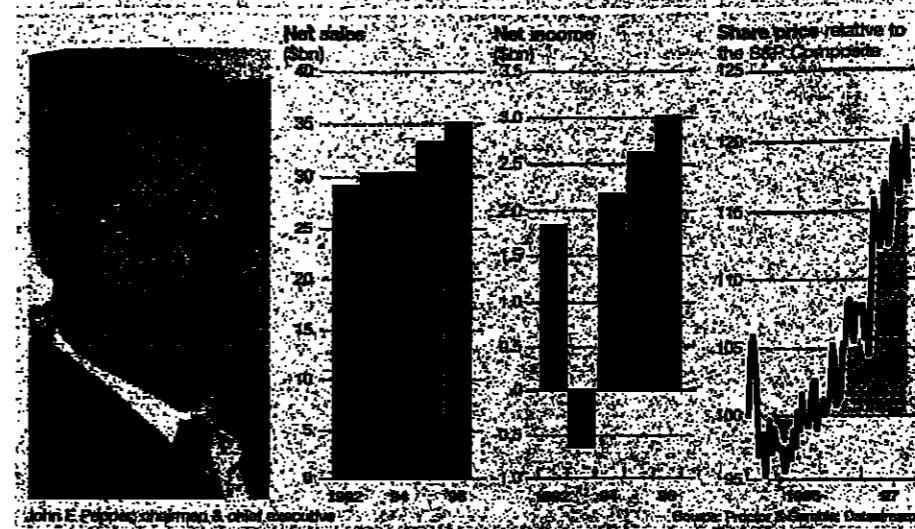
Last week Mr John Pepper, chairman and chief executive, used Pantene with Elastesse as an example of the strategies Procter & Gamble will be deploying in an effort to achieve the most aggressive growth targets it has ever set itself.

Although Procter & Gamble has been delivering satisfactory profit growth, its sales, held back by the maturity of its large US market, have recently been flagging.

In the nine months to March, volumes rose by just 2 per cent and revenues, hit by shifts in exchange rates, were virtually flat.

But in a presentation to Wall Street analysts in New York last week - only the second since he took the top job in mid-1995 - Mr Pepper set an ambitious goal of doubling last year's sales of \$35bn in the next 10 years, and doubling sales again every 10 years after that.

Mr Pepper says Procter & Gamble's first building block for growth is to increase market share in its top four

**Procter & Gamble**

says Mr Pepper, will be product innovation.

The group aims to develop products like Pantene with Elastesse, which it claims work better than those made by other companies, then use its powerful marketing resources to sell them at a premium price.

Mr Pepper says that if it only gets half-way towards its goal of closing the market share gap in its top four categories, it will earn another \$10bn a year in sales out of its \$35bn-a-year target.

It aims to get another \$5bn by using similar strategies in its other categories, such as Crest toothpaste, where it has slipped badly in product innovation.

The third strategy Procter & Gamble aims to pursue is to build new global businesses out of company products that now sell mainly in the North American market.

The main ones are paper tissue and towels, salty snacks, and healthcare, including pharmaceuticals.

Mr Pepper says the paper tissue and towel market was worth \$24bn a year worldwide, almost equal to laundry products and 2½ times the size of nappies; yet it was still underdeveloped in much of the world.

Similarly, the world market for snacks was \$32bn a year at retail, yet Procter & Gamble's share is just 2 per cent.

Combined with an innovation effort to accelerate the introduction of new brands and categories, Mr Pepper says new businesses are expected to contribute an extra \$12bn a year in sales over the next decade, so bringing the total to \$35bn.

Mr Pepper warns that the "building block" estimates are approximate and depend on many assumptions, none of which would prove precisely correct.

"But they do demonstrate the feasibility of what we are setting out to do. We clearly have more opportunities ahead of us than at any moment in this company's history."

**Richard Tomkins**

**Figures that make good reading.**

Last year we continued our successful progress. In 1996 Group sales grew by 6.2 percent, whilst pre-tax profit was 11.1 percent up and net income for the year increased by 10.4 percent. Capital expenditure reached an all-time high of over DM 1.1 billion. The dividend will be raised from DM 16.00 to 17.50 and earnings per share went up 10.3 percent to DM 44.10 according to the DVFA/SG.

The stock market recognised our business achievement with a further increase in the price of Linde shares. Following DM 940.00 at the end of 1996, the quotation has now reached record levels. Over the past 15 years, Linde shares have averaged an annual yield of 11.2 percent.

The new year is again off to a good start.

We expect 1997 to see further growth in sales and even higher profits.

For more information please contact:

Linde AG, Public Relations  
Telephone: ++49-611-770317  
Telefax: ++49-611-770690

**The Linde Group in figures**

(In millions of DM unless otherwise indicated)

	1996	1995
Sales revenue	8,801	8,284
Orders received	8,836	8,592
Orders in hand	6,101	6,050
Capital expenditure	1,109	933
Number of employees at year end	30,746	30,068
Equity capital	4,259	4,026
as % of balance sheet total	51	53
Results from ordinary activities	609	620
Net income for the year	396	359
Cash flow	1,001	891
Dividend (in DM)	17.5	16

**Linde**

## COMPANIES AND FINANCE: EUROPE

# Continental signals fresh costs drive

By Graham Bowley

in Frankfurt

Continental, the German tyre manufacturer, yesterday signalled possible further moves to shift production outside Germany and western Europe as it announced a 47 per cent rise in pre-tax profits in the first five months of this year.

Mr Hubertus von Grünberg, chairman, hailed the improvement as fruits of the company's restructuring, which has already seen it shift some production from expensive regions in Europe and the US to cheaper areas such as the Czech Republic and Portugal.

"It is our aim, as I have said, to have 40 per cent of our production supply in such low cost places," he said. The company was working to forge stronger links with markets in south-east Asia, the former Soviet Union, eastern Europe and South America. It closed its Dublin plant last year.

Continental said sales in the first five months of 1997 were DM44bn (\$2.55bn), 23 per cent higher than in the same period last year.

Mr von Grünberg said he expected sales in 1997 to grow about 5 per cent to DM11bn. Pre-tax profits in the first five months were DM185m.

"The first five months of 1997 show we can continue and increase further the good developments of 1996 in

the current year," he said.

The market reacted positively to the results, with Continental shares rising about DM1 to DM40.50, before closing at the end of electronic trading at DM39.

Continental said General Tyre, its US unit, had started the year especially well. It said its passenger tyre division had recorded growth but that its truck tyre arm was still struggling.

Mr von Grünberg said he expected profits to increase significantly this year, helped by progress in General Tyre, in ContiTech, the technical products arm, and in its passenger car tyre division.

The move to shift production to a lower-cost region would be the latest example of a German company moving production abroad to avoid high German labour costs and to take advantage of more flexible working practices.

Several big German companies, including Volkswagen and Daimler-Benz, have set up production in areas such as the US and eastern Europe.

It would also be the latest part of Continental's cost-cutting drive and wider restructuring over the past few years, which has seen its workforce cut by about 20 per cent.

The group might close one of its three European commercial tyre plants – in Germany, Belgium and Austria.

By Greg Mcivor  
in Stockholm

A planned merger between the Stockholm Stock Exchange and OM, the Swedish derivatives exchange, to create a unified Swedish equities and derivatives market collapsed yesterday after a group of the stock exchange's shareholders blocked the deal.

Svenska Handelsbanken, Nordbanken, Swedbank and Föreningsbanken, leading Swedish banks which together hold a 20 per cent stake in the stock exchange,

were unhappy that the new bourse would have been dominated by Sweden's Wallenberg industrial empire.

Investor, the main Wallenberg investment vehicle, is the biggest shareholder in OM and controls Skandinaviska Enskilda Banken, another large bank. In turn, OM is the stock exchange's biggest shareholder with a 21 per cent stake.

Wallenberg interests would have held about 24 per cent of the merged group, more than any other single shareholder. The group's policy is to be the

dominant owner of companies in which it invests. The family controls companies which together account for some 40 per cent of the total market capitalisation of the Stockholm exchange.

The failure, after 13 months of negotiations, is a stinging rebuff for the bourse's management. It had portrayed the deal as important for Stockholm to meet growing international competition and the challenges of European monetary union.

Mr Bo Mattsson, head of Swedbank Securities, said: "We felt, along with the

other banks, that the foreseen ownership structure would not be beneficial to all market actors."

He stressed that the objection was not against Wallenberg influence per se, but against the "sheer size of [their] ownership".

The banks made their objections public in March. Apart from the ownership issue, they feared a conflict between the merged group's status as a listed company and its responsibility for regulating the market.

Mr Bengt Ryden, Stockholm Stock Exchange presi-

dent, said the two management remained convinced of the potential advantages.

"But we have found that some of the stock exchange's major owners do not think the benefits are large enough," he said.

Mr Per Larsson, OM chief executive, said the two parties would continue exploring possible collaboration and he did not rule out a future merger. The "technical composition" of the failed proposals could be reappraised, he said.

A merger, which would have taken the form of a

takeover of the stock exchange by OM, would have created the dominant exchange in the Nordic region.

The Swedish government, which holds a 7 per cent stake in the stock exchange, and the central bank had applauded the creation of fully integrated trading equities, bonds, options and futures. Both saw rationalisation as a way for Stockholm to advance its status as the Nordic financial capital and to attract greater liquidity to the market.

# Unisource moves to restore momentum

Analysts remain doubtful about the alliance's ability to shake off Telefónica's recent defection

**U**nisource, an alliance of Dutch, Swiss and Swedish telecommunications operators, this week moved to stem suspicions that it might fall apart after the defection last month of one of its key members.

It announced a new, \$2bn company through which its members – PTT Telecom of the Netherlands, the Swiss national operator, and Telia of Sweden – intend to pool their wholesale transmission services to other operators.

The plan, however, did little to dispel analysts' concerns that the alliance is in trouble following the recent defection of Spain's Telefónica.

Mr Andrew Harrington, senior telecoms analyst for investment bankers Salomon Brothers in London, reflects the view of many in the industry when he says: "There is a lot of scepticism

about Unisource. This looks like a defensive move designed to mimic Concert. But it is a weak response."

Concert is a joint venture between British Telecommunications of the UK and MCI of the US, which was designed to fight for a significant share of the telecoms traffic of multinational companies.

There are three principal alliances globally battling for such business. Concert, now joined by Telefónica; Global One, which is owned by Sprint of the US, Deutsche Telekom and France Telecom; and finally WorldPartners, which links Unisource and AT&T of the US.

The latest Unisource deal involves the joining together of the international carrier divisions of PTT Telecom, Swiss Telecom and Telia into a "new" company called Unisource Carrier Services.

James Cosgrove: "This is going to be a scale and cost game"

The new company is expected to have initial revenues of \$2bn and about 900 employees across Europe.

The aim is to cut costs and achieve economies of scale through the consolidation of physical assets.

Eventually, the new company hopes to provide a range of new and advanced telecoms services.

However, it will need approval from the European Union competition authority in Brussels, but Mr Paul Smits, Unisource chairman, is confident that this will be forthcoming. "We are pretty confident," he said yesterday. "We will be a substantial player, but not a dominant one."

Mr Stig Johansson, president of the new company, said: "By further strengthening our carrier business, we are ideally positioned to take maximum advantages of the opportunities the liberalised

European telecoms market will present."

Outsiders could be forced to pay a premium for control over the new development.

Unisource Carrier Services already exists, under Mr Johansson's leadership. It acts as the agent for the three Unisource shareholders in negotiations with other operators which want to transmit international traffic on the Unisource network.

However, UCS's biggest customer is and will continue to be AT&T-Unisource, which was formed from the combination of the European data and business voice services of the two partners.

Mr James Cosgrove, chief executive of AT&T-Unisource, said the merged operation would be able to provide the company with advanced services at lower prices.

"This is going to be a scale game and a cost game," he said, alluding to the opening of the European telecommunications market to full competition on January 1 next year.

He said his prices were determined by two factors: the cost of carriage and the cost of local access to customers.

The new UCS would provide lower cost carriage, while competition would drive down local access prices after liberalisation, he said.

The new deal, moreover, ties the three shareholders together more tightly.

The Unisource alliance has looked increasingly shaky in recent months, a perception underlined by the defection last month of Telefónica.

Mr Tim Hirst, telecoms analyst with Dresdner Kleinwort Benson in London, suggests that Stet, the Italian group, could be interested in joining AT&T in the Unisource consortium as the result of a complex series of partnership realignments.

Mr Smits of Unisource, however, says the group is not necessarily looking for a fourth partner.

A new shareholder, he says, "would have fully to believe in the overall scheme and it is a daring one".

Alan Cane

26,000,000 Shares



Hartford Life, Inc.

Class A Common Stock  
(par value \$0.01 per share)

5,200,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

Goldman Sachs International

Merrill Lynch International

Morgan Stanley Dean Witter

Smith Barney Inc.

ABN AMRO Rothschild Banque Nationale de Paris Barclays de Zoete Wedd Limited  
Dresdner Kleinwort Benson Yamaichi International (Europe) Limited

20,800,000 Shares

This portion of the offering was offered in the United States by the undersigned.

Goldman, Sachs & Co.

Merrill Lynch & Co.

Morgan Stanley Dean Witter

Smith Barney Inc.

Credit Suisse First Boston A.G. Edwards & Sons, Inc. Edward D. Jones & Co., L.P.  
Lehman Brothers PaineWebber Incorporated Prudential Securities Incorporated

Advest, Inc. Sanford C. Bernstein & Co., Inc. J. C. Bradford & Co.

Conning & Company Dain Bosworth Incorporated Fox-Pitt, Kelton Inc.

Legg Mason Wood Walker Piper Jaffray Inc. Principal Financial Securities, Inc.

Raymond James & Associates, Inc. The Robinson-Humphrey Company, Inc.

Stephens Inc. Sutro & Co. Incorporated Wheat First Butcher Singer

Dowling & Partners Securities, LLC Interstate/Johnson Lane Corporation

Janney Montgomery Scott Inc. Neuberger & Berman, LLC

June 1997

Shareholders in AB Volvo (publ) are hereby summoned to an Extraordinary General Meeting as a step in the redemption offering regarding the Volvo share. The Meeting will be held

at Rondo, Örgrytevägen, Göteborg,  
at 10.00 a.m. on Thursday, June 26, 1997.

#### Agenda

1. Opening of the Meeting
2. Election of Chairman of the Meeting
3. Preparation and approval of the list of shareholders entitled to vote at the Meeting
4. Approval of the agenda
5. Election of minutes-checkers and vote-checkers
6. Determination of whether the Meeting has been duly convened
7. The Board of Directors' proposal regarding a reduction in the share capital through the redemption of shares, in accordance with the decision made by the 1997 Annual General Meeting to offer shareholders an opportunity to redeem one share in AB Volvo for each 20 shares held, at a redemption price per share that corresponds to the average price of a Series B Volvo share, computed in a specified manner, plus SEK 40.
8. The Board of Directors' proposal regarding an increase in the share capital through a bonus issue and the write-up of the par value of shares from SEK 5 to SEK 6 each and the resulting amendment to §5 of the Articles of Association, which will then have the following wording:

"The par value of the shares shall be SEK 6 (six)."

The Board of Directors' complete proposal regarding points 7 and 8 and documentation pursuant to chap 4, §8 of the Swedish companies act will be available at AB Volvo's Head Office as of June 19, 1997.

Right to participate in the Meeting  
Participation in Volvo's Annual General

Meeting is limited to shareholders who are recorded in the share register on June 16, 1997 and who advise Volvo not later than 12:00 noon (Swedish local time) on June 23, 1997 of their intention to participate.

#### Share registration

Volvo's share register is maintained by Värdepassercentalen VPC AB (Swedish Securities Register Center). Only owner-registered shares are listed in the names of the shareholders in the share register. To be entitled to participate in the Extraordinary General Meeting, owners of shares registered in the name of a trustee must have the shares registered in their own names.

Shareholders who have trustee-registered shares should request the bank or broker holding the shares to request owner-registration, so-called voting-right registration, several banking days prior to June 16, 1997. Trustees normally charge a fee for this.

#### Notice to Volvo

Notice of intention to participate in the Meeting may be given:
 

- by telephone to +46-31-59 00 00
- or in writing to:  
AB Volvo (publ)  
Legal Department  
S-405 08 Göteborg, Sweden

In providing such notice, the shareholder should state:

- name
- personal registration number (where applicable)
- address and telephone number

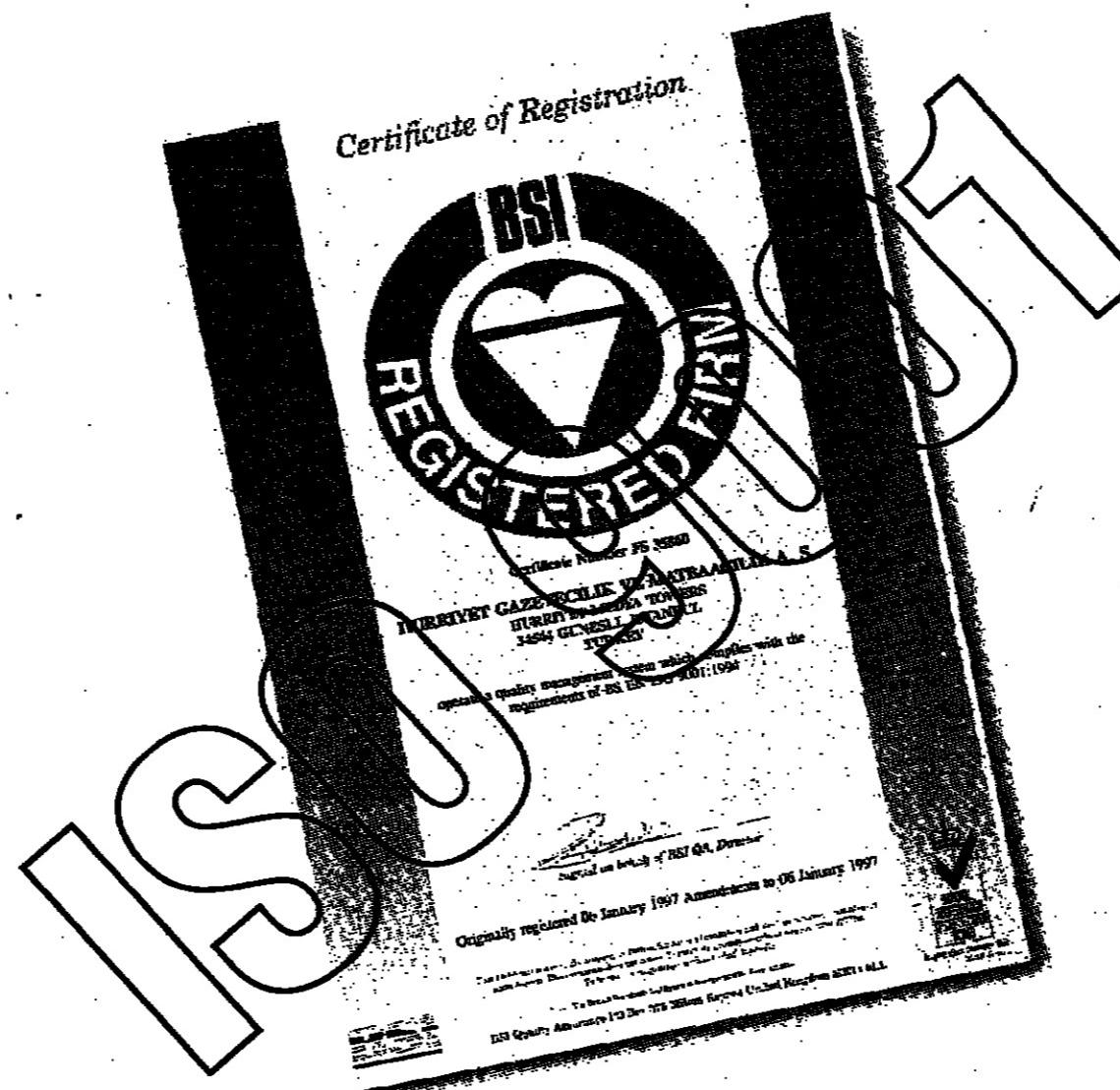
Shareholders who desire to participate in the Meeting, must submit notice prior to expiration of the notice period, not later than Monday, June 23, 1997, 12:00 noon (Swedish local time).

VOLVO

July 1997

**"Hürriyet is the first and only Turkish national newspaper to receive**

the ISO 9001 certificate..."



**...and  
all we had to do  
for it,  
is what we do  
everyday!**

Apart from our devoted readers in five continents and our sales exceeding any other Turkish newspaper, there is now a third indicator of our dedication to quality: The ISO 9001 certificate.

And all we had to do for it was what we have been doing for the past 49 years.

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## COMPANIES AND FINANCE: UK

## British Energy reports £200m reversal of fortune

By Simon Holberton

British Energy, the nuclear utility privatised last July, yesterday unveiled a more turnaround in profitability when it announced profits of \$21m for the year to March 31 compared with a loss of \$155m previously.

British Energy also removed a major uncertainty surrounding its future when it announced the signing of a contract with British Nuclear Fuels, for the reprocessing and storage of spent nuclear fuel.

The £1.5bn contract for a third of all spent fuel from the company's seven advanced gas-cooled reactors means that the company has achieved certainty over the future cost of its nuclear waste.

This would enable it to

write back provisions made for alternative fuel processing. These write backs would add £10m to pre-tax profits from this year.

Investors reacted favourably to the news, marking up the company's shares by 9p to 145p.

Mr Hawley also said the company was close to the formation of a joint venture with Pennsylvania Electric Company.

This would seek to buy poor performing nuclear power stations in the US and turn them around, much in the same way British Energy has been able to do with its UK stations.

Mr John Robb, chairman, said the company had achieved "significant improvements" in its financial performance, "delivering a profit for the

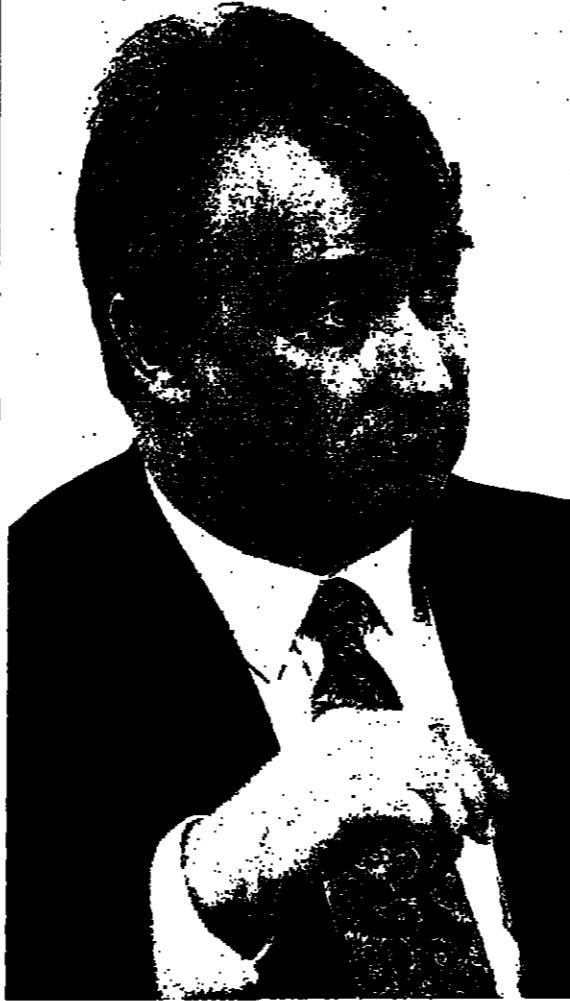
first time".

However, in a meeting with analysts he said the company had a long way to go to satisfy him. "We are only marginally profitable and we have a long way to go to where we want to be," he said.

Mr Robb told analysts that a strong cash flow was one thing, but he wanted to see British Energy move as quickly as possible to achieving a dividend pay-out covered by profits.

The company declared a final dividend of 9.1p, which, made 12.7p for the year. The dividend will absorb 256m, while post-tax profits amounted to only 286m.

Profits were struck on turnover up 13 per cent to £1.87bn on the back of a very strong performance by the company's eight nuclear power stations.



David Farrar: warned of impact of rising raw material prices

**Notice Of A Meeting**  
of the holders of the outstanding  
**U.S. \$80,000,000**

**3% per cent Convertible Bonds**  
due 2004  
of

**Somprasong Land Public Company Limited**  
(the "Issuer")

NOTICE IS HEREBY GIVEN that a Meeting of the holders of the above Bonds (the "Bondholders") convened by the Trustee will be held at the offices of Linklaters & Paines, Barrington House, 59/67 Gresham Street, London EC2V 7JA, Tuesday, 1st July, 1997 at 11am (London time) for the purpose of considering and, if thought fit, passing the following resolutions which will be proposed as two separate Extraordinary Resolutions in accordance with the provisions of the True Deed (the "True Deed") dated 21st January, 1994 made between the Issuer and Bankers Trustee Company Limited (the "Trustee") as trustee for the Bondholders.

**Extraordinary Resolution:**

- "That this Meeting of the holders of the outstanding U.S. \$80,000,000 3% per cent. Convertible Bonds due 2004 (the "Bonds") of Somprasong Land Public Company Limited (the "Issuer") constituted by the True Deed dated 21st January, 1994 (the "True Deed") made between the Issuer and Bankers Trustee Company Limited (the "Trustee") as trustee for the holders of the Bonds (the "Bondholders") hereby:
  - if notice is given by the Trustee to the Issuer that the Bonds are immediately due and repayable (whether with or without a request of Bondholders given in accordance with the Resolution or not), requests the Trustee (subject to its right under the True Deed to be indemnified) to take all action which is in its power to cause the Bonds to be immediately due and repayable; and
  - discharges and exonerates the Trustee from any liability to Bondholders in respect of acting in accordance with the request in (i) above."

**Extraordinary Resolution:**

- "That this Meeting of the holders of the outstanding U.S. \$80,000,000 3% per cent. Convertible Bonds due 2004 (the "Bonds") of Somprasong Land Public Company Limited (the "Issuer") constituted by the True Deed dated 21st January, 1994 (the "True Deed") made between the Issuer and Bankers Trustee Company Limited (the "Trustee") as trustee for the holders of the Bonds (the "Bondholders") hereby:
  - if notice is given by the Trustee to the Issuer that the Bonds are immediately due and repayable (whether with or without a request of Bondholders given in accordance with the Resolution or not), requests the Trustee (subject to its right under the True Deed to be indemnified) to take all action which is in its power to cause the Bonds to be immediately due and repayable; and
  - discharges and exonerates the Trustee from any liability to Bondholders in respect of acting in accordance with the request in (i) above."

- "That this Meeting of the holders of the outstanding U.S. \$80,000,000 3% per cent. Convertible Bonds due 2004 (the "Bonds") of Somprasong Land Public Company Limited (the "Issuer") constituted by the True Deed dated 21st January, 1994 (the "True Deed") made between the Issuer and Bankers Trustee Company Limited (the "Trustee") as trustee for the holders of the Bonds (the "Bondholders") hereby:
  - if notice is given by the Trustee to the Issuer that the Bonds are immediately due and repayable (whether with or without a request of Bondholders given in accordance with the Resolution or not), requests the Trustee (subject to its right under the True Deed to be indemnified) to take all action which is in its power to cause the Bonds to be immediately due and repayable; and
  - discharges and exonerates the Trustee from any liability to Bondholders in respect of acting in accordance with the request in (i) above to Barclays being indemnified to its satisfaction.

- "Agrees that prior to taking any proposed action in accordance with the request in (i) above the Trustee may, and at the request of any Bondholder wherever the principal amount of Bonds held, shall call a meeting of Bondholders (but shall not be obliged to do so until indemnified to its satisfaction) for the purpose of passing an Extraordinary Resolution (as defined in the True Deed) of Bondholders to:
  - apply any such proposed action; and
  - discharge and exonerate the Trustee from any liability to Bondholders and holders of the Coupons relating to the Bonds by taking any such proposed action as has been approved by Extraordinary Resolution;

and discharges and exonerates the Trustee from any liability to Bondholders which it may have or incur as a result of refusing from taking any such proposed action until such proposed action has been approved by an Extraordinary Resolution of Bondholders;

- agrees that a meeting of Bondholders which, in the opinion of the Trustee is called for the purposes of passing an Extraordinary Resolution as described in (iii) above, may be called by the Trustee on not less than 5 days' notice (exclusive of the day on which notice is given and of the day on which the meeting is held) but otherwise in accordance with the True Deed; and

(v) discharges and exonerates the Trustee and Barclays from any liability to Bondholders which it may have or incur as a result of the Trustee acting in accordance with this Extraordinary Resolution including any loss or reduction in total amount received or receivable by them."

**Background:**  
The Issuer failed to pay interest in respect of the Bonds on 21st January, 1997 and within the grace period applicable under the Conditions. At an informal meeting of Bondholders held on 22nd May, 1997, those Bondholders present indicated that they wished the Trustee to give notice to the Issuer that the Bonds are immediately due and repayable and to take steps to enforce repayment of the Bonds. The Trustee is now seeking formal approval of this course of action. The Trustee is not, though, obliged to take any action unless indemnified to its satisfaction.

Barclays holds the Bonds as nominee for the Clearing System (described below) and has no beneficial interest in the Bonds.

The Trustee has accordingly convened a Meeting of the Bondholders by the Notice to request their agreement by the Extraordinary Resolutions to the matters contained in such Extraordinary Resolutions. The attention of Bondholders is particularly drawn to the quorum required for the Meeting and for an adjourned Meeting which is set out in paragraph 3 of "Voting and Quorum" below.

Copies of the True Deed (including the Terms and Conditions of the Bonds) and financial information available to the Trustee relating to the Issuer will be available for inspection, and forms of proxy referred to below will be available for collection by Bondholders at the specified offices of the Principal Paying Agent, Registrar and Payer, Conversion and Transfer Agents during normal business hours from 6th June, 1997 being the date on which this Notice will be deemed to be served.

**Voting and Quorum:**

- A holder of a Bond may, by executing and delivering a form of proxy in the English language to one of the offices specified below of the Principal Paying Agent, the Payer Agents or the Registrar not less than 24 hours before the time fixed for the meeting, appoint a proxy.

- A corporation may by resolution in the English language of its directors or other governing body delivered to one of the offices specified below of the Principal Paying Agent, the Payer Agents or the Registrar not less than 24 hours before the time fixed for the meeting, appoint a person to act as its representative in connection with the meeting.

- Those who hold their interests in Bonds through Cedel Bank, société anonyme or Morgan Guaranty Trust Company of New York as operator of the Euroclear System (each a "Clearing System") and who wish to attend and vote at the Meeting should contact the relevant Clearing System to make arrangements to be admitted as proxy or to make arrangements for the votes relating to the Bonds in which they have an interest to be cast on their behalf by the Principal Paying Agent acting as a proxy.

- Those who hold their interests in Bonds through a Clearing System and who wish to vote at the Meeting should contact the relevant Clearing System to arrange for another person to be appointed as a proxy in respect of the Bonds in which they have an interest to attend and vote at the Meeting on their behalf or to make arrangements for the votes relating to the Bonds in which they have an interest to be cast on their behalf by the Principal Paying Agent acting as a proxy.

- The quorum required at the Meeting is two or more persons in person holding Bonds or being proxies or representatives and holding or representing in the aggregate not less than two per cent. in principal amount of the Bonds for the time exceeding (as defined in the True Deed) by within 15 minutes from the time fixed for the Meeting a quorum is not present the Meeting shall stand adjourned for such period, not being less than 14 days nor more than 42 days, and to such time and place, as may be appointed by the Chairman of the Meeting. At such adjourned Meeting the quorum shall be two or more persons present in person holding Bonds or being proxies or representatives whatever the principal amount of the Bonds so held or represented.

- Every question submitted to the Meeting will be decided on a show of hands unless a poll is duly demanded by the Chairman of the Meeting or by one or more persons holding one or more Bonds or being proxies or representatives and holding or representing in the aggregate not less than two per cent. in principal amount of the Bonds for the time exceeding (as defined in the True Deed) by within 15 minutes from the time fixed for the Meeting a quorum is not present the Meeting shall stand adjourned for such period, not being less than 14 days nor more than 42 days, and to such time and place, as may be appointed by the Chairman of the Meeting. At such adjourned Meeting the quorum shall be two or more persons present in person holding Bonds or being proxies or representatives whatever the principal amount of the Bonds so held or represented.

- To be passed, the Extraordinary Resolutions require a majority in favour consisting of not less than three-quarters of the votes cast. If passed, the Extraordinary Resolutions will be binding on all the Bondholders, whether or not present at such Meeting and whether or not voting.

**Principal Paying Agent:**  
Bankers Trust Company  
1 Appold Street  
Brodgate  
London EC2A 2HE

**Paying, Conversion and Transfer Agents:**  
Bankers Trust Luxembourg S.A.  
14 Boulevard R.D. Roosevelt  
L-2450 Luxembourg

**Credit Suisse**  
Paradiseplatz 8  
8001 Zurich  
Switzerland

5th June, 1997

## Allied Colloids advances to £10m but warns

By Roger Taylor

Allied Colloids cautioned yesterday that higher raw material costs and the strength of sterling could hit the UK specialty chemicals group's profits this year by up to £10m (£16.3m).

Analysts cut their 1997 forecast from about £90m to £76m and the shares closed 14p lower at 128.5p.

The caution emerged as Mr David Farrar, chief executive, revealed a 30 per cent rise in pre-tax profits to £54.6m (£42.1m) last year, boosted by the acquisition of CPS of the US, together with improved group margins.

Mr Farrar said lower material prices and increased efficiency had pushed gross margins up from 36 to 39 per cent. Turnover for the year to March 31 rose to £438m (£383m).

CPS, the US chemicals company bought in January for £230m, contributed profits of £1.9m after interest in the last three months, from sales of £22m.

Mr Farrar said the integra-

tion of the two companies had gone well. CPS now supplies 20 per cent of its output to Allied Colloids, producing savings of \$4.4m (£2.6m) a year. He was aiming to expand European sales of CPS products, some of which had previously been marketed in the US only, and to increase CPS profits from \$26m to £20m over the next five years.

Allied Colloids' largest divisions achieved strong sales growth with pollution control up 13 per cent, paper up 11 per cent and mineral processing up 5.9 per cent. Other divisions were weaker. In particular, textiles sales fell 7.6 per cent. Mr Farrar said it needed to refocus its sales effort away from weak markets in Europe towards Asia and Latin America.

Following last year's 2-for-7 rights issue at 118p to fund the CPS acquisition, earnings per share were up 21 per cent at 6.76p. The dividend is increased 10 per cent to 3.15p (2.36p) with a recommended final payment of 2.51p (2.26p).

The price represents an exit multiple of 14 times, which one London analyst covering Allied Colloids believed should have been higher. But analysts following Valmet were not impressed: the shares closed FM3.20 (20p) off at FM3.30 in Helsinki.

Mr Colin Gibson, analyst at UBS in London, said it was unclear how Valmet fitted with Valmet's heavy bias in paper machinery.

Atlas has been advised by Hoare Govett, and Valmet by NM Rothschild. Brokers to the offer are Cazenove.

Meanwhile, Valmet yesterday reported first-quarter pre-tax profits up from FM328m to FM348m. The increase was due to FM226m in one-off gains from asset sales. Operating profits slipped from FM314m to FM322m. Turnover was up slightly, at FM3.7bn. Earnings per share were FM3.00 (FM3.06).

## Valmet to buy Atlas for £86.2m

By David Blackwell in London and Greg McIvor in Stockholm

Atlas Converting Equipment, the packaging equipment maker, is to be bought for £86.2m (£140.5m) by the world's largest paper machinery maker.

The board is recommending the offer of 815p a share – a 26 per cent premium to Tuesday's close – from Valmet of Finland.

Mr Chris Rogers, chairman of Atlas, said that he and three other founders representing 26 per cent of the shares had given irrevocable undertakings to accept. "There is no-one in the UK or worldwide better than Valmet – this should safeguard the business."

About 90 per cent of Atlas's production is exported – 45 per cent to south-east Asia.

Valmet said the acquisition would enable it to offer a full range of products to the packaging industry worldwide. Mr Matti Sundberg, chief executive, said there was little overlap between operations.

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## RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends	Corresponding dividend	Total for year	Total last year
Allied Colloids	Yr to Mar 31	437.7	(393.4)	54.6	(42.1)	6.76	(5.57)	2.51	2.66
Barcom	6 mths to Mar 31	27.2	(21.2)	1.3	(0.008)	2.21	(1.7)	0.4	1.2
Black & Decker	6 mths to Mar 31	37	(29.9)	8.15	(7)	13.54	(16.4)	4.5	4.5
British Energy	Yr to Mar 31	1,670	(1,654)	61	(165)	5.1	(22.1)	9.1	-
Coffey	Yr to Mar 31	165.6	(160.5)	1.3	(0.029)	29.7	(12.6)	6.5	11.5
Camphill & Arm	Yr to Jan 31 *	25.8	(72.2)	2,911.6	(7,984.0)	7.91	(54.6)	n/a	n/a
Cross Blue Ventures	Yr to Mar 31	-	(-)	1.43	(-)	4.2	(1.55)	2.4	4
French	6 mths to Mar 31	111	(70.3)	0.955	(0.1)	2.48			

## COMPANIES AND FINANCE: UK

**NFC announces disposals totalling £151m**

By Chris Greser

NFC, the logistics and transport group, said yesterday it was now "out of the woods", as it announced disposals totalling £151m (£245m) and reported a rise in interim pre-tax profits.

The company sold its Lynx parcels business for £26m, its BRS car lease business for £120m, and its Pickfords US and Canada for £5m.

Sir Christopher Bland, chairman, said the company

had exited from two businesses which were not core, but had reorganised its portfolio from a "position of strength".

He said: "Yes we are out of the woods. We are happy with the underlying performance of the company, and we are confident it will continue in the second half."

Lynx has been sold to its management team backed by NatWest Ventures. BRS Car Lease is being sold to GE Capital of the US. The

disposals are expected to leave the company's balance sheet virtually unscathed by the year-end. The company will receive net cash proceeds of £145m from the disposals and will book an exceptional profit of £20m in the second half of 1996-97.

The company announced a further £45m exceptional charge for reorganisation and a £20m exceptional profit in disposals which it said would be accounted for in the second half. The reorganisation is expected to

lead to some job losses, up to 500, out of a total workforce of some 40,000.

The £20m cash cost of the reorganisation is expected to be paid back in two years, but some analysts questioned this and did not include the boost in the forecast for the year.

The disposals, which contributed £15.5m of operating profits in 1995-96, are expected to dilute earnings growth in the second half of this year. Analysts cut their fore-

casts slightly by £5m to £115m for the full year.

The company reported a 12 per cent rise in operating profits in the UK to £35.1m, while North America rose 7 per cent to £28.3m. In continental Europe, losses worsened by 18 per cent to £5.3m.

The interim dividend is maintained at 2.5p and the full-year pay-out is also expected to be unchanged. Earnings per share rose 10 per cent to 4.5p. The shares closed up 1/2p at 128.5p.

**LEX COMMENT**  
**NFC**

NFC is supposed to be a recovery story, yet the shares have underperformed the market by 30 per cent since Sir Christopher Bland took over as chairman. The restructuring never stops and Sir Christopher's target that the dividend should be twice covered - looks an ever more distant prospect. The fact that the management is plainly not twiddling its thumbs, therefore, is anything rather depressing. Nevertheless, progress has been real. True, the deep-seated problems of the Continental network businesses mean they continue to spurt red ink. But a dull 7 per cent increase in overall operating profit conceals a genuine improvement in the performance of the main UK operations, where revenues may not be growing but margins certainly are. Consider that NFC recently liberalised £3m in cash by cancelling just three non-profitable contracts and it is easy to see why.

Meanwhile, selling a clutch of non-core businesses has vastly strengthened the company's financial base. That, though, creates uncertainties of its own. NFC is enthusiastic about using its new balance sheet strength to expand. Naturally such decisions will deserve to be judged on their merits. But investors, long battered by NFC's problems and its tendency to optimism, are bound to require plenty of convincing. That is one reason why the real value attractions of NFC shares - at a 20 per cent prospective price/earnings discount to the market - will probably take time to bear fruit.

**Southern Electric 'can withstand windfall tax'**

By Simon Holberton

Southern Electric, the Maidenhead-based electricity company, has the balance sheet strength to withstand a windfall tax and return cash to shareholders, Mr Ian Marchant, finance director indicated yesterday.

He acknowledged that the company's gearing - at 35 per cent - was "not efficient" and said the company would review the situation after it had seen the government proposals for a windfall levy.

Southern has made no provision for the levy. However, analysts expect that it might have to pay about £100m (£163m) if the government sought to raise £5bn in total.

"Now is not the time to put your head above the parapet," Mr Marchant said. "But we are committed to using the balance sheet to maximise shareholder value."

Southern's undertaking impressed investors. The company's share price rose 11p to 409 1/4p, after it

announced a 9.7 per cent decline in annual pre-tax profits to £255.5m in the year to March 31. Turnover was up by 2.9 per cent at £1.77bn.

The recommended final dividend of 15.05p makes a total for the year of 21.5p - up 14.7 per cent. Earnings per share slipped 13.6 per cent to 37.5p to 32.7p.

Mr Marchant said the company planned to increase dividends in real terms by between 5 and 8 per cent a year until 2000 - when it faces a fresh review of its distribution business by Ofgem, the industry regulator.

Southern also disclosed that it planned a £100m investment in small-scale gas-fired power stations. It is building two 40MW open-cycle gas plants and plans to build another five.

On a divisional basis: distribution operating profits were down 13 per cent at £200.3m; electricity supply profits were up 10.5 per cent at £22.3m; generation profits up 35.6 per cent at £26.2m; and contracting profits up 9.7 per cent at £15.8m.

**Zeneca's fungicide gains US approval**

By Roger Taylor

Zeneca, the pharmaceuticals and agrochemicals group, has received its first US approval for the use on crops of its new fungicide Abound, developed from natural fungicides found in mushrooms.

The Environmental Protection Agency of the US has registered Abound for use on grapes, pecans, peanuts, peaches and bananas, and has designated it a reduced risk pesticide because of its more favourable impact on the environment.

Zeneca said the registration was important both for sales in the US and for sales to countries which export to the US. It said it was now applying for approval on a much wider range of drugs.

Analysts have forecast peak sales for Abound of \$500m, which would make it

one of the biggest selling products for Zeneca Agrochemicals which last year had turnover of about £1.6bn (\$2.5bn).

Zeneca said it hoped to achieve a mature level of sales in about five years time. Its shares closed up 27.5p to 218.45.

Abound is based on naturally occurring fungicides, called strobilurins, found in some species of wood mushrooms which use it to deter other fungi from invading their patch. It is less harmful to non-targeted wildlife, such as insects and birds, than other fungicides and breaks down more quickly.

Abound has already been approved for use in some crops in Europe and bananas in Central America. The company said it had been selling well in these markets.

**Greencore warns as sales slide**By John Murray Brown  
in Dublin

Greencore, the Irish sugar and maltings company, issued a profits warning yesterday, as it announced a 15 per cent drop in interim pre-tax profits from £22.5m (£37.5m) to £18.7m.

The company, which is challenging a EuC8.8m (£13m) European Commission fine for the alleged rigging of the sugar market in the early 1990s, warned that "several abnormal issues" had hit sales since February and the year-end results would be "somewhat lower than last year".

Greencore has said it is lodging an appeal against the fine with the European Court.

Mr Bernie Cahill, chairman, said that the company had suffered the ill-effects of an eight-week strike in its sugar division.

In addition, there had been a dispute with sugar beet growers, which had resulted in the local value of European Union support, and were triggered by the appreciation of the Irish pound against the D-Mark.

The company was affected by the BSE crisis and three Irish "green pound" valuations, which lowered the local value of European Union support, and were triggered by the appreciation of the Irish pound against the D-Mark.

Profits in associates rose 8.3 per cent from £2m to £23.3m, boosted by a first time contribution from its 27 per cent stake in Imperial

Holly, a family controlled Texas-based sugar company.

Operating profits before exceptions were up 8 per cent at £22.5m (£37.5m), helped by lower sales and marketing costs.

The company incurred an exceptional charge of £2.8m, covering the cost of the EU fine together with the estimated costs of an appeal and registered an exceptional gain of £1.7m on the sale of two subsidiaries.

The directors have recommended a 13 per cent dividend increase to 2.6p to be paid out of earnings per share, adjusted for exceptions, of 12.5p (11.6p).

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Tel: +33 1 49 52 36 00

**Instituto de Crédito Oficial**

USD 450,000,000  
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due 1997

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from June 5, 1997 to December 3, 1997 the Notes will carry an Interest Rate of 6.025625% per annum.

The Coupon Amount payable on the relevant Interest Payment Date, December 3, 1997 will be USD 303.00 per USD 10,000 principal amount of Note and USD 3,030.02 per USD 100,000 principal amount of Note.

The Agent Bank:  
Kreditbank SA Luxembourgeoise

AIG FINANCIAL PRODUCTS OFFICE NETWORK LONDON PARIS HONG KONG SINGAPORE TOKYO WESTPORT

## INTERNATIONAL CAPITAL MARKETS

## Profit-taking hits prices in Europe

## GOVERNMENT BONDS

By Michael Lindemann  
in London and Jane  
Martinson in New York

Europe's bond markets were buffeted by profit-taking yesterday, but analysts said different forces were at work in separate markets. US Treasuries drifted lower at mid-session, ahead of important data tomorrow.

Mr Graham McDevitt, bond strategist at Paribas Capital Markets, said European markets remained uncertain about monetary union.

**GERMAN BUND**s were the only bonds to end the day fractionally higher. The September bond future settled at 100.44, up 0.03 on Tuesday's close.

Mr McDevitt said the market had picked up on Tuesday because investors had been caught short when the German government and the Bundesbank announced a deal on gold revaluation.

"There was a technical squeeze," he said.

Yesterday, those positions were being unwound as the market drifted down, but it recovered most of the ground in the afternoon. The market was also nervous about May unemployment figures due tomorrow.

According to a German news report, May data would reveal an unadjusted rise of 91,000 people out of work.

On a seasonally adjusted basis, that translated into a monthly jump of 140,000, analysts said.

**FRENCH OATs** were hit by news that the Communists could take up to three ministries in the new French cabinet.

The Communists' inclusion in the cabinet suggests France could pay less respect to the Emu convergence criteria, something that weighed on French markets yesterday judging by its relative underperformance.

Mr David Brown, chief European economist at Bear Stearns.

The June national future settled at 128.14, down from 129.40. The spread of bonds over OATs narrowed again, falling from 12 basis points to 8 points.

High yielding markets such as Italy and Spain were especially sensitive to speculation that the planned sin-

gle European currency could be delayed by perhaps a year.

**ITALIAN BTPs** suffered most. The September BTP future fell 0.32 to 130.48, while the yield spread of BTPs over bonds widened 5 basis points to 18 points.

**UK GILTS** languished as investors focused on the possibility of an interest rate rise tomorrow.

Comments by Mr Eddie George, the governor of the Bank of England, that sterling was too high, did not help. The September long gilt future fell 1 to 113%.

**US TREASURIES** drifted lower at mid-session as the market digested news of possible extra supply and possibilities were squared ahead of the release of important economic data.

In the morning, Brazil

announced the sale of \$3bn in global bonds, sparking fears that the zero-coupon Treasury used as collateral would be sold. At the same time, Ford and Rhenish Hypothekenbank pushed big eurobond issues.

Traders said investors were consolidating their positions in the run-up to the release of important unemployment data on Friday.

Some analysts believe recent price rises have been overdone given the uncertainty surrounding the figures. Prices have risen this week after breaching the 7 per cent yield barrier.

Fears about the impact of extra supply from the Brady and corporate bond markets had helped depress Treasury prices.

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announced the sale of \$3bn in global bonds, sparking fears that the zero-coupon Treasury used as collateral would be sold. At the same time, Ford and Rhenish Hypothekenbank pushed big eurobond issues.

The market appeared to pay less attention to factory orders, which were stronger than expected.

Orders rose 1.3 per cent, above consensus forecasts of 0.4 per cent. However, the indicator is generally volatile and is therefore often given less weight in the market than others.

There was little activity at the low end of the curve yesterday. The two-year note was unchanged at 100%, yielding 6.182 per cent while the 10-year bond also stayed at 100, yielding 6.611 per cent.

## CAPITAL MARKETS NEWS DIGEST

## Telefónica plans convertible bond

Telefónica plans to raise more than \$500m in a convertible eurobond issue that is expected to finance ambitious expansion plans by the Spanish telecoms group. The move follows the group's strategic agreement with Concert, the alliance of British Telecommunications and MCI.

The issue, which will dwarf previous capital-raising bids by Spanish companies, is likely to be handled by Morgan Stanley of the US and Union Bank of Switzerland. Both merchant banks were yesterday appointed advisers to the deal, and will report on its possible structure towards the end of this month.

The bonds will not carry preferential rights for existing shareholders, and will therefore help rebalance a shareholder structure that is weighted towards domestic retail equity holders. International institutions were crowded out of Telefónica's privatisation in February, when the bulk of the Pta607bn (\$4.1bn) offering was placed with individual Spanish investors.

Under the terms of the group's March annual shareholders meeting, the Telefónica board is empowered to raise up to Pta100bn (\$88bn). The price at which the bonds can be converted into shares must not be less than the average trading price of Telefónica's shares during the 10 days prior to the start of the issue, and it cannot be more than 50 per cent over this minimum share price.

The conversion price range poses fine-tuning problems for the advisers to the issue, since Telefónica is the dominant blue chip on Madrid's Bolsa and has consistently outperformed the domestic equity market for more than a year. Its share price has risen by some 25 per cent since February, when the government sold its remaining 21 stake in the telecoms group.

Telefónica shares were steady yesterday, confirming analysts' views that there would be no dilution in earnings per share as a result of the issue. "Consensus profits estimates preclude a negative impact on the share price," said Mr Juan Cueto, chief analyst for Madrid brokers Ibersecurities.

Tom Burns, Madrid

## IBCA upgrades Greece

IBCA, the European credit rating agency, upgraded Greece's rating for foreign debt from BBB minus to BBB, reflecting recent progress on reducing inflation and the budget deficit. It said the government was "firm in its commitment to continued fiscal consolidation, although its target for a general deficit of 4.2 per cent of GDP this year appears ambitious". The improved rating is also supported by the government's efforts to speed up disbursement of European Union funds for modernisation infrastructure, it said.

The agency forecast that Greece's gross foreign debt would rise from 36.3 to 39.1 per cent of GDP this year as more Greek companies borrowed in foreign currency to avoid higher interest rates on drachma loans. Almost 40 per cent of outstanding loans by Greek banks are denominated in foreign currency. Keren Hope, Athens

## Brazil's \$3bn 30-year global well received

## INTERNATIONAL BONDS

By Samer Iskandar  
and Edward Luce

Brazil's record \$3bn eurobond issue yesterday helped push primary market activity in the dollar sector above its \$5bn issue, above Tuesday's \$5bn, the highest amount raised in a single day this year.

Investors responded enthusiastically to Brazil's debut 30-year global bond, arranged by J.P. Morgan and Goldman Sachs. Cash offers reached \$16bn, although syndicate officials admitted investors might have been anticipating much-reduced allocations.

However, at more than \$2bn, swap offers on the Brady bonds exceeded most expectations. The bond, priced to yield 385 basis points over 30-year Treas-

ures, tightened by more than 20 basis points, according to officials.

Mr Chip Seelig, head of emerging markets debt at Goldman Sachs in New York, said the deal would save Brazil \$160m to \$220m in debt costs.

Although the global bond offered a slightly higher spread than the retired Brady, Brazil would make gains from the release of the US Treasury bonds which acted as collateral.

Two deals announced on Tuesday were priced yesterday. **RHEINISCHE HYPOTHEKENBANK** offered investors a yield spread of 23 basis points over Treasuries on its \$750m issue, the first Pfandbrief of the sector above Tuesday's \$5bn, the highest amount raised in a single day this year.

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## WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

Source: US Treasury Dept.

\$100 = 100.00000000000000

Yield = Annualised market standard.

Price = Last quoted price.

Days chg = Daily change in price.

Yield ago = Yield one year ago.

Week ago = Yield four weeks ago.

Month ago = Yield one month ago.

Year ago = Yield one year ago.

Price ago = Price one year ago.

Days ago = Days since last price.

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Yield ago = Yield one year ago.

Week ago = Yield four weeks ago.

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## CURRENCIES AND MONEY

## Dollar cruises upwards in Europe

## MARKETS REPORT

By Richard Adams

A lack of strong signals for the foreign exchange markets yesterday left little for dealers to go on, leading to a gentle lift for the US dollar.

The dollar gained a third of a pfennig against the D-Mark, to DM1.729, and most of a centime against the French franc, to FFr5.832.

The D-Mark remained range-bound, as trading desks mulled the consequences of the decision by the German government to retreat from its gold revaluation plans.

"The fact that some of the political friction has cooled down between Bonn and the Bundesbank should be taking some of the heat of the D-Mark short-term, and pave the way to some recovery in the D-Mark's European cross rates," said Mr David Brown, chief European economist at

Bear Stearns in London.

■ What to do in case of soft Euro or collapsing Emu? Mr Avinash Persaud, currency strategist at J.P. Morgan in London, suggests buying sterling, dollars and (later) yen to avoid D-Mark weakness outside of Europe.

Inside Europe, he recommends buying D-Marks against pesetas, French francs and lire against the risk of an Emu delay.

"Given the limited and well-defined limit of D-Mark weakness in Europe provided by the ERM central parities, we recommend building aggressive long D-Mark positions in Europe to act as a hedge against an Emu explosion," Mr Persaud argues.

**H**ighs in New York

Jan 4 -Latest- Prev close  
Spot 1.6265 1.6345  
1 mth 1.6265 1.6335  
3 mth 1.6246 1.6312  
1 yr 1.6160 1.6220

■ Traders said the pound was spooked by comments from Mr Eddie George, governor of the Bank of England, that the new Monetary Policy Committee would be looking at "the exaggerated strength" of sterling during its first meeting, which starts today.

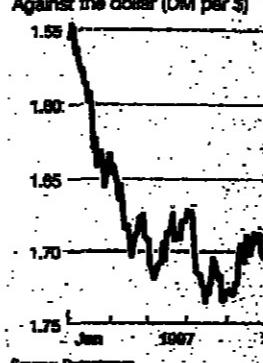
Mr George, speaking in Switzerland, said: "The immediate problem is to balance the degree of tension between the pressure of domestic demand, which has been running a bit above a sustainable rate, with the exaggerated strength of the exchange rate."

The Bank governor's remarks caused sterling to dip sharply from its intraday high of DM2.833, as the market's first reaction was that an interest rate rise was less likely to weaken to DM2.816. The pound also lost two-thirds of a cent against the dollar in London, to close at £1.628.

But the prevailing view

D-Mark

Against the dollar (DM per \$)



Source: Bloomberg

strong retail sales figures could tip the balance. "I think the Bank will be tempted to tighten rates, to strengthen its credibility," Mr Shaw said.

■ The Swiss franc had another up-and-down day, complicated by monetary moves by the Swiss National Bank. The currency lost half a pfennig against the D-Mark, to DM1.197.

The SNB yesterday imparted another large injection of liquidity into the money markets. The SNB has recently been offering liquidity at aggressive rates to dilute interest rate rise expectations, following its announcement last week

that it would act to stop the Swiss franc's appreciation.

Mr Hans Meyer, president of the SNB, said yesterday the central bank had no specific target for the Swiss franc, but was acting in a flexible way.

"We have no specific aim. We react to those specific developments which we will have to live with for some time to come," he said.

Mr Meyer also said the biggest potential policy problem Switzerland would face would be currency pressure created by uncertainties over European monetary union. He said the bank then had two choices - react in a flexible way and "to try and muddle through at a higher level", or to peg the Swiss franc to another currency.

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## COMMODITIES AND AGRICULTURE

# Philippines may renege on sugar agreement

By Justin Marozzi in Bacolod City

The Philippines is set to renege on its commitment to reduce tariffs on sugar imports to save the ailing industry, a legislator from the sugar-growing province of Negros said yesterday.

Under World Trade Organisation (WTO) obligations, the Philippines committed to reduce tariffs from 100 per cent to 80 per cent by July 1, but sugar produc-

ers argue this will deliver a fatal blow to an industry which is already highly uncompetitive.

With a cost of production of more than 20 cents a pound, Philippine sugar compares unfavourably with other big producers such as Brazil and Australia at 7 to 12 cents a pound. Sugar from neighbouring Thailand is half the price of what is produced locally.

"Sugar is going to be a dead industry by July 1 unless we act

immediately," said Congressman Miguel Romero, from Negros Oriental. "There is no way we can compete. We must be honest about it and say sorry we made a mistake. What good is an agreement if it kills us economically?"

Mr Romero said that during a summit in Manila last week delegates from 20 developing and developed countries, including Japan and the US, had agreed to renegotiate the period for lower-

ing WTO tariffs on agricultural products beyond the 2005 deadline. They had in mind the 2020 target approved last November by the Asia Pacific Economic Co-operation (Apec) forum.

In another move designed to protect the industry, Mr Manuel Lamata, president of one of the country's largest sugar associations, said planters would resist exporting the 1997-98 crop to the US at sub-market prices.

The Philippines' sugar quota to the US was increased recently to 24,000 tonnes. "Being a Third World country, it is neither right nor logical for us to subsidise a super-power," he said.

Meanwhile, Victorias Milling,

the Philippine group which is the largest sugar refiner in Asia, said the results of an audit after its financial collapse in March would be known within a month. The results are central to the future of

the mill, which said it was unable to pay debts totalling 6.1bn pesos (£321m) after expenditure on an ambitious modernisation plan. The mill is now seeking an injection of about 2.5bn pesos.

"Hopefully, when the due diligence is completed we'll get a capital infusion through a financier," said a company official. "Many are interested, but nobody will submit a formal offer until that is completed."

## Cost to borrow palladium at record

## MARKETS REPORT

By Kenneth Gooding and Gary Mead

The cost of borrowing palladium for one month shot up yesterday to a unprecedented annualised rate of 150 per cent of the price of the metal. The price for immediate delivery jumped to its highest level for 17 years.

The market remains desperately short of palladium because Russia, its biggest producer, has failed to export any this year.

Mr Andy Smith, analyst Union Bank of Switzerland said the steep rise in the cost of borrowing palladium was a bearish signal.

"People are unwilling to buy palladium because they assume the price will drop once Russian exports begin again," he said. "So they're borrowing it instead."

Traders suggested Russia officials had told Japanese customers yesterday that exports would begin again around June 20.

Palladium's price was "fixed" in London yesterday morning at \$210 a troy ounce, up from \$188.50 the previous fix. By the close, palladium was \$2 up to \$204 from Tuesday's close.

Platinum, palladium's sister metal, is also being affected by the lack of Russian supply. Its price was fixed at \$425 an ounce London, up \$19 before closing at \$442.

Coffee futures fell on news that Colombia would add "unlimited" coffee exports in July and August.

On the July contract, closed at \$2,085, \$75 down On New York's Coffe Sugar and Cocoa Exchange the July price fell to 2 cents a pound, before recovering slightly. Just before midday the contract stood 25 cents, down 5.2 cents.

# India eases on rice imports

By Kunal Bose in Calcutta

The Indian federal government has allowed the import of common and coarse varieties of rice in the current season, for the first time in more than 10 years.

The move is part of an attempt to push down rice prices in the poverty-struck southern Indian states.

The import of fine and superfine varieties of rice will be allowed provided the share of broken grains - which push down the price - is more than 50 per cent.

The government is yet to announce the level of the import duty. However, trade officials think that because the rice is meant for the non-affluent sections of society, any duty will be very low.

The government wants to ensure an adequate supply of common and coarse varieties in the south Indian states, where prices rose nearly 15 per cent last month.

A complementary proposal by the food ministry to restrict the export of fine and superfine rice (but not fragrant or long grain basmati) to increase domestic availability was rejected by the government.

The government decided that restricting the export of fine and superfine rice would be a "retrograde

step", mainly because the crisis of supply is not in the superior grades.

The government hopes that by allowing imports, it will stop farmers who were planning to start a country-wide campaign for a substantial rise in the minimum support price of rice for the 1997-98 kharif (summer) season crop and for a bonus price as was previously given to wheat.

The farmers have started protesting against the rice import decision. However, rice trade experts say the farmers will not go to the extent of refusing to sell rice to the official agencies as they earlier did in the case of wheat.

India's rice production was stagnant at 79.6m tonnes in 1996-97, but the stock of rice in the federal pool fell from 13.2m tonnes on April 1 1997 from 13.9m tonnes a year earlier.

The agriculture ministry has warned the government that a good foodgrain production in the current year should not be taken for granted, despite the meteorological department's forecast of a normal monsoon.

Trade officials said that India's export of rice during 1997-98 would be around last year's level of 2.45m tonnes, including 2m tonnes of non-basmati rice and 450,000 tonnes of basmati rice.

**S**erge Muller turned to diamond mining because he says profit margins are much more attractive than those for diamond dealing and cutting. But the third-generation diamantaire must now be having second thoughts.

Rex Mining, the company he helped to found in 1995 and where he is chief executive, has suffered two substantial setbacks in recent weeks, both completely outside his control.

First, the Bre-X scandal hit Rex's attempts to raise C\$35m (US\$25.5m) for a diamond mining project in Sierra Leone. With investor appetite for small mining companies all but dead, Rex had to settle for C\$10m, after improving the terms offered.

Then, at the end of last month, just after Rex had moved some plant and equipment into Sierra Leone, a military coup took place.

For the first few days, Rex employees stood firm. They joined with people from DiamondWorks, an exploration group working nearby, and pulled all equipment from both projects to one place so it could be more easily protected. However, Mr Muller had his employees evacuated to neighbouring Guinea last weekend.

Mr Muller, 40, started as a diamond dealer working for his father in Antwerp. For the past 12 years he has been one of the privileged few invited to take part in the sales of rough or uncut gems

organised by De Beers on behalf of the diamond producers' cartel.

But the business is very competitive, with profit margins ranging between 3 per cent and 10 per cent, and diamond mining appeared to be much more attractive.

With some associates, he spent eight years and about US\$12m to buy out the families that owned small diamond mines in South Africa - Ardo, Beltsbank and Rex.

All the activities were merged into Rex Mining and floated. Rex raised US\$11.9m on the Toronto Stock Exchange last September.

Rex employs 1,800 mainly in South Africa. In its last financial year, it made pre-tax profits of \$2.5m and net

income of \$1.7m on sales of \$12.3m.

Although relatively small, Rex is the industry leader in mining narrow diamond-bearing rock fissures which is very labour-intensive because the shape of the fissures prohibits the use of mechanisation.

**B**ut the value of the diamonds in these fissures is usually high. Mr Muller says Rex gets a revenue of \$240 a carat (220 milligrams) for its diamonds, compared with the world average of \$58.

Rex was the first company to invest in Sierra Leone after the six-year civil war ended, when it put up \$1.6m for Kono, an alluvial mine

where production was due to have started shortly, at an annual rate of about 20,000 carats.

Mr Muller was attracted to the country, in spite of its political problems, because in the 1960s Sierra Leone had been an important diamond producer. It exported 2.5m carats a year and was the world's second largest producer by value.

Before the fighting flared last month, Rex was putting most of its energies into the Tongo Fields project, which Mr Muller hopes will eventually lift the company's annual output by 100m carats. This would still leave it as a very small, niche producer in the global diamond industry.

Mr Muller acquired Tongo Fields almost by accident. His Antwerp company was owed money by the National Diamond Mining Company of Sierra Leone at the time NDMC was being broken up, and he asked for the Tongo Fields concession as payment without knowing what it might contain.

Last September, he found among the papers handed to Rex a report on Tongo's potential prepared years earlier for Selection Trust, once a big mining group operating in Africa.

Mr Rombouts, Rex's consulting geologist, says of the report: "After studying it I wanted to convince Rex to focus on Tongo Fields, as it has more than just good potential." He says the data suggest Tongo has a resource of about 18.9m carats worth about \$3.5bn. Also, Rex would be able to use its particular expertise because the diamonds are embedded in fissures.

Mr Muller estimates Rex could spend \$40m on Tongo. His approach was always going to be cautious, with the money scheduled to be invested gradually.

Now he must wait for the upheaval in Sierra Leone to subside. One thing seems certain, however: with so many diamonds apparently in the ground at Tongo, Rex will not easily give up the battle to bring a mine into production.

Kenneth Gooding

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

## ■ ALUMINUM, \$/t (5 per tonne)

Closes 1599-70 1593-95 Previous 1553-54 1577-78 High/low 1599-1577 AM Official 1560-61 1562-5-83 Kerb close 1561-82 Open int. Total daily turnover 262,934 11,143

## ■ ALUMINUM ALLOY (\$ per tonne)

Closes 612-3 626-7 Previous 610-11 622-23 High/low 1455-65 1480-65 Previous 1445-55 1472-74 High/low 1423-1475 AM Official 1455-57 1475-78 Kerb close 1478-92 Open int. Total daily turnover 5,104 1,735

## ■ LEAD (\$ per tonne)

Closes 612-3 626-7 Previous 610-11 622-23 High/low 712-28 720-70 AM Official 7015 7220-70 Kerb close 7010-15 7115-20 Open int. Total daily turnover 53,024 15,564

## ■ NICKEL (\$ per tonne)

Closes 7040-45 7120-40 Previous 7025-55 7125-70 High/low 7015 7220-70 AM Official 7010-15 7115-20 Kerb close 7200-10 Open int. Total daily turnover 15,564

## ■ TIN (\$ per tonne)

Closes 5555-65 5610-20 Previous 5615-25 5670-75 High/low 5670-5500 5620-5500 AM Official 5555-65 5610-20 Kerb close 5595-600 Open int. Total daily turnover 5,446

## ■ ZINC, special high grade (\$ per tonne)

Closes 1319-20 1345-45 Previous 1299-300 1324-25 High/low 1309-300 1350-55 AM Official 1305-19 1331-51 Kerb close 1349-51 Open int. Total daily turnover 91,205

## ■ COPPER, Grade A (\$ per tonne)

Closes 2523-5-65 2475-5-76 Previous 2530-5 2475-5 High/low 2527 2465-2461 AM Official 2526-27 2475-75 Kerb close 2478-79 Open int. Total daily turnover 62,327

## ■ LME AM Official £/tonne rate, 1.5287

## LME Closing 3/8 £/tonne rate: 1.5287

## Spot 1.6270 3/8 £/tonne rate: 1.6222 9/8 rate: 1.6195

## ■ HIGH GRADE COPPER (COMEX)

## Spot Day's Open

price change High Low Vol Int

Jan 20.20 -0.13 20.38 20.72 8,240 15,150

Feb 20.20 -0.10 20.32 20.12 34,284 54,572

Mar 20.44 -0.02 20.47 20.35 34,284 54,572

Apr 20.45 -0.02 20.46 20.38 1,508 18,051

May 20.46 -0.01 20.47 20.45 34,284 54,572

Jun 20.47 -0.01 20.48 20.46 34,284 54,572

Jul 20.48 -0.01 20.49 20.47 34,284 54,572

Aug 20.49 -0.01 20.50 20.48 34,284 54,572

Sep 20.50 -0.01 20.51 20.49 34,284 54,572

Oct 20.51 -0.01 20.52 20.50 34,284 54,572

Nov 20.52 -0.01 20.53 20.51 34,284 54,572

Dec 20.53 -0.01 20.54 20.52 34,284 54,572

Total 31,689,121,622

## ■ PRECIOUS METALS

## ■ LONDON BULLION MARKET (Prices supplied by N M Rothschild)

## Gold/Troy oz. \$ price £ equiv SF/oz equiv

Closes 341.80-342.20 341.80-342.20 Previous 343.50-343.80 342.40-343.42 Opening fix 343.50-343.80 342.40-343.42 Day's High 343.50-343.80 342.70-343.70 Day's Low 342.00-341.30 341.00-341.10 Previous close 342.00-343.40 341.00-341.10

Loco Lib/Mean Gold Lading Rates (US \$/oz)

1 month 4.67 6 months 4.59 2 months 4.84 12 months 4.48 3 months 4.64

Silver Fix \$/oz £/oz US \$/oz £/oz

Spot 290.10 472.50 292.65 475.75 293.6



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## LONDON STOCK EXCHANGE

## FTSE 100 lower for sixth straight session

## MARKET REPORT

By Steve Thompson,  
UK Stock Market Editor

The slide in leading stocks on London's equity market was extended to a sixth straight session yesterday - but only just. There were strong gains across the market for all but the last two hours of the trading session.

These were mainly because of a good rally across the financial sector which had suffered badly both before and after the flotation of Halifax shares.

London's early performance was all the more impressive in that it took place in spite of the

concerns about potential interest rate rises in the UK and the US, as well as the uncertainty created by the July 2 budget.

By the close, the FTSE 100 index had dropped 0.7 to 4,557.1, having been up 28.1 in mid-morning, when the banks were responding to a flurry of short covering. There were, however, good gains across the second-line, represented by the FTSE 250 which settled 5.8 up at 4,467.8.

The 250's strength just enabled the FTSE All-Share index to close fractionally higher on the session, up 0.06 at 2,174.47.

The FTSE SmallCap, meanwhile, struggled all day and eventually finished at the session low

of 2,277.1, burdened by severe falls in a handful of stocks such as Frost Group, Tunstall and Bick, whose losses ranged from 12 per cent to 20 per cent.

Those falls more than offset big gains in TSL, the transport company, and Atlas Converting Equipment, the engineering group, which attracted bids.

Wall Street, whose overnight 2.0% gain on the Dow Jones Industrial Average had been instrumental in helping UK shares make early progress, came in easier yesterday. It took its cue from a marginally lower US Treasury bond market, following a bigger-than-expected increase

in factory orders.

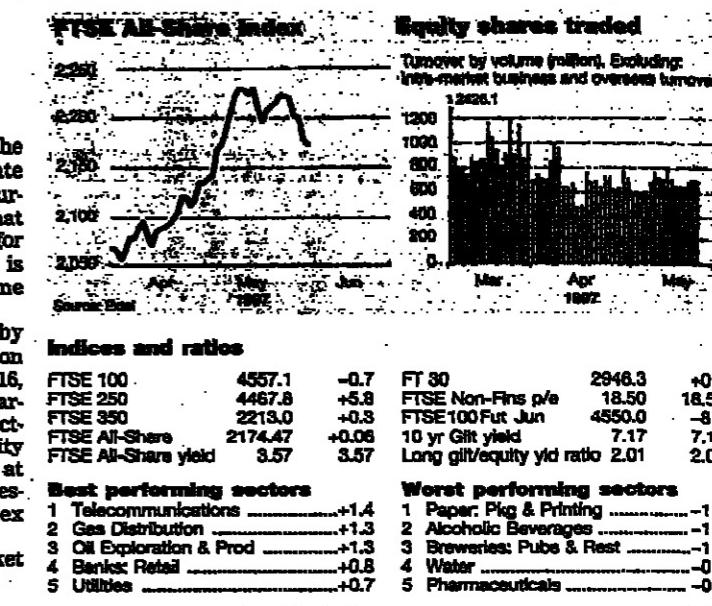
Bond weakness also stemmed from increasing anxiety ahead of Friday's non-farm payroll report, which some observers fear may increase the calls for a rise in US interest rates. The next meeting of the US Federal Reserve's Open Market Committee takes place in less than a month.

The US employment numbers will be announced after the first meeting of the newly-appointed monetary policy committee set up by Mr Gordon Brown, the chancellor of the exchequer. A number of economists said they expect the new committee to call for a UK rate rise of at least 25 basis points.

"It was not an exciting day," lamented one dealer who said the market needed some corporate activity to shake it out of its current malaise. And he warned that the market is preparing itself for a "radical" Budget which he is convinced will contain some "unpalatable medicine".

The excitement generated by the forthcoming Norwich Union flotation, scheduled for June 16, continued to build with grey market dealings in the shares attracting heavy two-way trading. City Index quoted Norwich shares at 347p-357p at the close, after a session high of 355p. IG Index quoted the stock at 345p-353p.

Turnover in the stock market reached 847.7m shares.



**Indices and ratios**

FTSE 100	4,557.1	-0.7	FT 30	2,946.3	+0
FTSE 250	4,467.8	+5.8	FTSE Non-Fins p/c	18.50	+1
FTSE 350	2,211.8	+0.3	FTSE 100/Ft. Jun	4,550.0	-8
FTSE All-Share	2,174.47	+0.06	10 yr Gilt yield	7.71	+1
FTSE All-Share Yield	3.57	+0.07	Long gilt/equity yd ratio	2.01	+1

**Best performing sectors**

1 Telecommunications +1.4  
2 Gas Distribution +1.3  
3 Oil Exploration & Prod +1.3  
4 Banks/Retail +0.8  
5 Utilities +0.7

**Worst performing sectors**

1 Paper/Pig & Printing -1  
2 Alcoholic Beverages -1  
3 Breweries/Pubs & Rest -1  
4 Water -1  
5 Pharmaceuticals -1

## FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LIFFE) £25 per full index point						
	Open	Sett price	Change	High	Low	Ext. vol.
Jun	-	4,465.0	+0.0	-	-	5293
Sep	-	4,518.0	+0.0	-	-	930
FTSE 250 INDEX FUTURES (LIFFE) £10 per full index point						
	Open	Sett price	Change	High	Low	Ext. vol.
Jun	4,460	4,460	4,450	4,460	4,470	4,750
C	171	14	120	232	37	592
P	171	14	120	232	37	592
C	171	14	120	232	37	592
P	171	14	120	232	37	592
EURO STYLÉ FTSE 100 INDEX OPTION (LIFFE) £10 per full index point						
	Open	Sett price	Change	High	Low	Ext. vol.
Jun	-	4,475	-0.25	4,475	4,475	4,725
Sep	-	4,518	-0.20	4,518	4,518	4,725
FTSE 100 INDEX OPTION (LIFFE) (£4554) £10 per full index point						
	Open	Sett price	Change	High	Low	Ext. vol.
Jun	4,460	4,460	4,450	4,460	4,470	4,750
C	171	14	120	232	37	592
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FTSE 250 INDEX OPTION (LIFFE) (£4554) £10 per full index point						
	Open	Sett price	Change	High	Low	Ext. vol.
Jun	4,460	4,460	4,450	4,460	4,470	4,750
C	171	14	120	232	37	592
P	171	14	1			

**Highs & Lows shown on a 52 week basis**

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ANSWER

#### **INDIA'S FUTURE**

TOKYO - MOST ACTIVE STOCKS: Wednesday, June 4, 1997									
	Stocks Traded	Closing Prices	Change on day		Stocks Traded	Closing Prices	Change on day		
Kaisei Elect Ry	5.8m	717	+26	Fujitsu	4.5m	1480	-10		
Kobe Steel	5.1m	228		Nito Bonsai	4.5m	403	+8		
Nissan Motor	5.1m	805	+5	Mitsui	4.2m	1040	+20		
Yaskawa Elect	4.7m	476	+32	Hitchi	4.0m	1290	+20		
Nippon Steel Co	4.7m	353	+3	Ebara Corp	3.9m	1790	+60		

Answers page 6

## **NEW YORK STOCK EXCHANGE PRICES**

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## **NYSE PRICES**

4377 2300 3798 5

#### **AMEX PRICES**

Page 3 of 3

AMEX PRICES																																
	P	I	S		P	I	S		P	I	S																					
Stock	Dv.	E	100s	High	Low	Clos	Chng	Stock	Dv.	E	100s	High	Low	Clos	Chng	Stock	Dv.	E	100s	High	Low	Clos	Chng									
Aer. Mag.	49	17	114	12	-14			Amstrad	45	17	13	13	-12			Amstrad A	0.32	18	1653	20	21	21	-2	AMT Corp	0.54	22	1405	40	45	40	+1	
Altria	6	10	64	64	64			Conex P&L	16	20	5	5	5			Amico	0.77	11	7	7	7	7		AMT Corp	8	24	154	154	154	154	-14	
Altice Inc	2	225	21	21	21	-14		Comstar A	0.64	32	364	11	11	11	-2	Amico	0.10	27	125	21	20	20	-21	Amico	0.78	16	172	16	17	17	+2	
Alpha Ind	738	7	71	71	71	-14		Comstar C	12	52	10	14	14	14	-14	Amico	0.19	39	6	6	6	6		Amico A	0.19	39	6	6	6	6		
Am. Int'l Pa	4.24	6	110	43	43	43	-14		Comstar CB	12	105	14	12	12	12	-14									AMT Corp	1.24	11	94	12	13	13	+1
Am. Int'l S	7097	10	10	94	94	94	-14		Comstar C	0.38	17	146	24	23	23	-14									AMT Corp	2.0	23	223	223	223	223	-2
Am. Int'l S	114	14	134	14	14	-14			Comstar C	0.38	17	146	24	23	23	-14									AMT Corp	2.0	23	223	223	223	223	-2
Amico A	10	54	54	54	54				Comstar C	0.38	17	146	24	23	23	-14									AMT Corp	2.0	23	223	223	223	223	-2
AMT Corp	0.81	6	70	23	23	23	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	12	68	54	54	54	-14				Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco A	2658	62	62	62	62	-14				Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco A	547	11	11	11	11	-14				Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco Corp	10	24	24	24	24					Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
AMT Corp	14	8	34	37	37	-14				Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco Corp	17	17	25	25	25	-14				Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco A	70	25	25	25	25	-14				Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
AMT Corp	0.88	11	561	18	17	18	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	70	45	45	45	45					Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	70	45	45	45	45					Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	4.40	4	44	44	44	-14				Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco A	12	105	70	70	70	-14				Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223	223	-2
Amoco	3.08	14	882	32	32	32	-14			Comstar C	0.38	17	146	24	23	23	-14								AMT Corp	2.0	23	223	223	223		

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## **NASDAQ NATIONAL MARKET**

*4 pm close June 4*

Stock	Ex. E	200	High	Low	Last	Chg
- A -						
ACC Corp	76.112	25 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>	25	25	+1 <sup>1</sup>
Accelain	1478	4 <sup>1</sup> / <sub>2</sub>	4 <sup>1</sup> / <sub>2</sub>	4 <sup>1</sup> / <sub>2</sub>	4 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Action Cr	37.197	18 <sup>1</sup> / <sub>2</sub>	17 <sup>1</sup> / <sub>2</sub>	17 <sup>1</sup> / <sub>2</sub>	17 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Adaptech	3223636	34 <sup>1</sup> / <sub>2</sub>	33	33	32	+1
ADCTel	457807	32 <sup>1</sup> / <sub>2</sub>	31	32	31	+1
AdaptecADR x1.37	40	9	45 <sup>1</sup> / <sub>2</sub>	45 <sup>1</sup> / <sub>2</sub>	45 <sup>1</sup> / <sub>2</sub>	+2 <sup>1</sup>
Adidas	0.20	1815411	42 <sup>1</sup> / <sub>2</sub>	40 <sup>1</sup> / <sub>2</sub>	41 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Adir Logic	10	182	11 <sup>1</sup> / <sub>2</sub>	10 <sup>1</sup> / <sub>2</sub>	10 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Adv Polym	450	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AdvTechLab	3463	38 <sup>1</sup> / <sub>2</sub>	37 <sup>1</sup> / <sub>2</sub>	37 <sup>1</sup> / <sub>2</sub>	37 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Admire x	0.44	114824	23 <sup>1</sup> / <sub>2</sub>	23 <sup>1</sup> / <sub>2</sub>	23 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AdmiralB	0.59	103839	27 <sup>1</sup> / <sub>2</sub>	26 <sup>1</sup> / <sub>2</sub>	27 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AdkExp	0.24	52	37 <sup>1</sup> / <sub>2</sub>	36 <sup>1</sup> / <sub>2</sub>	37	+1 <sup>1</sup>
AlcoAOR	1.53	12	22 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AlcoEd	0.88	15	561	27 <sup>1</sup> / <sub>2</sub>	26 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AlCom	0.54	14	20 <sup>1</sup> / <sub>2</sub>	19 <sup>1</sup> / <sub>2</sub>	19 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Alent Corp	0.58	14	20	38 <sup>1</sup> / <sub>2</sub>	38 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AlPharm	1763	9 <sup>1</sup> / <sub>2</sub>	9 <sup>1</sup> / <sub>2</sub>	9 <sup>1</sup> / <sub>2</sub>	9 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Alphacap	1.54	18	17 <sup>1</sup> / <sub>2</sub>	21	20 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Altria C	1.74	13	46	16 <sup>1</sup> / <sub>2</sub>	15 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Alstec C	7	20	9 <sup>1</sup> / <sub>2</sub>	9 <sup>1</sup> / <sub>2</sub>	9 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Alt Gold	30	406	25 <sup>1</sup> / <sub>2</sub>	24	25 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AltroS	4020461	51 <sup>1</sup> / <sub>2</sub>	48 <sup>1</sup> / <sub>2</sub>	48 <sup>1</sup> / <sub>2</sub>	48 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AmBrKirk x1.05	12	271	58 <sup>1</sup> / <sub>2</sub>	58 <sup>1</sup> / <sub>2</sub>	58 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AmChay	6	516	10 <sup>1</sup> / <sub>2</sub>	10 <sup>1</sup> / <sub>2</sub>	10 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Am Mzing	73.5165	20 <sup>1</sup> / <sub>2</sub>	20 <sup>1</sup> / <sub>2</sub>	20 <sup>1</sup> / <sub>2</sub>	20 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Am Softw	760	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Am Fright	43.3933	14	13 <sup>1</sup> / <sub>2</sub>	13 <sup>1</sup> / <sub>2</sub>	13 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AmGra x	0.69	153079	33 <sup>1</sup> / <sub>2</sub>	33 <sup>1</sup> / <sub>2</sub>	33 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AmTrak	859	3 <sup>1</sup> / <sub>2</sub>	3 <sup>1</sup> / <sub>2</sub>	3 <sup>1</sup> / <sub>2</sub>	3 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AmTrak x	2.50	9	6	65 <sup>1</sup> / <sub>2</sub>	65 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AmProCp	22.827	24 <sup>1</sup> / <sub>2</sub>	23 <sup>1</sup> / <sub>2</sub>	23 <sup>1</sup> / <sub>2</sub>	23 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Amres Inc	242439	84 <sup>1</sup> / <sub>2</sub>	82	82 <sup>1</sup> / <sub>2</sub>	82	+1 <sup>1</sup>
Amtech Crp	300	43 <sup>1</sup> / <sub>2</sub>	44	44	44	+1 <sup>1</sup>
Analogic	0.20	22	38 <sup>1</sup> / <sub>2</sub>	32 <sup>1</sup> / <sub>2</sub>	32 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Analysts	0.38	33	282	35 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Analystics	3.00	10	18	9 <sup>1</sup> / <sub>2</sub>	9	+1 <sup>1</sup>
Andropix	22.8589	27 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Apogee En	0.18	19	431	19 <sup>1</sup> / <sub>2</sub>	19 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Applet	2461942	94 <sup>1</sup> / <sub>2</sub>	91 <sup>1</sup> / <sub>2</sub>	92	92	+1 <sup>1</sup>
AppleC	5286	16 <sup>1</sup> / <sub>2</sub>	16 <sup>1</sup> / <sub>2</sub>	16 <sup>1</sup> / <sub>2</sub>	16 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
ApplePie	0.07	185553	24 <sup>1</sup> / <sub>2</sub>	24	24 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Arbor Dr	0.24	24	768	20 <sup>1</sup> / <sub>2</sub>	19 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Arcto C	0.24	13	24	11 <sup>1</sup> / <sub>2</sub>	10 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Arctech	0.24	13	27	11 <sup>1</sup> / <sub>2</sub>	10 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Argusent	1.54	154	28 <sup>1</sup> / <sub>2</sub>	28 <sup>1</sup> / <sub>2</sub>	28 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
ArtBiolab	495	88 <sup>1</sup> / <sub>2</sub>	5	6	+1 <sup>1</sup>	
Arnold x	0.44	16	850177 <sup>1</sup> / <sub>2</sub>	16 <sup>1</sup> / <sub>2</sub>	17 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Artsoft	279	2 <sup>1</sup> / <sub>2</sub>	2 <sup>1</sup> / <sub>2</sub>	2 <sup>1</sup> / <sub>2</sub>	2 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AssentCom	471267	50 <sup>1</sup> / <sub>2</sub>	40 <sup>1</sup> / <sub>2</sub>	47 <sup>1</sup> / <sub>2</sub>	47 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AspectTel	27.4625	23 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	22 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
AST Ranch	259	5 <sup>1</sup> / <sub>2</sub>	5 <sup>1</sup> / <sub>2</sub>	5 <sup>1</sup> / <sub>2</sub>	5 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Atmosfera	2.00	18	57	71 <sup>1</sup> / <sub>2</sub>	65	71 <sup>1</sup> / <sub>2</sub>
Atmel	1321625	20 <sup>1</sup> / <sub>2</sub>	27	27 <sup>1</sup> / <sub>2</sub>	27	+1 <sup>1</sup>
AtmSys	2153	13 <sup>1</sup> / <sub>2</sub>	12 <sup>1</sup> / <sub>2</sub>	13 <sup>1</sup> / <sub>2</sub>	13 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Attack	0.24	5299	32 <sup>1</sup> / <sub>2</sub>	32 <sup>1</sup> / <sub>2</sub>	32 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Autodesk	1.5	17	17 <sup>1</sup> / <sub>2</sub>	17 <sup>1</sup> / <sub>2</sub>	17 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Avondale	83576	18 <sup>1</sup> / <sub>2</sub>	18 <sup>1</sup> / <sub>2</sub>	18 <sup>1</sup> / <sub>2</sub>	18 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
- B -						
BellSouth	0.08	88	80	10 <sup>1</sup> / <sub>2</sub>	10 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
BellJ	0.05	1579	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
BentleyL Bx	0.40	10	20	17 <sup>1</sup> / <sub>2</sub>	17 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Bentley	110	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Benzac	141134	25 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
BenthosCo	0.84	12	332	25 <sup>1</sup> / <sub>2</sub>	25 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Benthurh x1.16	12	61	44	45 <sup>1</sup> / <sub>2</sub>	44	+1 <sup>1</sup>
Benthurh	0.48	16	182	28 <sup>1</sup> / <sub>2</sub>	27 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Beth Plc	15	133	32 <sup>1</sup> / <sub>2</sub>	32 <sup>1</sup> / <sub>2</sub>	32 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
BethF	0.20	21	809	126	25 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Big View	0.32	53	26	48 <sup>1</sup> / <sub>2</sub>	48 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
BiX Actn	331651	25 <sup>1</sup> / <sub>2</sub>	23 <sup>1</sup> / <sub>2</sub>	23 <sup>1</sup> / <sub>2</sub>	23 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
BoardCom	0.42	11	27	10 <sup>1</sup> / <sub>2</sub>	10 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
BoardInst	68	29	13 <sup>1</sup> / <sub>2</sub>	13 <sup>1</sup> / <sub>2</sub>	13 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Berkley/HF	0.80	12	737	53 <sup>1</sup> / <sub>2</sub>	52	+1 <sup>1</sup>
BHA Grp	0.12	16	389195 <sup>1</sup> / <sub>2</sub>	19 <sup>1</sup> / <sub>2</sub>	19 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
BHs	0.20	21	849	126	25 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
BioGen	4012239	33	32 <sup>1</sup> / <sub>2</sub>	32 <sup>1</sup> / <sub>2</sub>	32 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Biosci	0.40	192233	18 <sup>1</sup> / <sub>2</sub>	17 <sup>1</sup> / <sub>2</sub>	17 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Block Dry	1.24	15	609	48 <sup>1</sup> / <sub>2</sub>	48 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
BMC Soft	3310533	52 <sup>1</sup> / <sub>2</sub>	50 <sup>1</sup> / <sub>2</sub>	50 <sup>1</sup> / <sub>2</sub>	50 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
BoE Enviro	0.32	171683	115	14 <sup>1</sup> / <sub>2</sub>	15	+1 <sup>1</sup>
Boe & B	30	845	21 <sup>1</sup> / <sub>2</sub>	21	21 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Boeing	803	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	7 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Body W	0.22	20	161	29 <sup>1</sup> / <sub>2</sub>	29	+1 <sup>1</sup>
BGC Hldgs	108	36 <sup>1</sup> / <sub>2</sub>	35 <sup>1</sup> / <sub>2</sub>	35 <sup>1</sup> / <sub>2</sub>	35 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
BGS Brpc x1.00	12	8	94 <sup>1</sup> / <sub>2</sub>	30 <sup>1</sup> / <sub>2</sub>	30 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Buildex	87	82	84	84	84	+1 <sup>1</sup>
Builders	20	25	23	23	23	+1 <sup>1</sup>
Burn Bros	31.2207	32 <sup>1</sup> / <sub>2</sub>	30 <sup>1</sup> / <sub>2</sub>	31	31	+1 <sup>1</sup>
BusterDg	0.48	11	30	36	36	+1 <sup>1</sup>
- C -						
CTec	65	55	30 <sup>1</sup> / <sub>2</sub>	28 <sup>1</sup> / <sub>2</sub>	30 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
CabinetCo x1.20	15	251	14 <sup>1</sup> / <sub>2</sub>	13 <sup>1</sup> / <sub>2</sub>	13 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Cafe Crp	2030	9 <sup>1</sup> / <sub>2</sub>	8 <sup>1</sup> / <sub>2</sub>	8 <sup>1</sup> / <sub>2</sub>	8 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Cal Micro	20	72	72	72	72	+1 <sup>1</sup>
Camila	1833	14 <sup>1</sup> / <sub>2</sub>	13 <sup>1</sup> / <sub>2</sub>	14 <sup>1</sup> / <sub>2</sub>	14 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Camila	18	124	7	6 <sup>1</sup> / <sub>2</sub>	6 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Camila	181404	42 <sup>1</sup> / <sub>2</sub>	42 <sup>1</sup> / <sub>2</sub>	42 <sup>1</sup> / <sub>2</sub>	42 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Camila Co	0.49	35	146132 <sup>1</sup> / <sub>2</sub>	129 <sup>1</sup> / <sub>2</sub>	129 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Camila Crp	0.57	21	91	43 <sup>1</sup> / <sub>2</sub>	43 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
CascadeCrn	3228	34 <sup>1</sup> / <sub>2</sub>	31 <sup>1</sup> / <sub>2</sub>	32 <sup>1</sup> / <sub>2</sub>	32 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Cascade x	0.48	12	101	17 <sup>1</sup> / <sub>2</sub>	17 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Camy S	0.10	21	847215 <sup>1</sup> / <sub>2</sub>	21 <sup>1</sup> / <sub>2</sub>	21 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Caprius	451	8 <sup>1</sup> / <sub>2</sub>	8 <sup>1</sup> / <sub>2</sub>	8 <sup>1</sup> / <sub>2</sub>	8 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Caprius Crp	182100	84 <sup>1</sup> / <sub>2</sub>	84 <sup>1</sup> / <sub>2</sub>	84 <sup>1</sup> / <sub>2</sub>	84 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Capitol	3015013	35 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	34 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Capitol	0.85	15	644	30 <sup>1</sup> / <sub>2</sub>	30 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Capitol Spr	20	382	27	27	27	+1 <sup>1</sup>
Capitol Spr	20	42	42	42	42	+1 <sup>1</sup>
Capitol Spr	1.00	153154	47 <sup>1</sup> / <sub>2</sub>	46 <sup>1</sup> / <sub>2</sub>	47 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Chem&M	2300	5 <sup>1</sup> / <sub>2</sub>	5 <sup>1</sup> / <sub>2</sub>	5 <sup>1</sup> / <sub>2</sub>	5 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Checkmate	846	12 <sup>1</sup> / <sub>2</sub>	12 <sup>1</sup> / <sub>2</sub>	12 <sup>1</sup> / <sub>2</sub>	12 <sup>1</sup> / <sub>2</sub>	+1 <sup>1</sup>
Chemist	17	20	18	18	18	+1 <sup>1</sup>
Chippite	71228	10 <sup>1</sup> / <sub>2</sub>	10 <sup>1</sup> / <sub>2</sub>	10 <sup>1</sup>		

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## Dow turns lower as Firm dollar helps Paris advance financials weaken

## AMERICAS

US blue chips were weakened by the performance of the financial services sector at mid-session while technology stocks attempted a rally after the difficulties they experienced earlier in the week, writes Jane Morrison in New York.

The Dow Jones Industrial Average fell \$0.1 at 7303.14 at 1pm. At one stage it was down more than 50 points but recovered along with the bond market.

Losses among financial stocks during the morning echoed those in the Treasury market. The benchmark 30-year bond fell \$0.02 to \$96.4, yielding 6.867 per cent, in anticipation of key employment figures to be released later in the week.

Among blue chip groups to suffer were Wells Fargo, which fell \$24 to \$262, and J.P. Morgan, which lost \$11 to \$107.4.

The technology-driven Nasdaq composite index enjoyed an early rally after Tuesday's sharp sell-off. However, it had lost 1 at

1,383.91 by lunchtime after several stocks fell. The sell-off began last week when Intel issued a profit warning. The silicon chip giant lost a further \$1.4 to \$143.9 yesterday. However, Seagate Technology and Cabletron, which prompted this week's downturn after warning of worse than expected sales on Tuesday, enjoyed a slight rebound.

Weakness in the financial services sector also hit smaller companies, the performance of which has differed greatly from the blue chips so far this year. The Russell 2000, the index of smaller companies which includes more financial service stocks than any other, lost 0.18 at 388.09.

McDonald's fell \$7 to \$48.7 after it announced the end of its unsuccessful 55 cent lunch promotion. The fast-food giant also suffered a downgrade from Lehman Brothers.

Ford lost almost 1 per cent or \$7 to \$877 after reporting car sales down 11.8 per cent and truck sales up 5 per cent.

CARACAS continued to improve. The IBC Index, which closed last week at 6,841, had put on 88.50 at 7,131.19 at mid-session.

RECOVERY in 1998.

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the way up. Stambic jumped E3.50 to E212.50 and Nedcor rose R1.50 to R29.

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